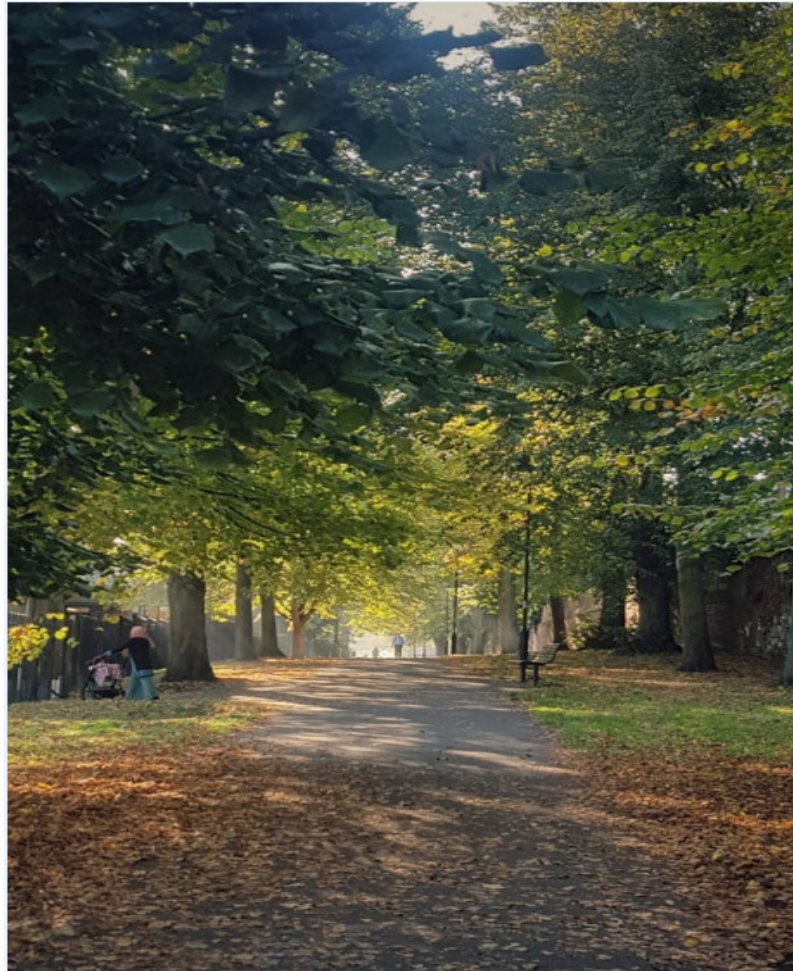


**BUDGET BOOK  
2021/22**



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## GENERAL FUND SUMMARY

<b>BUDGET SUMMARY</b>	<b>2019/20 Actual</b>	<b>2020/21 Original Estimate</b>	<b>2020/21 Probable Out-turn</b>	<b>2021/22 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
STRATEGY & RESOURCES COMMITTEE	(424)	3,819	315	2,380
CAPITAL CHARGES	(2,669)	(2,669)	(2,669)	(2,669)
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	2,878	2,154	4,433	2,308
COMMUNITY & WELLBEING COMMITTEE	6,590	6,439	8,449	6,593
<b>TOTAL NET REQUIREMENT</b>	<b>6,376</b>	<b>9,743</b>	<b>10,528</b>	<b>8,612</b>
CONTRIBUTION TO / (FROM) GENERAL OR EARMARKED RESERVES FOR YEAR	11	0	(785)	0
<b>NET BUDGET REQUIREMENT</b>	<b>6,387</b>	<b>9,743</b>	<b>9,743</b>	<b>8,612</b>
<b>FINANCED BY:</b>				
COLLECTION FUND PRECEPT	6,525	6,713	6,713	6,904
REVENUE SUPPORT GRANT	0	0	0	0
LOWER TIER & COVID SUPPORT GRANTS	0	0	0	364
RETAINED BUSINESS RATES	1,585	1,617	1,617	1,652
SURPLUS/(DEFICIT) ON PRIOR YEAR COUNCIL TAX	80	11	11	(6)
SURPLUS/(DEFICIT) ON PRIOR YEAR RETAINED BUSINESS RATES	(1,804)	1,402	1,402	(302)
<b>EXTERNAL FUNDING FOR THE YEAR</b>	<b>6,387</b>	<b>9,743</b>	<b>9,743</b>	<b>8,612</b>
<b>GENERAL FUND RESERVE</b>				
<b>BALANCE BROUGHT FORWARD 1 APRIL</b>	<b>3,416</b>	<b>3,427</b>	<b>3,427</b>	<b>3,427</b>
CONTRIBUTION TO / (FROM) GENERAL RESERVE	11	0	0	0
<b>BALANCE CARRIED FORWARD 31 MARCH</b>	<b>3,427</b>	<b>3,427</b>	<b>3,427</b>	<b>3,427</b>
<b>GROSS TO NET BUDGET 2021/22</b>				
	<b>Gross Expenditure</b>	<b>Gross Income</b>	<b>Reserves to/(from)</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
STRATEGY & RESOURCES COMMITTEE	27,173	(24,616)	(177)	<b>2,380</b>
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	10,573	(8,191)	(74)	<b>2,308</b>
COMMUNITY & WELLBEING COMMITTEE	11,055	(4,255)	(207)	<b>6,593</b>
CAPITAL CHARGES	0	(2,669)	0	<b>(2,669)</b>
<b>TOTAL NET REQUIREMENT</b>	<b>48,801</b>	<b>(39,731)</b>	<b>(458)</b>	<b>8,612</b>

## STRATEGY AND RESOURCES COMMITTEE

BUDGET SUMMARY	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
ELECTIONS	94	47	47	47
REGISTER OF ELECTORS	94	80	80	80
DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES	551	559	568	565
<b>DEMOCRATIC AND CIVIC</b>	<b>739</b>	<b>686</b>	<b>695</b>	<b>692</b>
CONSULTATION & COMMUNICATION	54	49	49	25
CORPORATE TRAINING	58	65	48	59
CORPORATE MANAGEMENT	499	502	491	495
<b>CORPORATE FUNCTIONS</b>	<b>611</b>	<b>616</b>	<b>588</b>	<b>579</b>
GENERAL EXPENSES	522	870	(2,486)	1,483
TREASURY MANAGEMENT	(89)	(52)	(52)	(38)
EXTERNAL AUDIT	59	53	53	53
SUPERANNUATION	502	502	502	406
<b>CORPORATE FINANCIAL MANAGEMENT</b>	<b>994</b>	<b>1,373</b>	<b>(1,983)</b>	<b>1,904</b>
BUSINESS RATE COLLECTION	(1,783)	1,442	1,436	(244)
COUNCIL TAX COLLECTION	461	484	410	433
LOCAL COUNCIL TAX SUPPORT	261	333	344	364
HOUSING BENEFIT	391	472	479	513
<b>TAX COLLECTION AND BENEFITS</b>	<b>(670)</b>	<b>2,731</b>	<b>2,669</b>	<b>1,066</b>
LAND CHARGES	1	(1)	(1)	(1)
<b>LAND CHARGES</b>	<b>1</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>
CONTRACT MANAGEMENT	(29)	(20)	17	1
ESTATES AND PROPERTY MANAGEMENT	(1,598)	(1,311)	(734)	(1,469)
INVESTMENT PROPERTIES EEPIC	(864)	(905)	(905)	(905)
<b>LAND AND PROPERTY</b>	<b>(2,491)</b>	<b>(2,236)</b>	<b>(1,622)</b>	<b>(2,373)</b>
ECONOMIC DEVELOPMENT	80	81	81	72
<b>LOCAL ECONOMY</b>	<b>80</b>	<b>81</b>	<b>81</b>	<b>72</b>
COMMUNITY CONSULTATION	20	20	20	20
<b>COMMUNITY CONSULTATION</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>EMPLOYEE AND SUPPORT SERVICES</b>	<b>292</b>	<b>549</b>	<b>(132)</b>	<b>421</b>
<b>TOTAL NET REQUIREMENT</b>	<b>(424)</b>	<b>3,819</b>	<b>315</b>	<b>2,380</b>

## STRATEGY AND RESOURCES COMMITTEE

### GROSS TO NET BUDGET 2021/22

	Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
DEMOCRATIC AND CIVIC	903	(211)	0	692
CORPORATE FUNCTIONS	579	0	0	579
CORPORATE FINANCIAL MANAGEMENT	1,998	(364)	270	1,904
TAX COLLECTION AND BENEFITS	19,297	(17,910)	(321)	1,066
LAND CHARGES	101	(102)	0	(1)
LAND AND PROPERTY	3,265	(5,635)	(3)	(2,373)
LOCAL ECONOMY	72	0	0	72
COMMUNITY CONSULTATION	20	0	0	20
EMPLOYEE AND SUPPORT SERVICES	938	(394)	(123)	421
<b>TOTAL NET REQUIREMENT</b>	<b>27,173</b>	<b>(24,616)</b>	<b>(177)</b>	<b>2,380</b>

# ELECTIONS

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	166	0	0	0
PREMISES	36	0	3	0
SUPPLIES AND SERVICES	122	0	16	0
THIRD PARTY PAYMENTS	0	0	0	200
SUPPORT SERVICES	47	47	47	47
<b>TOTAL EXPENDITURE</b>	<b>370</b>	<b>47</b>	<b>66</b>	<b>247</b>
GOVERNMENT GRANTS	(276)	0	(19)	(100)
CONTRIBS FROM OTHER AGENCIES	0	0	0	(100)
<b>TOTAL INCOME</b>	<b>(276)</b>	<b>0</b>	<b>(19)</b>	<b>(200)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>94</u></b>	<b><u>47</u></b>	<b><u>47</u></b>	<b><u>47</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>47</b>	<b>47</b>
Variation in pay, pension (IAS19) & support service recharges	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>47</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>47</u></b>

# REGISTER OF ELECTORS

<b>BUDGET ANALYSIS</b>	<b>2019/20 Actual £'000</b>	<b>2020/21 Original Estimate £'000</b>	<b>2020/21 Probable Out-turn £'000</b>	<b>2021/22 Estimate £'000</b>
EMPLOYEES	17	6	6	6
SUPPLIES AND SERVICES	47	43	43	43
SUPPORT SERVICES	42	42	42	42
<b>TOTAL EXPENDITURE</b>	<b>106</b>	<b>91</b>	<b>91</b>	<b>91</b>
GOVERNMENT GRANTS	(10)	(10)	(10)	(10)
SALES	(2)	(1)	(1)	(1)
<b>TOTAL INCOME</b>	<b>(12)</b>	<b>(11)</b>	<b>(11)</b>	<b>(11)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>94</u></b>	<b><u>80</u></b>	<b><u>80</u></b>	<b><u>80</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>80</b>	<b>80</b>
Variation in pay, pension (IAS19) & support service recharges	0	0
IER government grant (discretionary)	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>80</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>80</u></b>

# DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
TRANSPORT	3	4	4	4
SUPPLIES AND SERVICES	188	194	203	200
SUPPORT SERVICES	361	361	361	361
<b>TOTAL EXPENDITURE</b>	<b>552</b>	<b>559</b>	<b>568</b>	<b>565</b>
FEES AND CHARGES	(2)	0	0	0
<b>TOTAL INCOME</b>	<b>(2)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	1	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	<b><u>551</u></b>	<b><u>559</u></b>	<b><u>568</u></b>	<b><u>565</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>559</b>	<b>559</b>
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	9	6
<b>2020/21 Probable Out-turn</b>	<b><u>568</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>565</u></b>



## CONSULTATION & COMMUNICATION

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
SUPPLIES AND SERVICES	28	24	24	0
SUPPORT SERVICES	25	25	25	25
CAPITAL CHARGES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>54</b>	<b>49</b>	<b>49</b>	<b>25</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b><u>54</u></b>	<b><u>49</u></b>	<b><u>49</u></b>	<b><u>25</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>49</b>	<b>49</b>
Variation in pay, pension (IAS19) & support service recharges	0	0
Reduction in Borough Insight budget	0	(24)
Sundry variations	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>49</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>25</u></b>

## CORPORATE TRAINING

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	57	64	47	58
SUPPORT SERVICES	1	1	1	1
<b>TOTAL EXPENDITURE</b>	<b>58</b>	<b>65</b>	<b>48</b>	<b>59</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>58</u></b>	<b><u>65</u></b>	<b><u>48</u></b>	<b><u>59</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>65</b>	<b>65</b>
Variation in pay, pension (IAS19) & support service recharges	(17)	(6)
<b>2020/21 Probable Out-turn</b>	<b><u>48</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>59</u></b>

# CORPORATE MANAGEMENT

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	11	11	0	0
SUPPLIES AND SERVICES	10	12	12	17
SUPPORT SERVICES	479	479	479	478
<b>TOTAL EXPENDITURE</b>	<b>499</b>	<b>502</b>	<b>491</b>	<b>495</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>499</u></b>	<b><u>502</u></b>	<b><u>491</u></b>	<b><u>495</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>502</b>	<b>502</b>
Variation in pay, pension (IAS19) & support service recharges	(11)	(12)
Sundry variation	0	5
<b>2020/21 Probable Out-turn</b>	<b><u>491</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>495</u></b>

# GENERAL EXPENSES

<b>BUDGET ANALYSIS</b>				
	<b>2019/20 Actual</b>	<b>2020/21 Original Estimate</b>	<b>2020/21 Probable Out-turn</b>	<b>2021/22 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	0	0	364	0
PREMISES	24	178	171	221
SUPPLIES AND SERVICES	640	848	914	1,577
SUPPORT SERVICES	(331)	(325)	(325)	(283)
<b>TOTAL EXPENDITURE</b>	<b>333</b>	<b>701</b>	<b>1,124</b>	<b>1,515</b>
GOVERNMENT GRANTS	(479)	(307)	(4,092)	(249)
FEES AND CHARGES	(85)	0	0	0
<b>TOTAL INCOME</b>	<b>(564)</b>	<b>(307)</b>	<b>(4,092)</b>	<b>(249)</b>
CONTRIBS TO (FROM) RESERVES	753	476	482	217
<b>NET EXPENDITURE</b>	<b><u>522</u></b>	<b><u>870</u></b>	<b><u>(2,486)</u></b>	<b><u>1,483</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>870</b>	<b>870</b>
Variation in pay, pension (IAS19) & support service recharges		42
Covid-19 related government grants & support	(3,785)	0
BECC & Community Hub Net Costs	460	0
New Homes Bonus income		58
Transfer of NHB to reserves	6	(58)
Increased revenue contribution to capital programme		100
Provision for impact of Covid-19		950
Increase in provision for property maintenance		43
Contribution from Corporate Projects Reserve		(307)
Other changes including corporate provisions		(215)
Sundry variations	(37)	
<b>2020/21 Probable Out-turn</b>	<b><u>(2,486)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>1,483</u></b>

# TREASURY MANAGEMENT

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	
SUPPLIES AND SERVICES	48	44	44	23
SUPPORT SERVICES	1	1	1	1
<b>TOTAL EXPENDITURE</b>	<b>49</b>	<b>45</b>	<b>45</b>	<b>24</b>
INTEREST	(223)	(150)	(150)	(115)
<b>TOTAL INCOME</b>	<b>(223)</b>	<b>(150)</b>	<b>(150)</b>	<b>(115)</b>
CONTRIBS TO (FROM) RESERVES	85	53	53	53
<b>NET EXPENDITURE</b>	<b><u>(89)</u></b>	<b><u>(52)</u></b>	<b><u>(52)</u></b>	<b><u>(38)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>(52)</b>	<b>(52)</b>
Fund manager fees	0	(21)
Change in interest income		35
Sundry Variations		
<b>2020/21 Probable Out-turn</b>	<b><u>(52)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(38)</u></b>

## EXTERNAL AUDIT

<b>BUDGET ANALYSIS</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
SUPPLIES AND SERVICES	63	53	53	53
<b>TOTAL EXPENDITURE</b>	<b>63</b>	<b>53</b>	<b>53</b>	<b>53</b>
FEES AND CHARGES	(4)	0	0	0
<b>TOTAL INCOME</b>	<b>(4)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>59</u></b>	<b><u>53</u></b>	<b><u>53</u></b>	<b><u>53</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>53</b>	<b>53</b>
Change in external audit fees	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>53</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>53</u></b>

# SUPERANNUATION

<b>BUDGET ANALYSIS</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
EMPLOYEES	(438)	(438)	(438)	(438)
SUPPLIES AND SERVICES	554	940	940	844
<b>TOTAL EXPENDITURE</b>	<b>116</b>	<b>502</b>	<b>502</b>	<b>406</b>
<b>NET EXPENDITURE</b>	<b><u>502</u></b>	<b><u>502</u></b>	<b><u>502</u></b>	<b><u>406</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>502</b>	<b>502</b>
Reduction in pensions backfunding following triennial valuation		(96)
<b>2020/21 Probable Out-turn</b>	<b><u>502</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>406</u></b>

# BUSINESS RATE COLLECTION

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	133	135	129	138
SUPPLIES AND SERVICES	4	12	12	12
SUPPORT SERVICES	35	35	35	34
<b>TOTAL EXPENDITURE</b>	<b>172</b>	<b>182</b>	<b>176</b>	<b>184</b>
GOVERNMENT GRANTS	(93)	(103)	(90)	(90)
CONTRIBS FROM OTHER AGENCIES	(12)	(12)	(12)	(12)
FEES AND CHARGES	(5)	(5)	(5)	(5)
<b>TOTAL INCOME</b>	<b>(110)</b>	<b>(120)</b>	<b>(107)</b>	<b>(107)</b>
CONTRIBS TO (FROM) RESERVES	(1,845)	1,380	1,367	(321)
<b>NET EXPENDITURE</b>	<b><u>(1,783)</u></b>	<b><u>1,442</u></b>	<b><u>1,436</u></b>	<b><u>(244)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>1,442</b>	<b>1,442</b>
Variation in pay, pension (IAS19) & support service recharges	(6)	2
Variance in gov grant income	13	13
Contribution to business rates equalisation reserve	(13)	(1,701)
Sundry Variations	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>1,436</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(244)</u></b>



# COUNCIL TAX COLLECTION

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	371	387	315	336
SUPPLIES AND SERVICES	31	51	49	51
SUPPORT SERVICES	193	193	193	193
<b>TOTAL EXPENDITURE</b>	<b>595</b>	<b>631</b>	<b>557</b>	<b>580</b>
GOVERNMENT GRANTS	(4)	0	0	0
FEES AND CHARGES	(131)	(147)	(147)	(147)
<b>TOTAL INCOME</b>	<b>(135)</b>	<b>(147)</b>	<b>(147)</b>	<b>(147)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>461</u></b>	<b><u>484</u></b>	<b><u>410</u></b>	<b><u>433</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>484</b>	<b>484</b>
Variation in pay, pension (IAS19) & support service recharges	(72)	(51)
Sundry variations	(2)	0
2019/20 Probable Out-turn		
<b>2020/21 Probable Out-turn</b>	<b><u>410</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>433</u></b>

# LOCAL COUNCIL TAX SUPPORT

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	184	233	244	265
SUPPLIES AND SERVICES	37	59	59	59
SUPPORT SERVICES	91	91	91	90
<b>TOTAL EXPENDITURE</b>	<b>312</b>	<b>383</b>	<b>394</b>	<b>414</b>
GOVERNMENT GRANTS	(51)	(50)	(50)	(50)
<b>TOTAL INCOME</b>	<b>(51)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>261</u></b>	<b><u>333</u></b>	<b><u>344</u></b>	<b><u>364</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>333</b>	<b>333</b>
Variation in pay, pension (IAS19) & support service recharges	11	31
Sundry variations	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>344</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>364</u></b>

# HOUSING BENEFIT

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	234	302	310	338
SUPPLIES AND SERVICES	18	53	78	53
BENEFIT PAYMENTS	18,629	16,336	16,336	17,254
SUPPORT SERVICES	476	476	476	474
<b>TOTAL EXPENDITURE</b>	<b>19,357</b>	<b>17,167</b>	<b>17,200</b>	<b>18,119</b>
GOVERNMENT GRANTS	(18,153)	(16,695)	(16,721)	(17,606)
FEES AND CHARGES	(812)	0	0	0
RECHARGES	(1)	0	0	0
<b>TOTAL INCOME</b>	<b>(18,966)</b>	<b>(16,695)</b>	<b>(16,721)</b>	<b>(17,606)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>391</u></b>	<b><u>472</u></b>	<b><u>479</u></b>	<b><u>513</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>472</b>	<b>472</b>
Variation in pay, pension (IAS19) & support service recharges	8	34
Change in estimated housing benefit payments and recovery	(26)	7
Reduction of HB bad debt provision	25	0
Sundry variations		
<b>2020/21 Probable Out-turn</b>	<b><u>479</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>513</u></b>

## LAND CHARGES

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
SUPPLIES AND SERVICES	21	25	25	25
SUPPORT SERVICES	76	76	76	76
<b>TOTAL EXPENDITURE</b>	<b>97</b>	<b>101</b>	<b>101</b>	<b>101</b>
GOVERNMENT GRANTS	0	0	0	0
FEES AND CHARGES	(97)	(102)	(102)	(102)
<b>TOTAL INCOME</b>	<b>(97)</b>	<b>(102)</b>	<b>(102)</b>	<b>(102)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>1</u></b>	<b><u>(1)</u></b>	<b><u>(1)</u></b>	<b><u>(1)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(1)</b>	<b>(1)</b>
Variation in pay, pension (IAS19) & support service recharges	0	0
Reduced fees and charges	0	0
Sundry Variations	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>(1)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(1)</u></b>

## ESTATES AND PROPERTY MANAGEMENT

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	1	1	0	0
PREMISES	174	389	589	355
SUPPLIES AND SERVICES	1,078	609	1,412	608
SUPPORT SERVICES	110	109	109	108
CAPITAL CHARGES	318	325	316	395
<b>TOTAL EXPENDITURE</b>	<b>1,681</b>	<b>1,433</b>	<b>2,426</b>	<b>1,466</b>
CONTRIBS FROM OTHER AGENCIES	(8)	0	0	0
FEES AND CHARGES	(88)	(23)	(22)	(23)
RENTS	(2,739)	(2,873)	(2,242)	(3,064)
<b>TOTAL INCOME</b>	<b>(2,835)</b>	<b>(2,896)</b>	<b>(2,264)</b>	<b>(3,087)</b>
CONTRIBS TO (FROM) RESERVES	(444)	152	(896)	152
<b>NET EXPENDITURE</b>	<b><u>(1,598)</u></b>	<b><u>(1,311)</u></b>	<b><u>(734)</u></b>	<b><u>(1,469)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(1,311)</b>	<b>(1,311)</b>
Variation in pay, pension (IAS19) & support service recharges	(1)	(2)
Increase in Minimum Revenue Provision		70
Agreed contribution to Horton Chapel Project	803	
Agreed S106 funding for Horton Chapel contribution	(803)	
Cleaning & Maintenance contract inflation		25
Contingency for reduced property income in 2020/21	700	
Increased rental income		(191)
Sundry variations	(122)	(60)
<b>2020/21 Probable Out-turn</b>	<b><u>(734)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(1,469)</u></b>

## CONTRACT MANAGEMENT

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	1,097	1,056	1,118	1,096
PREMISES	(1,182)	(1,164)	(1,164)	(1,164)
TRANSPORT	191	166	166	187
SUPPLIES AND SERVICES	20	34	34	34
SUPPORT SERVICES	(148)	(155)	(181)	(192)
CAPITAL CHARGES	75	75	75	75
<b>TOTAL EXPENDITURE</b>	<b>53</b>	<b>12</b>	<b>48</b>	<b>36</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(28)	(15)	(13)	(18)
<b>TOTAL INCOME</b>	<b>(28)</b>	<b>(15)</b>	<b>(13)</b>	<b>(18)</b>
CONTRIBS TO (FROM) RESERVES	(55)	(17)	(17)	(17)
<b>NET EXPENDITURE</b>	<b><u>(29)</u></b>	<b><u>(20)</u></b>	<b><u>17</u></b>	<b><u>1</u></b>
<b>BUDGET VARIATIONS</b>			<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>			<b>(20)</b>	<b>(20)</b>
Variation in pay, pension (IAS19) & support service recharges			36	40
Transfer to reserves			0	0
Contract recharges to services			1	(19)
Sundry variations				
<b>2020/21 Probable Out-turn</b>			<b><u>17</u></b>	
<b>2021/22 Original Estimate</b>				<b><u>1</u></b>

## INVESTMENT PROPERTIES EEPIC

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn*</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
SUPPLIES AND SERVICES	1,113	1,113	1,113	1,113
CAPITAL CHARGES	634	650	650	650
<b>TOTAL EXPENDITURE</b>	<b>1,747</b>	<b>1,763</b>	<b>1,763</b>	<b>1,763</b>
CONTRIBS FROM OTHER AGENCIES	(111)	(130)	(130)	(121)
FEES AND CHARGES	0	0	0	0
RENTS	0	0	0	0
INTEREST	(3,208)	(3,141)	(3,141)	(2,409)
<b>TOTAL INCOME</b>	<b>(3,319)</b>	<b>(3,271)</b>	<b>(3,271)</b>	<b>(2,530)</b>
CONTRIBS TO (FROM) RESERVES	708	603	603	(138)
<b>NET EXPENDITURE</b>	<b><u>(864)</u></b>	<b><u>(905)</u></b>	<b><u>(905)</u></b>	<b><u>(905)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(905)</b>	<b>(905)</b>
Change in contributions to/from Property Income Reserve		(741)
Reduction in overhead receipts from EEPIC	0	9
Change to MRP		0
Reduction in EEPIC dividend	0	732
Sundry variations		
<b>2020/21 Probable Out-turn</b>	<b><u>(905)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(905)</u></b>

## ECONOMIC DEVELOPMENT

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	0	40	40	0
PREMISES	8	8	8	8
SUPPLIES AND SERVICES	80	21	21	52
SUPPORT SERVICES	12	12	12	12
<b>TOTAL EXPENDITURE</b>	<b>100</b>	<b>81</b>	<b>81</b>	<b>72</b>
CONTRIBS TO (FROM) RESERVES	(20)	0	0	0
<b>NET EXPENDITURE</b>	<b><u>80</u></b>	<b><u>81</u></b>	<b><u>81</u></b>	<b><u>72</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>81</b>	<b>81</b>
Variation in pay, pension (IAS19) & support service recharges	0	(9)
<b>2020/21 Probable Out-turn</b>	<b><u>81</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>72</u></b>



## COMMUNITY CONSULTATION

<b>BUDGET ANALYSIS</b>	<b>2019/20 Actual £'000</b>	<b>2020/21 Original Estimate £'000</b>	<b>2020/21 Probable Out-turn £'000</b>	<b>2021/22 Estimate £'000</b>
PREMISES	2	0	0	0
SUPPLIES AND SERVICES	2	4	4	4
SUPPORT SERVICES	16	16	16	16
<b>TOTAL EXPENDITURE</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>NET EXPENDITURE</b>	<b><u>20</u></b>	<b><u>20</u></b>	<b><u>20</u></b>	<b><u>20</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>20</b>	<b>20</b>
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>20</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>20</u></b>

# CENTRAL SUPPORT SERVICES

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	3,870	4,087	3,887	4,244
SUPPLIES AND SERVICES	1,144	970	1,062	973
THIRD PARTY PAYMENTS	1	0	0	0
SUPPORT SERVICE RECHARGES	(4,726)	(4,723)	(4,715)	(4,717)
CAPITAL CHARGES	135	135	135	135
<b>TOTAL EXPENDITURE</b>	<b>425</b>	<b>468</b>	<b>369</b>	<b>635</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(47)	(57)	(57)	(57)
RENTS	(1)	(2)	(2)	(2)
<b>TOTAL INCOME</b>	<b>(48)</b>	<b>(59)</b>	<b>(59)</b>	<b>(59)</b>
CONTRIBS TO (FROM) RESERVES	(89)	(80)	(124)	(122)
<b>NET EXPENDITURE</b>	<b><u>288</u></b>	<b><u>329</u></b>	<b><u>186</u></b>	<b><u>454</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>329</b>	<b>329</b>
Variation in pay, pension (IAS19) & support service recharges	(192)	163
Changes in supplies and services costs	92	3
Changes in contributions from reserves	(44)	(42)
Changes to fees and charges		0
Sundry variations	1	1
<b>2020/21 Probable Out-turn</b>	<b><u>186</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>454</u></b>

## OPERATIONAL SUPPORT SERVICES

<b>BUDGET ANALYSIS</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	10	1	1	6
SUPPLIES AND SERVICES	(10)	(28)	(17)	(15)
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>(27)</b>	<b>(16)</b>	<b>(9)</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>(27)</u></b>	<b><u>(16)</u></b>	<b><u>(9)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(27)</b>	<b>(27)</b>
Variation in Employee costs	0	5
Variation in supplies and services	11	13
<b>2020/21 Probable Out-turn</b>	<b><u>(16)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(9)</u></b>

## SALARY CONTROL

BUDGET ANALYSIS	2021/22 Estimate * £'000	Budgeted Staff FTE*
CHIEF EXECUTIVE'S GROUP	341	5.5
HUMAN RESOURCES	402	11.9
FINANCIAL SERVICES	473	12.5
REVENUES & BENEFITS	850	26.3
ICT	447	12.2
LEGAL & DEMOCRATIC SERVICES	524	15.4
PROPERTY & VENUES	838	26.5
CUSTOMER SERVICES & BUSINESS SUPPORT	473	18.1
HOUSING & ENVIRONMENTAL SERVICES	1,065	32.4
OPERATIONAL SERVICES	3,219	133.5
PLACE DEVELOPMENT	829	21.0
POLICY, PERFORMANCE AND GOV	357	9.9
<b>GENERAL FUND TOTAL</b>	<b>9,819</b>	<b>325.0</b>
Employers NI & Pension Contributions	2,767	
	429	
Casuals Budget	77	
Overtime Budgets	97	
<b>Total Direct Employee Budgets</b>	<b>13,188</b>	
*Figures are based on a snapshot of the Establishment at January 2021		

# SALARIES PROVISIONS

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	0	272	(241)	(11)
SUPPLIES AND SERVICES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>272</b>	<b>(241)</b>	<b>(11)</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>272</u></b>	<b><u>(241)</u></b>	<b><u>(11)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>272</b>	<b>272</b>
Pay award and pension funding apportioned to services	(272)	(150)
Reduction in provision for pay-award		(144)
Vacancy provision	(241)	11
<b>2020/21 Probable Out-turn</b>	<b><u>(241)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(11)</u></b>

# TOWN HALL

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	129	121	104	154
PREMISES	458	412	415	426
TRANSPORT	6	4	4	3
SUPPLIES AND SERVICES	116	144	122	125
THIRD PARTY PAYMENTS	0	0	0	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICE RECHARGES	(599)	(600)	(600)	(601)
CAPITAL CHARGES	206	206	206	206
<b>TOTAL EXPENDITURE</b>	<b>316</b>	<b>287</b>	<b>251</b>	<b>313</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	(190)	(165)	(165)	(165)
RENTS	(150)	(155)	(155)	(170)
<b>TOTAL INCOME</b>	<b>(340)</b>	<b>(320)</b>	<b>(320)</b>	<b>(335)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>(24)</u></b>	<b><u>(33)</u></b>	<b><u>(69)</u></b>	<b><u>(23)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>(33)</b>	<b>(33)</b>
Variation in pay, pension (IAS19) & support service recharges	(17)	32
Increased service charge income from SCC		
Additional rental income from Surrey Police		(15)
Sundry variations	(19)	(7)
<b>2020/21 Probable Out-turn</b>	<b><u>(69)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(23)</u></b>

# LONGMEAD DEPOT

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
PREMISES	102	82	82	84
SUPPLIES AND SERVICES	3	3	3	3
SUPPORT SERVICE RECHARGES	(135)	(135)	(135)	(135)
CAPITAL CHARGES	58	58	58	58
<b>TOTAL EXPENDITURE</b>	<b>28</b>	<b>8</b>	<b>8</b>	<b>10</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>28</u></b>	<b><u>8</u></b>	<b><u>8</u></b>	<b><u>10</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>8</b>	<b>8</b>
Sundry variations	0	2
<b>2020/21 Probable Out-turn</b>	<b><u>8</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>10</u></b>

## ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

BUDGET SUMMARY	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
CAR PARKS	(1,511)	(2,059)	(523)	(2,137)
ON STREET PARKING	(8)	(7)	175	(7)
<b>CAR PARKING</b>	<b>(1,519)</b>	<b>(2,066)</b>	<b>(348)</b>	<b>(2,144)</b>
BOROUGH CLEANSING	808	814	825	831
GRAFFITI REMOVAL	40	40	36	37
LAND DRAINAGE	75	25	80	80
DOMESTIC & TRADE WASTE COLLECTION	2,078	2,082	2,253	2,131
MARKETS	2	(34)	(4)	(30)
HIGHWAYS	415	433	436	419
<b>ENVIRONMENTAL SERVICES</b>	<b>3,418</b>	<b>3,360</b>	<b>3,626</b>	<b>3,468</b>
BUILDING CONTROL	110	66	137	93
DEVELOPMENT CONTROL	217	304	455	359
PLANNING POLICY	253	228	186	283
<b>PLANNING AND BUILDING CONTROL</b>	<b>580</b>	<b>598</b>	<b>778</b>	<b>735</b>
<b>COMMUNITY SAFETY</b>	<b>80</b>	<b>97</b>	<b>86</b>	<b>91</b>
CEMETERY	(90)	(231)	(175)	(241)
CLOSED CHURCHYARDS	23	24	23	24
ENVIRONMENTAL HEALTH	483	472	479	473
LICENSING	(94)	(100)	(36)	(98)
<b>ENVIRONMENTAL HEALTH</b>	<b>322</b>	<b>165</b>	<b>291</b>	<b>158</b>
<b>TOTAL NET REQUIREMENT</b>	<b>2,878</b>	<b>2,154</b>	<b>4,433</b>	<b>2,308</b>



## ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

<b>GROSS TO NET BUDGET 2021/22</b>				
	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net £'000</b>
CAR PARKING	2,604	(4,749)	1	<b>(2,144)</b>
ENVIRONMENTAL SERVICES	4,604	(1,571)	16	<b>3,049</b>
HIGHWAYS	510	(91)	0	<b>419</b>
PLANNING & BUILDING CONTROL	1,703	(941)	(27)	<b>735</b>
COMMUNITY SAFETY	98	0	(7)	<b>91</b>
ENVIRONMENTAL HEALTH	1,054	(839)	(57)	<b>158</b>
<b>TOTAL NET REQUIREMENT</b>	<b>10,573</b>	<b>(8,191)</b>	<b>(74)</b>	<b>2,308</b>

## CAR PARKS

<b>BUDGET ANALYSIS</b>				
	<b>2019/20 Actual</b>	<b>2020/21 Original Estimate</b>	<b>2020/21 Probable Out-turn</b>	<b>2021/22 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	170	195	180	226
PREMISES	813	776	818	818
TRANSPORT	4	7	7	8
SUPPLIES AND SERVICES	237	213	205	238
SUPPORT SERVICES	307	352	352	350
CAPITAL CHARGES	624	624	624	624
<b>TOTAL EXPENDITURE</b>	<b>2,155</b>	<b>2,167</b>	<b>2,186</b>	<b>2,264</b>
SALES	(13)	0	0	(30)
FEES AND CHARGES	(3,615)	(4,192)	(2,673)	(4,338)
RENTS	(29)	(24)	(32)	(24)
RECHARGES	(9)	(11)	(5)	(10)
<b>INCOME</b>	<b>(3,666)</b>	<b>(4,227)</b>	<b>(2,710)</b>	<b>(4,402)</b>
CONTRIBS TO (FROM) RESERVES	0	1	1	1
<b>NET EXPENDITURE</b>	<b>(1,511)</b>	<b>(2,059)</b>	<b>(523)</b>	<b>(2,137)</b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(2,059)</b>	<b>(2,059)</b>
Variation in pay, pension (IAS19) & support service recharges	0	13
Variation in pensions (IAS19)	16	16
Vacancies	(32)	0
Increased business rates	40	40
Inflation on contracts	0	4
Reduced cash collection costs	0	(6)
Adverse variance of income as a result of Covid	1,517	0
Increase in income budget	0	(145)
Sundry variances	(5)	
<b>2020/21 Probable Out-turn</b>	<b>(523)</b>	
<b>2021/22 Original Estimate</b>		<b>(2,137)</b>

# ON STREET PARKING

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	227	218	207	218
TRANSPORT	11	7	7	7
SUPPLIES AND SERVICES	58	43	43	43
SUPPORT SERVICES	119	72	72	72
CAPITAL CHARGES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>415</b>	<b>340</b>	<b>329</b>	<b>340</b>
GOVERNMENT GRANTS	0	0	0	0
CONTRIBUTION TO SCC	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	(423)	(347)	(154)	(347)
<b>INCOME</b>	<b>(423)</b>	<b>(347)</b>	<b>(154)</b>	<b>(347)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>(8)</u></b>	<b><u>(7)</u></b>	<b><u>175</u></b>	<b><u>(7)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(7)</b>	<b>(7)</b>
Saving resulting from vacancy	(11)	
Decreased income as a result of Covid	193	
<b>2020/21 Probable Out-turn</b>	<b><u>175</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(7)</u></b>

# BOROUGH CLEANSING

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	595	583	592	607
TRANSPORT	194	202	202	196
SUPPLIES AND SERVICES	(142)	(139)	(140)	(139)
RECHARGES TO SERVICES	0	0	0	0
SUPPORT SERVICES	88	92	92	91
CAPITAL CHARGES	77	77	77	77
<b>TOTAL EXPENDITURE</b>	<b>812</b>	<b>815</b>	<b>823</b>	<b>832</b>
FEES AND CHARGES	(2)	(3)	0	(3)
<b>INCOME</b>	<b>(2)</b>	<b>(3)</b>	<b>0</b>	<b>(3)</b>
CONTRIBS TO (FROM) RESERVES	(2)	2	2	2
<b>NET EXPENDITURE</b>	<b><u>808</u></b>	<b><u>814</u></b>	<b><u>825</u></b>	<b><u>831</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>814</b>	<b>814</b>
Variation in pay, pension (IAS19) & support service recharges	9	23
Savings on fuel and transport contract	0	(6)
Sundry Variances	2	
<b>2020/21 Probable Out-turn</b>	<b><u>825</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>831</u></b>

# GRAFFITI REMOVAL

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	14	14	10	10
TRANSPORT	10	9	9	10
SUPPLIES AND SERVICES	4	5	5	5
SUPPORT SERVICES	12	12	12	12
<b>TOTAL EXPENDITURE</b>	<b>40</b>	<b>40</b>	<b>36</b>	<b>37</b>
FEES AND CHARGES	0	0	0	0
<b>INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>40</u></b>	<b><u>40</u></b>	<b><u>36</u></b>	<b><u>37</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>40</b>	<b>40</b>
Variation in pay, pension (IAS19) & support service recharges	(4)	(4)
Sundry variances		1
<b>2020/21 Probable Out-turn</b>	<b><u>36</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>37</u></b>

## DOMESTIC & TRADE WASTE COLLECTION

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	1,382	1,314	1,481	1,382
TRANSPORT	897	931	922	902
SUPPLIES AND SERVICES	421	488	431	527
THIRD PARTY PAYMENTS	9	0	0	0
SUPPORT SERVICES	590	589	589	587
CAPITAL CHARGES	173	173	173	173
<b>TOTAL EXPENDITURE</b>	<b>3,472</b>	<b>3,495</b>	<b>3,596</b>	<b>3,571</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	(217)	(134)	(134)	(124)
FEES AND CHARGES	(1,191)	(1,293)	(1,223)	(1,330)
<b>INCOME</b>	<b>(1,408)</b>	<b>(1,427)</b>	<b>(1,357)</b>	<b>(1,454)</b>
CONTRIBS TO (FROM) RESERVES	14	14	14	14
<b>NET EXPENDITURE</b>	<b><u>2,078</u></b>	<b><u>2,082</u></b>	<b><u>2,253</u></b>	<b><u>2,131</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>2,082</b>	<b>2,082</b>
Variation in pay, pension (IAS19) & support service recharges	56	51
Additional staff costs to cover sickness	96	
Variation in pensions (IAS19)	15	15
Increased gate fees for trade waste		39
Savings on fuel and transport contract	(9)	(29)
Adverse variance of trade waste income	70	
Savings on gate fees due to reduced waste during Covid	(57)	
Increase in trade waste income		(22)
Increase in civic waste income		(2)
Increase in garden waste income		(20)
Reduced textile recycling credits		17
<b>2020/21 Probable Out-turn</b>	<b><u>2,253</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>2,131</u></b>

# MARKETS

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	7	7	8	8
PREMISES	11	16	8	15
SUPPLIES AND SERVICES	55	57	56	57
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	4	4	4	4
<b>TOTAL EXPENDITURE</b>	<b>77</b>	<b>84</b>	<b>76</b>	<b>84</b>
FEES AND CHARGES	(71)	(113)	(74)	(113)
RENTS	(4)	(5)	(6)	(1)
<b>INCOME</b>	<b>(75)</b>	<b>(118)</b>	<b>(80)</b>	<b>(114)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>2</u></b>	<b><u>(34)</u></b>	<b><u>(4)</u></b>	<b><u>(30)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>(34)</b>	<b>(34)</b>
Business rates relief	(8)	
Reduced income as a result of Covid	38	
Sundry Variances		4
<b>2020/21 Probable Out-turn</b>	<b><u>(4)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(30)</u></b>

# LAND DRAINAGE

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
PREMISES	55	5	60	60
SUPPORT SERVICES	20	20	20	20
<b>TOTAL EXPENDITURE</b>	<b>75</b>	<b>25</b>	<b>80</b>	<b>80</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>75</u></b>	<b><u>25</u></b>	<b><u>80</u></b>	<b><u>80</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>25</b>	<b>25</b>
Provision for inflation (excl. employee & support services)		
Variation in pay, pension (IAS19) & support service recharges	0	0
Temporary adjustment to land drainage recharge, to be recalculated in 2020/21	55	55
<b>2020/21 Probable Out-turn</b>	<b><u>80</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>80</u></b>



# HIGHWAYS

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	46	46	41	41
PREMISES	359	367	367	367
SUPPLIES AND SERVICES	17	18	18	18
SUPPORT SERVICES	94	93	93	84
<b>TOTAL EXPENDITURE</b>	<b>516</b>	<b>524</b>	<b>519</b>	<b>510</b>
CONTRIBS FROM OTHER AGENCIES	(66)	(63)	(63)	(63)
SALES	0	(1)	(1)	(1)
FEES AND CHARGES	(35)	(27)	(19)	(27)
<b>INCOME</b>	<b>(101)</b>	<b>(91)</b>	<b>(83)</b>	<b>(91)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>415</u></b>	<b><u>433</u></b>	<b><u>436</u></b>	<b><u>419</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>433</b>	<b>433</b>
Variation in pay, pension (IAS19)	(5)	(5)
Reduced income as a result of Covid	8	
Reduction in insurance charge		(9)
<b>2020/21 Probable Out-turn</b>	<b><u>436</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>419</u></b>

# BUILDING CONTROL

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	175	226	194	257
SUPPLIES AND SERVICES	21	7	19	13
SUPPORT SERVICES	151	151	151	150
<b>TOTAL EXPENDITURE</b>	<b>347</b>	<b>384</b>	<b>364</b>	<b>420</b>
FEES AND CHARGES	(236)	(318)	(227)	(327)
<b>INCOME</b>	<b>(237)</b>	<b>(318)</b>	<b>(227)</b>	<b>(327)</b>
<b>NET EXPENDITURE</b>	<b><u>110</u></b>	<b><u>66</u></b>	<b><u>137</u></b>	<b><u>93</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>66</b>	<b>66</b>
Recharge from new support team		30
Vacancy of BC Manager	(32)	
Use of plan checking support	12	6
Adverse variance of income due to Covid	91	
Increased income from fees and charges		(9)
<b>2020/21 Probable Out-turn</b>	<b><u>137</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>93</u></b>

# DEVELOPMENT CONTROL

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	479	475	567	575
SUPPLIES AND SERVICES	26	33	33	33
SUPPORT SERVICES	365	366	366	365
<b>TOTAL EXPENDITURE</b>	<b>870</b>	<b>874</b>	<b>966</b>	<b>973</b>
CONTRIBS FROM OTHER AGENCIES	(3,230)	0	0	0
SALES	(3)	(3)	(3)	(4)
FEES AND CHARGES	(650)	(567)	(508)	(610)
<b>INCOME</b>	<b>(3,883)</b>	<b>(570)</b>	<b>(511)</b>	<b>(614)</b>
CONTRIBS TO (FROM) RESERVES	3,230	0	0	0
<b>NET EXPENDITURE</b>	<b><u>217</u></b>	<b><u>304</u></b>	<b><u>455</u></b>	<b><u>359</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>304</b>	<b>304</b>
Increase in staffing to increase resilience	92	100
Reduced income as a result of Covid	59	
Increase in fees and charges income		(44)
Sundry Variances		(1)
<b>2020/21 Probable Out-turn</b>	<b><u>455</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>359</u></b>

# PLANNING POLICY

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	222	241	199	256
SUPPLIES AND SERVICES	194	8	8	8
SUPPORT SERVICES	46	46	46	46
<b>TOTAL EXPENDITURE</b>	<b>462</b>	<b>295</b>	<b>253</b>	<b>310</b>
GOVERNMENT GRANTS	(2)	0	0	0
<b>INCOME</b>	<b>(17)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	(192)	(67)	(67)	(27)
<b>NET EXPENDITURE</b>	<b><u>253</u></b>	<b><u>228</u></b>	<b><u>186</u></b>	<b><u>283</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>228</b>	<b>228</b>
Variation in pay, pension (IAS19) & support service recharges	(42)	15
Reduction in CIL admin receipts used		40
<b>2020/21 Probable Out-turn</b>	<b><u>186</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>283</u></b>

# COMMUNITY SAFETY

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	31	41	30	41
PREMISES	33	40	40	35
TRANSPORT	2	4	4	4
SUPPLIES AND SERVICES	29	7	10	8
SUPPORT SERVICES	10	10	10	10
CAPITAL CHARGES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>105</b>	<b>102</b>	<b>94</b>	<b>98</b>
CONTRIBS FROM OTHER AGENCIES	(25)	0	(3)	0
<b>INCOME</b>	<b>(25)</b>	<b>0</b>	<b>(3)</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	(5)	(5)	(7)
<b>NET EXPENDITURE</b>	<b><u>80</u></b>	<b><u>97</u></b>	<b><u>86</u></b>	<b><u>91</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>97</b>	<b>97</b>
Variation in pay, pension (IAS19) & support service recharges	(11)	0
Grant expenditure for new CCTV equipment	3	0
Grant from SCC for CCTV equipment	(3)	0
Reduction in CCTV running costs	0	(5)
Sundry variations	0	(1)
<b>2020/21 Probable Out-turn</b>	<b><u>86</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>91</u></b>

# CEMETERY

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	68	69	72	72
PREMISES	153	132	135	154
SUPPLIES AND SERVICES	13	13	13	13
SUPPORT SERVICES	34	34	34	33
<b>TOTAL EXPENDITURE</b>	<b>268</b>	<b>248</b>	<b>254</b>	<b>272</b>
FEES AND CHARGES	(358)	(479)	(429)	(513)
<b>TOTAL INCOME</b>	<b>(358)</b>	<b>(479)</b>	<b>(429)</b>	<b>(513)</b>
<b>NET EXPENDITURE</b>	<b><u>(90)</u></b>	<b><u>(231)</u></b>	<b><u>(175)</u></b>	<b><u>(241)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(231)</b>	<b>(231)</b>
Variation in pay, pension (IAS19) & support service recharges	3	2
Increase in business rates	3	3
Expenditure on Princess Balustrades		19
Income from Princess Balustrades		(20)
Adverse variance in income due to Covid	50	
Increased fees and charges income budget		(14)
<b>2020/21 Probable Out-turn</b>	<b><u>(175)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(241)</u></b>

# CLOSED CHURCHYARDS

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
EMPLOYEES	3	3	3	3
PREMISES	18	19	18	19
SUPPORT SERVICES	2	2	2	2
<b>TOTAL EXPENDITURE</b>	<b>23</b>	<b>24</b>	<b>23</b>	<b>24</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>23</u></b>	<b><u>24</u></b>	<b><u>23</u></b>	<b><u>24</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>24</b>	<b>24</b>
Sundry variance	(1)	
<b>2020/21 Probable Out-turn</b>	<b><u>23</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>24</u></b>

# ENVIRONMENTAL HEALTH

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	267	247	246	308
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	33	28	34	33
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	212	211	212	211
<b>TOTAL EXPENDITURE</b>	<b>512</b>	<b>486</b>	<b>492</b>	<b>552</b>
FEES AND CHARGES	(29)	(14)	(13)	(22)
<b>TOTAL INCOME</b>	<b>(29)</b>	<b>(14)</b>	<b>(13)</b>	<b>(22)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	(57)
<b>NET EXPENDITURE</b>	<b><u>483</u></b>	<b><u>472</u></b>	<b><u>479</u></b>	<b><u>473</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>472</b>	<b>472</b>
Variation in pay, pension (IAS19) & support service recharges	0	61
Net increase in fees and charges income	0	(3)
Investigation expenses	6	
Use of SCC grant for Covid response	0	(57)
Sundry variations	1	0
<b>2020/21 Probable Out-turn</b>	<b><u>479</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>473</u></b>



# LICENSING

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	156	156	160	167
SUPPLIES AND SERVICES	10	10	8	9
SUPPORT SERVICES	31	31	31	30
<b>TOTAL EXPENDITURE</b>	<b>197</b>	<b>197</b>	<b>199</b>	<b>206</b>
FEES AND CHARGES	(291)	(297)	(235)	(304)
<b>TOTAL INCOME</b>	<b>(291)</b>	<b>(297)</b>	<b>(235)</b>	<b>(304)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>(94)</u></b>	<b><u>(100)</u></b>	<b><u>(36)</u></b>	<b><u>(98)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(100)</b>	<b>(100)</b>
Variation in pay, pension (IAS19) & support service recharges	4	11
Reduced provision for supplies & services	(2)	(1)
Anticipated fall in income due to Covid	62	
Increase in fees and charges income		(8)
<b>2020/21 Probable Out-turn</b>	<b><u>(36)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(98)</u></b>

## COMMUNITY AND WELLBEING COMMITTEE

<b>BUDGET SUMMARY</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
HOUSING ADVISORY SERVICE	79	71	68	68
HOMELESSNESS	1,302	1,414	1,956	1,443
GYPSY SITE MANAGEMENT	0	0	0	0
HOUSING STRATEGY & ENABLING	1	0	0	0
HOUSING NEEDS REGISTER	142	160	161	161
TEMPORARY ACCOMMODATION PROPERTIES	(148)	(80)	(80)	(80)
PRIVATE SECTOR HOUSING	57	71	84	76
<b>HOUSING</b>	<b>1,433</b>	<b>1,636</b>	<b>2,189</b>	<b>1,668</b>
MEALS AT HOME	(5)	(16)	0	3
ROUTE CALL	314	309	415	357
COMMUNITY ALARM	(43)	13	26	(45)
DISABLED FACILITIES GRANT	91	65	74	73
<b>COMMUNITY SERVICES</b>	<b>357</b>	<b>371</b>	<b>515</b>	<b>388</b>
<b>SUPPORT FOR VOLUNTARY ORGS</b>	<b>263</b>	<b>260</b>	<b>262</b>	<b>262</b>
<b>HEALTH AND WELLBEING</b>	<b>38</b>	<b>37</b>	<b>42</b>	<b>42</b>
<b>COMMUNITY CENTRES</b>	<b>530</b>	<b>514</b>	<b>593</b>	<b>489</b>
COUNTRYSIDE, PARKS & OPEN SPACES	2,094	1,976	2,247	2,073
ALLOTMENTS	34	33	36	35
<b>PARKS &amp; OPEN SPACES</b>	<b>2,128</b>	<b>2,009</b>	<b>2,283</b>	<b>2,108</b>
EBBISHAM CENTRE	11	0	0	0
EPSOM PLAYHOUSE	417	330	846	340
RAINBOW LEISURE CENTRE	22	56	174	53
BOURNE HALL	566	512	715	470
MUSEUM	207	199	201	214
EWELL COURT HOUSE	122	7	105	27
SPORTS & LEISURE DEVELOPMENT	151	156	166	167
<b>SPORTS LEISURE &amp; CULTURAL</b>	<b>1,496</b>	<b>1,260</b>	<b>2,207</b>	<b>1,271</b>
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	101	103	103	103
EPSOM & WALTON DOWNS CONSERVATORS	244	249	254	262
<b>PRECEPTING/LEVYING BODIES</b>	<b>345</b>	<b>352</b>	<b>357</b>	<b>365</b>
<b>TOTAL NET REQUIREMENT</b>	<b>6,590</b>	<b>6,439</b>	<b>8,449</b>	<b>6,593</b>

**GROSS TO NET BUDGET 2021/22**

	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net £'000</b>
HOUSING	2,635	(802)	(165)	<b>1,668</b>
COMMUNITY SERVICES	1,133	(716)	(29)	<b>388</b>
SUPPORT FOR VOLUNTARY ORGANISATIONS	272	(10)	0	<b>262</b>
HEALTH AND WELLBEING	42	0	0	<b>42</b>
COMMUNITY CENTRES	611	(124)	2	<b>489</b>
PARKS & OPEN SPACES	2,478	(341)	(29)	<b>2,108</b>
SPORTS LEISURE & CULTURAL	3,519	(2,262)	14	<b>1,271</b>
PRECEPTING/LEVYING BODIES	365	0	0	<b>365</b>
<b>TOTAL NET REQUIREMENT</b>	<b>11,055</b>	<b>(4,255)</b>	<b>(207)</b>	<b>6,593</b>

# HOUSING ADVISORY SERVICE

<b>BUDGET ANALYSIS</b>				
	<b>2019/20 Actual</b>	<b>2020/21 Original Estimate</b>	<b>2020/21 Probable Out-turn</b>	<b>2021/22 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	11	3	0	0
SUPPLIES AND SERVICES	4	4	4	4
SUPPORT SERVICES	64	64	64	64
<b>TOTAL EXPENDITURE</b>	<b>79</b>	<b>71</b>	<b>68</b>	<b>68</b>
<b>NET EXPENDITURE</b>	<b><u>79</u></b>	<b><u>71</u></b>	<b><u>68</u></b>	<b><u>68</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>71</b>	<b>71</b>
Provision for inflation (excl. employee & support services)		
Variation in pay, pension (IAS19) & support service recharges	(3)	(3)
<b>2020/21 Probable Out-turn</b>	<b><u>68</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>68</u></b>

# HOMELESSNESS

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	299	293	395	395
PREMISES	243	193	268	193
SUPPLIES AND SERVICES	1,597	1,657	2,705	1,657
THIRD PARTY PAYMENTS	2	0	0	0
TRANSFER PAYMENTS	(495)	11	11	11
SUPPORT SERVICES	67	66	66	65
<b>TOTAL EXPENDITURE</b>	<b>1,713</b>	<b>2,220</b>	<b>3,445</b>	<b>2,321</b>
GOVERNMENT GRANTS	(398)	(221)	(575)	(221)
CONTRIBS FROM OTHER AGENCIES	(16)	(5)	(35)	(5)
FEES AND CHARGES	0	(10)	(10)	(10)
RENTS	(138)	(477)	(704)	(477)
<b>TOTAL INCOME</b>	<b>(552)</b>	<b>(713)</b>	<b>(1,324)</b>	<b>(713)</b>
CONTRIBS TO (FROM) RESERVES	141	(93)	(165)	(165)
<b>NET EXPENDITURE</b>	<b><u>1,302</u></b>	<b><u>1,414</u></b>	<b><u>1,956</u></b>	<b><u>1,443</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>1,414</b>	<b>1,414</b>
Provision for inflation (excl. employee & support services)		
Variation in pay, pension (IAS19) & support service recharges	102	101
Premises costs	75	0
Net increase in temporary accommodation costs	821	0
Reduced contribution from reserves		44
Increased government grant income	(384)	
Increased contribution from reserves/Flexible Housing Support Grant	(72)	(116)
Sundry variations		
<b>2020/21 Probable Out-turn</b>	<b><u>1,956</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>1,443</u></b>

# HOUSING NEEDS REGISTER

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	87	101	103	102
SUPPLIES AND SERVICES	3	7	7	7
SUPPORT SERVICES	52	52	51	52
<b>TOTAL EXPENDITURE</b>	<b>142</b>	<b>160</b>	<b>161</b>	<b>161</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b><u>142</u></b>	<b><u>160</u></b>	<b><u>161</u></b>	<b><u>161</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>160</b>	<b>160</b>
Variation in pay, pension (IAS19) & support service recharges	1	1
<b>2020/21 Probable Out-turn</b>	<b><u>161</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>161</u></b>

# TEMPORARY ACCOMMODATION PROPERTIES

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
PREMISES	13	0	0	0
SUPPLIES AND SERVICES	4	2	2	2
<b>TOTAL EXPENDITURE</b>	<b>(15)</b>	<b>2</b>	<b>2</b>	<b>2</b>
RENTS	(133)	(82)	(82)	(82)
<b>TOTAL INCOME</b>	<b>(133)</b>	<b>(82)</b>	<b>(82)</b>	<b>(82)</b>
<b>NET EXPENDITURE</b>	<b><u>(148)</u></b>	<b><u>(80)</u></b>	<b><u>(80)</u></b>	<b><u>(80)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>(80)</b>	<b>(80)</b>
<b>2020/21 Probable Out-turn</b>	<b><u>(80)</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(80)</u></b>

# PRIVATE SECTOR HOUSING

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	65	70	77	78
SUPPLIES AND SERVICES	1	12	12	1
SUPPORT SERVICES	4	4	4	4
<b>TOTAL EXPENDITURE</b>	<b>70</b>	<b>86</b>	<b>93</b>	<b>83</b>
FEES AND CHARGES	(13)	(15)	(9)	(7)
<b>TOTAL INCOME</b>	<b>(13)</b>	<b>(15)</b>	<b>(9)</b>	<b>(7)</b>
<b>NET EXPENDITURE</b>	<b><u>57</u></b>	<b><u>71</u></b>	<b><u>84</u></b>	<b><u>76</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>71</b>	<b>71</b>
Variation in pay, pension (IAS19) & support service recharges	7	8
Reduced requirement for licence issue support		(11)
Reduced 5 year licence issued subsequent years	6	8
<b>2020/21 Probable Out-turn</b>	<b><u>84</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>76</u></b>



# MEALS AT HOME

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	55	32	58	58
TRANSPORT	10	12	12	9
SUPPLIES AND SERVICES	61	63	76	63
SUPPORT SERVICES	31	31	30	31
<b>TOTAL EXPENDITURE</b>	<b>157</b>	<b>138</b>	<b>176</b>	<b>161</b>
CONTRIBS FROM OTHER AGENCIES	(20)	(19)	(19)	(19)
SALES	(129)	(128)	(150)	(132)
FEES AND CHARGES	(3)	(3)	(3)	(3)
RECHARGES	(10)	(4)	(4)	(4)
<b>TOTAL INCOME</b>	<b>(162)</b>	<b>(154)</b>	<b>(176)</b>	<b>(158)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>(5)</u></b>	<b><u>(16)</u></b>	<b><u>0</u></b>	<b><u>3</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>(16)</b>	<b>(16)</b>
Variation in pay, pension (IAS19) & support service recharges	25	26
Increased cost of provisions for extra sales	13	0
Reduced transport costs		(3)
Increased income from additional sales	(22)	
Increased income from changes to tariffs/volumes		(4)
<b>2020/21 Probable Out-turn</b>	<b><u>0</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>3</u></b>

# ROUTE CALL

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	204	203	236	236
TRANSPORT	62	69	69	62
SUPPLIES AND SERVICES	8	8	8	8
SUPPORT SERVICES	122	122	122	120
CAPITAL CHARGES	26	26	26	26
<b>TOTAL EXPENDITURE</b>	<b>422</b>	<b>428</b>	<b>461</b>	<b>452</b>
GOVERNMENT GRANTS	(7)	(6)	(7)	(6)
CONTRIBS FROM OTHER AGENCIES	(44)	(38)	(38)	(38)
FEES AND CHARGES	(59)	(77)	(3)	(53)
<b>TOTAL INCOME</b>	<b>(110)</b>	<b>(121)</b>	<b>(48)</b>	<b>(97)</b>
CONTRIBS TO (FROM) RESERVES	2	2	2	2
<b>NET EXPENDITURE</b>	<b><u>314</u></b>	<b><u>309</u></b>	<b><u>415</u></b>	<b><u>357</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>309</b>	<b>309</b>
Variation in pay, pension (IAS19) & support service recharges	33	31
Reduced transport recharges		(7)
Reduced fare income from volumes	74	24
Sundry variations	(1)	
<b>2020/21 Probable Out-turn</b>	<b><u>415</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>357</u></b>

# COMMUNITY ALARM

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	146	182	149	192
TRANSPORT	9	11	11	8
SUPPLIES AND SERVICES	49	55	60	92
SUPPORT SERVICES	62	62	62	62
<b>TOTAL EXPENDITURE</b>	<b>267</b>	<b>310</b>	<b>282</b>	<b>354</b>
CONTRIBS FROM OTHER AGENCIES	(59)	(40)	(30)	(146)
SALES	(11)	(8)	(8)	(7)
FEES AND CHARGES	(244)	(258)	(222)	(250)
<b>TOTAL INCOME</b>	<b>(314)</b>	<b>(306)</b>	<b>(260)</b>	<b>(403)</b>
CONTRIBS TO (FROM) RESERVES	4	9	4	4
<b>NET EXPENDITURE</b>	<b><u>(43)</u></b>	<b><u>13</u></b>	<b><u>26</u></b>	<b><u>(45)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>13</b>	<b>13</b>
Variation in pay, pension (IAS19) & support service recharges	(33)	10
Link worker funding net of supplies	10	(69)
Reduced transport costs	0	(3)
Temporary suspension of Higher Needs Service	36	0
No increase applied to Community Alarm fees	0	8
Reduced contribution to reserves	0	(5)
Sundry variations		1
<b>2020/21 Probable Out-turn</b>	<b><u>26</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>(45)</u></b>

## DISABLED FACILITIES GRANT

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	130	131	140	139
SUPPLIES AND SERVICES	26	18	18	18
SUPPORT SERVICES	9	9	9	9
<b>TOTAL EXPENDITURE</b>	<b>165</b>	<b>158</b>	<b>167</b>	<b>166</b>
CONTRIBS FROM OTHER AGENCIES	(35)	(35)	(35)	(35)
FEES AND CHARGES	(49)	(23)	(23)	(23)
RECHARGES	0	0	0	0
<b>TOTAL INCOME</b>	<b>(87)</b>	<b>(58)</b>	<b>(58)</b>	<b>(58)</b>
CONTRIBS TO (FROM) RESERVES	13	(35)	(35)	(35)
<b>NET EXPENDITURE</b>	<b><u>91</u></b>	<b><u>65</u></b>	<b><u>74</u></b>	<b><u>73</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>65</b>	<b>65</b>
Variation in pay, pension (IAS19) & support service recharges	9	8
Sundry Variations		0
<b>2020/21 Probable Out-turn</b>	<b><u>74</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>73</u></b>

# COMMUNITY CENTRES

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	189	198	184	194
PREMISES	107	79	80	81
SUPPLIES AND SERVICES	27	29	6	6
SUPPORT SERVICES	184	183	183	182
CAPITAL CHARGES	148	148	148	148
<b>TOTAL EXPENDITURE</b>	<b>655</b>	<b>637</b>	<b>601</b>	<b>611</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	(60)	(59)	0	(60)
FEES AND CHARGES	(61)	(66)	(10)	(64)
<b>TOTAL INCOME</b>	<b>(121)</b>	<b>(125)</b>	<b>(10)</b>	<b>(124)</b>
CONTRIBS TO (FROM) RESERVES	(4)	2	2	2
<b>NET EXPENDITURE</b>	<b><u>530</u></b>	<b><u>514</u></b>	<b><u>593</u></b>	<b><u>489</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>514</b>	<b>514</b>
Variation in pay, pension (IAS19) & support service recharges	(14)	(5)
Building maintenance & cleaning charges	1	2
Service efficiency savings	0	(23)
Suspension of opening	89	0
Sundry variations	3	1
<b>2020/21 Probable Out-turn</b>	<b><u>593</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>489</u></b>

# SUPPORT FOR VOLUNTARY ORGANISATIONS

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	44	44	46	46
PREMISES	105	105	105	105
SUPPLIES AND SERVICES	83	83	83	83
SUPPORT SERVICES	38	38	38	38
<b>TOTAL EXPENDITURE</b>	<b>270</b>	<b>270</b>	<b>272</b>	<b>272</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(4)	(7)	(7)	(7)
RENTS	(3)	(3)	(3)	(3)
<b>TOTAL INCOME</b>	<b>(7)</b>	<b>(10)</b>	<b>(10)</b>	<b>(10)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>263</u></b>	<b><u>260</u></b>	<b><u>262</u></b>	<b><u>262</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>260</b>	<b>260</b>
Variation in pay, pension (IAS19) & support service recharges	2	2
<b>2020/21 Probable Out-turn</b>	<b><u>262</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>262</u></b>

# HEALTH AND WELLBEING

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	38	37	42	42
<b>TOTAL EXPENDITURE</b>	<b>38</b>	<b>37</b>	<b>42</b>	<b>42</b>
<b>NET EXPENDITURE</b>	<b><u>38</u></b>	<b><u>37</u></b>	<b><u>42</u></b>	<b><u>42</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>37</b>	<b>37</b>
Variation in pay, pension (IAS19) & support service recharges	5	5
<b>2020/21 Probable Out-turn</b>	<b><u>42</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>42</u></b>

## COUNTRYSIDE, PARKS & OPEN SPACES

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	547	540	561	561
PREMISES	1,193	1,086	1,089	1,090
TRANSPORT	42	40	40	41
SUPPLIES AND SERVICES	128	124	125	107
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	237	238	238	236
CAPITAL CHARGES	374	374	374	374
<b>TOTAL EXPENDITURE</b>	<b>2,521</b>	<b>2,402</b>	<b>2,427</b>	<b>2,409</b>
CONTRIBS FROM OTHER AGENCIES	(138)	(38)	(38)	(38)
SALES	(1)	(2)	(2)	(2)
FEES AND CHARGES	(291)	(299)	(89)	(236)
RENTS	(37)	(47)	(21)	(31)
<b>TOTAL INCOME</b>	<b>(467)</b>	<b>(386)</b>	<b>(150)</b>	<b>(307)</b>
CONTRIBS TO (FROM) RESERVES	40	(40)	(30)	(29)
<b>NET EXPENDITURE</b>	<b><u>2,094</u></b>	<b><u>1,976</u></b>	<b><u>2,247</u></b>	<b><u>2,073</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>1,976</b>	<b>1,976</b>
Variation in pay, pension (IAS19) & support service recharges	21	19
Variation in EU and Horton funding/expenditure	0	0
Building works and vandalism	3	4
Service review savings identified	0	(17)
Reduced contribution from reserves	10	11
Reduced income from sporting activities and lettings	210	63
Harrier centre lease surrender	26	16
Increased funding from EU Single Farm and Environmental Stewardship		
Reduced income at Hook Road Arena		
Increased funding from EU Single Farm and Environmental Stewardship grants		
Sundry variations	1	1
<b>2020/21 Probable Out-turn</b>	<b><u>2,247</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>2,073</u></b>



# ALLOTMENTS

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	27	27	30	30
PREMISES	19	18	18	18
SUPPORT SERVICES	21	21	21	21
<b>TOTAL EXPENDITURE</b>	<b>67</b>	<b>66</b>	<b>69</b>	<b>69</b>
RENTS	(33)	(33)	(33)	(34)
<b>TOTAL INCOME</b>	<b>(33)</b>	<b>(33)</b>	<b>(33)</b>	<b>(34)</b>
<b>NET EXPENDITURE</b>	<b><u>34</u></b>	<b><u>33</u></b>	<b><u>36</u></b>	<b><u>35</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>33</b>	<b>33</b>
Provision for inflation (excl. employee & support services)	0	
Variation in pay, pension (IAS19) & support service recharges	3	3
Sundry Variations		(1)
<b>2020/21 Probable Out-turn</b>	<b><u>36</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>35</u></b>

# EPSOM PLAYHOUSE

<b>BUDGET ANALYSIS</b>	<b>2019/20 Actual</b>	<b>2020/21 Original Estimate</b>	<b>2020/21 Probable Out-turn</b>	<b>2021/22 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	353	344	302	360
PREMISES	222	159	165	175
SUPPLIES AND SERVICES	1,127	866	95	857
SUPPORT SERVICES	193	192	192	191
CAPITAL CHARGES	79	79	79	79
<b>TOTAL EXPENDITURE</b>	<b>1,974</b>	<b>1,640</b>	<b>833</b>	<b>1,662</b>
SALES	(988)	(888)	(1)	(894)
FEES AND CHARGES	(566)	(436)	0	(442)
<b>TOTAL INCOME</b>	<b>(1,571)</b>	<b>(1,324)</b>	<b>(1)</b>	<b>(1,336)</b>
CONTRIBS TO (FROM) RESERVES	14	14	14	14
<b>NET EXPENDITURE</b>	<b><u>417</u></b>	<b><u>330</u></b>	<b><u>846</u></b>	<b><u>340</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>330</b>	<b>330</b>
Variation in pay, pension (IAS19) & support service recharges	(42)	15
Increased facilities maintenance and cleaning charges	6	16
Reduced expenditure due to closure	(771)	(9)
Reduced ticket sale and letting income	1,323	0
Income from increased tariffs	0	(12)
<b>2020/21 Probable Out-turn</b>	<b><u>846</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>340</u></b>

# RAINBOW LEISURE CENTRE

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	0	0	7	0
SUPPORT SERVICES	9	9	9	8
CAPITAL CHARGES	367	367	367	367
<b>TOTAL EXPENDITURE</b>	<b>377</b>	<b>377</b>	<b>383</b>	<b>375</b>
CONTRACT INCOME	(355)	(321)	(209)	(322)
<b>TOTAL INCOME</b>	<b>(355)</b>	<b>(321)</b>	<b>(209)</b>	<b>(322)</b>
<b>NET EXPENDITURE</b>	<b><u>22</u></b>	<b><u>56</u></b>	<b><u>174</u></b>	<b><u>53</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>56</b>	<b>56</b>
Provision for inflation (excl. employee & support services)		0
Variation in pay, pension (IAS19) & support service recharges	(1)	(2)
Reduced capital charges		
Reduction in contract income due to closure	112	0
Consultancy fees	7	0
Sundry Variations		(1)
<b>2020/21 Probable Out-turn</b>	<b><u>174</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>53</u></b>

# BOURNE HALL

BUDGET ANALYSIS	2019/20	2020/21	2020/21	2021/22
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	335	312	261	288
PREMISES	275	239	242	245
SUPPLIES AND SERVICES	46	36	15	36
SUPPORT SERVICES	77	81	81	66
CAPITAL CHARGES	241	241	241	241
<b>TOTAL EXPENDITURE</b>	<b>974</b>	<b>909</b>	<b>840</b>	<b>876</b>
CONTRIBS FROM OTHER AGENCIES	(96)	(96)	(96)	(96)
SALES	(67)	(72)	0	(74)
FEES AND CHARGES	(207)	(233)	(33)	(240)
RECHARGES	0	(1)	(1)	(1)
<b>TOTAL INCOME</b>	<b>(370)</b>	<b>(402)</b>	<b>(130)</b>	<b>(411)</b>
CONTRIBS TO (FROM) RESERVES	(38)	5	5	5
<b>NET EXPENDITURE</b>	<b><u>566</u></b>	<b><u>512</u></b>	<b><u>715</u></b>	<b><u>470</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2020/21 Original Estimate</b>	<b>512</b>	<b>512</b>
Variation in pay, pension (IAS19) & support service recharges	(51)	(39)
Reduction in income due to Covid-19	272	
Increased facilities maintenance and cleaning charges	3	6
Additional income from increased fees and charges		(7)
Sundry variations	(21)	(2)
<b>2020/21 Probable Out-turn</b>	<b><u>715</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>470</u></b>

# MUSEUM

<b>BUDGET ANALYSIS</b>	<b>2019/20 Actual</b>	<b>2020/21 Original Estimate</b>	<b>2020/21 Probable Out-turn</b>	<b>2021/22 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	56	56	58	58
SUPPLIES AND SERVICES	19	15	15	15
SUPPORT SERVICES	137	131	131	144
<b>TOTAL EXPENDITURE</b>	<b>212</b>	<b>202</b>	<b>204</b>	<b>217</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	0	0	0	0
FEEs AND CHARGES	(5)	(3)	(3)	(3)
<b>TOTAL INCOME</b>	<b>(5)</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>
<b>NET EXPENDITURE</b>	<b><u>207</u></b>	<b><u>199</u></b>	<b><u>201</u></b>	<b><u>214</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>199</b>	<b>199</b>
Variation in pay, pension (IAS19) & support service recharges	2	15
Sundry Variations	0	0
<b>2020/21 Probable Out-turn</b>	<b><u>201</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>214</u></b>

# EWELL COURT HOUSE

<b>BUDGET ANALYSIS</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	121	81	78	104
PREMISES	110	67	72	69
SUPPLIES AND SERVICES	13	(46)	(46)	(48)
SUPPORT SERVICES	51	53	53	53
CAPITAL CHARGES	30	30	30	30
<b>TOTAL EXPENDITURE</b>	<b>325</b>	<b>185</b>	<b>187</b>	<b>208</b>
CONTRIBS FROM OTHER AGENCIES	(6)	(4)	(4)	(4)
FEES AND CHARGES	(79)	(101)	(10)	(104)
RENTS	(80)	(73)	(68)	(73)
<b>TOTAL INCOME</b>	<b>(165)</b>	<b>(178)</b>	<b>(82)</b>	<b>(181)</b>
CONTRIBS TO (FROM) RESERVES	(38)	0	0	0
<b>NET EXPENDITURE</b>	<b><u>122</u></b>	<b><u>7</u></b>	<b><u>105</u></b>	<b><u>27</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>7</b>	<b>7</b>
Variation in pay, pension (IAS19) & support service recharges	(3)	23
Reduced income from temporary closure	96	0
Increased cleaning and premises costs	5	2
Income from increases to tariffs	0	(3)
Sundry variations		(2)
<b>2020/21 Probable Out-turn</b>	<b><u>105</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>27</u></b>

## SPORTS & LEISURE DEVELOPMENT

<b>BUDGET ANALYSIS</b>				
	<b>2019/20</b>	<b>2020/21</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	94	91	100	100
SUPPLIES AND SERVICES	23	27	27	27
SUPPORT SERVICES	54	54	54	54
<b>TOTAL EXPENDITURE</b>	<b>171</b>	<b>172</b>	<b>181</b>	<b>181</b>
CONTRIBS FROM OTHER AGENCIES	(17)	(9)	(9)	(9)
FEEs AND CHARGES	(3)	(2)	(1)	0
RECHARGES	0	0	0	0
<b>TOTAL INCOME</b>	<b>(20)</b>	<b>(12)</b>	<b>(10)</b>	<b>(9)</b>
CONTRIBS TO (FROM) RESERVES	0	(5)	(5)	(5)
<b>NET EXPENDITURE</b>	<b><u>151</u></b>	<b><u>155</u></b>	<b><u>166</u></b>	<b><u>167</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>155</b>	<b>155</b>
Provision for inflation (excl. employee & support services)		
Variation in pay, pension (IAS19) & support service recharges	9	9
Beat project funding from Surrey County Council		
Sundry variations	2	3
<b>2020/21 Probable Out-turn</b>	<b><u>166</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>167</u></b>

## PRECEPTING/LEVYING BODIES

<b>BUDGET ANALYSIS</b>	<b>2019/20 Actual</b>	<b>2020/21 Original Estimate</b>	<b>2020/21 Probable Out-turn</b>	<b>2021/22 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	101	103	103	103
EPSOM & WALTON DOWNS CONSERVATORS	244	249	254	262
<b>TOTAL EXPENDITURE</b>	<b>345</b>	<b>352</b>	<b>357</b>	<b>365</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>345</u></b>	<b><u>352</u></b>	<b><u>357</u></b>	<b><u>365</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2020/21 Original Estimate</b>	<b>352</b>	<b>352</b>
Increased contributions to precepting bodies	5	13
<b>2020/21 Probable Out-turn</b>	<b><u>357</u></b>	
<b>2021/22 Original Estimate</b>		<b><u>365</u></b>



# **CAPITAL PROGRAMME**

## **2021/22 to 2023/24**

### Summary Proposed Capital Programme

	Original Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Proposed Budget 2023/24 £'000	Total 2021/22- 2023/24 £'000
Strategy and Resources Committee	225	0	0	225
Environment & Safe Communities Committee	455	0	0	455
Community & Wellbeing Committee	805	610	600	2,015
<b>Total</b>	<b>1,485</b>	<b>610</b>	<b>600</b>	<b>2,695</b>

### Financing of Proposed Capital Programme

	Original Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Proposed Budget 2023/24 £'000	Total 2021/22- 2023/24 £'000
Planned Revenue Contribution	255	0	0	255
Disabled Facilities Grants	600	600	600	1,800
Other external grant	20	0	0	20
Community Infrastructure Levy Receipts	500	0	0	500
S106 Receipts	110	10	0	120
<b>Total</b>	<b>1,485</b>	<b>610</b>	<b>600</b>	<b>2,695</b>

### Strategy and Resources Committee Proposed Capital Programme

	Original Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Proposed Budget 2023/24 £'000	Total 2021/22- 2023/24  £'000
ICT Programme of Works	225	0	0	225
<b>Total Strategy &amp; Resources</b>	<b>225</b>	<b>0</b>	<b>0</b>	<b>225</b>

### Environment & Safe Communities Committee Proposed Capital Programme

	Original Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Proposed Budget 2023/24 £'000	Total 2021/22- 2023/24  £'000
Ashley Centre Car Park Expansion Joints	30	0	0	30
Replacement of EEBC lamp columns	425	0	0	425
<b>Total Environment Committee</b>	<b>455</b>	<b>0</b>	<b>0</b>	<b>455</b>

### Community & Wellbeing Committee Proposed Capital Programme

	Original Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Proposed Budget 2023/24 £'000	Total 2021/22- 2023/24  £'000
Disabled Facilities Grant (DFG) Programme	600	600	600	1,800
Football Pitch Drainage - King George's Field, Poole Road	90	10	0	100
Harrier Centre track repairs	40	0	0	40
Improvements to Great Dam - EC LNR	75	0	0	75
<b>Total Community &amp; Wellbeing Committee</b>	<b>805</b>	<b>610</b>	<b>600</b>	<b>2,015</b>