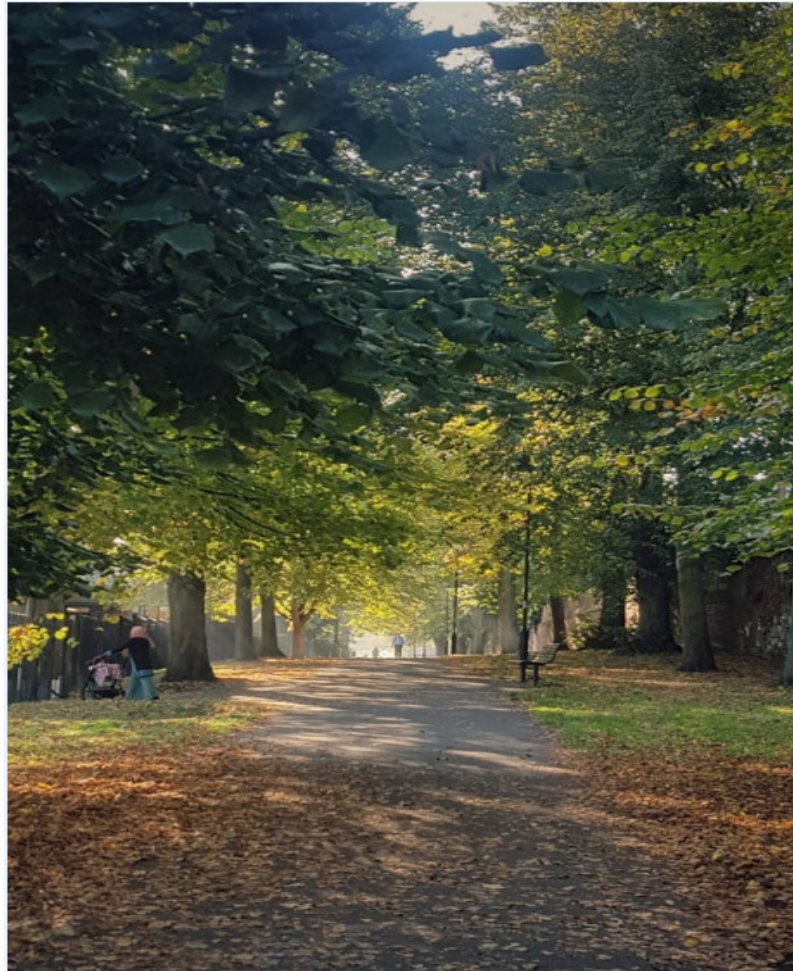


**BUDGET BOOK
2019/2020**



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GENERAL FUND SUMMARY

BUDGET SUMMARY	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
STRATEGY & RESOURCES COMMITTEE	305	2,697	1,887	833
CAPITAL CHARGES	(3,246)	(2,879)	(2,879)	(2,669)
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	3,567	1,948	2,473	2,189
COMMUNITY & WELLBEING COMMITTEE	7,005	6,017	6,446	6,034
TOTAL NET REQUIREMENT	7,631	7,783	7,927	6,387
CONTRIBUTION TO / (FROM) GENERAL RESERVE FOR YEAR	14	0	(144)	0
NET BUDGET REQUIREMENT	7,645	7,783	7,783	6,387
FINANCED BY:				
COLLECTION FUND PRECEPT	6,045	6,290	6,290	6,525
REVENUE SUPPORT GRANT	0	0	0	0
TRANSITIONAL GRANT	83	0	0	0
NNDR REDISTRIBUTION/RETENTION	1,527	1,532	1,532	1,585
SURPLUS ON PRIOR YEAR COUNCIL TAX	101	141	141	80
DEFICIT ON PRIOR YEAR RETAINED BUSINESS RATES*	(111)	(180)	(180)	(1,804)
EXTERNAL FUNDING FOR THE YEAR	7,645	7,783	7,783	6,387
<u>GENERAL FUND RESERVE</u>				
BALANCE BROUGHT FORWARD 1 APRIL	3,334	3,348	3,348	3,205
CONTRIBUTION TO / (FROM) RESERVES	14	0	(144)	(0)
BALANCE CARRIED FORWARD 31 MARCH	3,348	3,348	3,205	3,205
GROSS TO NET BUDGET 2019/20				
	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net Expenditure £'000
STRATEGY & RESOURCES COMMITTEE	26,925	(25,360)	(732)	833
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	9,857	(7,616)	(52)	2,189
COMMUNITY & WELLBEING COMMITTEE	10,053	(3,923)	(96)	6,034
CAPITAL CHARGES	0	(2,669)	0	(2,669)
TOTAL NET REQUIREMENT	46,835	(39,568)	(880)	6,387

*Business Rates figures are based on in-year estimates and are subject to change.

STRATEGY AND RESOURCES COMMITTEE

BUDGET SUMMARY	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
ELECTIONS	(3)	65	54	117
REGISTER OF ELECTORS	90	102	80	84
DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES	570	609	581	565
DEMOCRATIC AND CIVIC	657	776	715	766
CONSULTATION & COMMUNICATION	149	122	47	49
CORPORATE TRAINING	40	57	58	68
CORPORATE MANAGEMENT	533	505	544	501
CORPORATE FUNCTIONS	722	684	649	618
GENERAL EXPENSES	(344)	747	458	1,005
TREASURY MANAGEMENT	(59)	(13)	(22)	12
EXTERNAL AUDIT	54	47	52	53
SUPERANNUATION	(1,119)	494	502	502
CORPORATE FINANCIAL MANAGEMENT	(1,468)	1,275	990	1,572
BUSINESS RATE COLLECTION	(23)	(36)	(4)	(1,774)
COUNCIL TAX COLLECTION	587	553	523	451
LOCAL COUNCIL TAX SUPPORT	287	329	349	348
HOUSING BENEFIT	698	551	633	666
TAX COLLECTION AND BENEFITS	1,549	1,397	1,501	(309)
LAND CHARGES	(70)	(12)	(9)	(1)
CONTRACT MANAGEMENT	101	76	160	133
ESTATES AND PROPERTY MANAGEMENT	(1,496)	(1,067)	(1,290)	(1,304)
INVESTMENT PROPERTIES EEPIC	0	(806)	(805)	(818)
LAND AND PROPERTY	(1,395)	(1,797)	(1,935)	(1,989)
LOCAL ECONOMY	92	96	100	80
COMMUNITY DEVELOPMENT & PARTNERSHIPS	103	40	0	0
COMMUNITY CONSULTATION	117	85	21	22
COMMUNITY CONSULTATION	220	125	21	22
EMPLOYEE AND SUPPORT SERVICES	(2)	153	(145)	74
TOTAL NET REQUIREMENT	305	2,697	1,887	833

STRATEGY AND RESOURCES COMMITTEE

GROSS TO NET BUDGET 2019/20

	Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
DEMOCRATIC AND CIVIC	773	(7)	0	766
CORPORATE FUNCTIONS	618	0	0	618
CORPORATE FINANCIAL MANAGEMENT	1,546	(540)	566	1,572
TAX COLLECTION AND BENEFITS	19,879	(18,344)	(1,844)	(309)
LAND CHARGES	101	(102)	0	(1)
LAND AND PROPERTY	3,301	(5,928)	638	(1,989)
LOCAL ECONOMY	80	0	0	80
COMMUNITY CONSULTATION	22	0	0	22
EMPLOYEE AND SUPPORT SERVICES	605	(439)	(92)	74
TOTAL NET REQUIREMENT	26,925	(25,360)	(732)	833

ELECTIONS

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	122	0	0	35
PREMISES	23	0	0	6
SUPPLIES AND SERVICES	93	0	0	29
THIRD PARTY PAYMENTS	0	0	7	0
SUPPORT SERVICES	60	65	51	47
TOTAL EXPENDITURE	298	65	58	117
GOVERNMENT GRANTS	(183)	0	(4)	0
CONTRIBS FROM OTHER AGENCIES	(118)	0	0	0
TOTAL INCOME	(301)	0	(4)	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(3)</u>	<u>65</u>	<u>54</u>	<u>117</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	65	65
Variation in pay, pension (IAS19) & support service recharges	(14)	17
Nonsuch by-election	7	0
Parliamentary election income from prior year	(4)	
Local elections 19-20 budget		35
2018/19 Probable Out-turn	<u>54</u>	
2019/20 Original Estimate		<u>117</u>

REGISTER OF ELECTORS

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	12	0	6	6
SUPPLIES AND SERVICES	39	43	43	43
SUPPORT SERVICES	55	60	43	42
TOTAL EXPENDITURE	106	103	92	91
GOVERNMENT GRANTS	(14)	0	(11)	(6)
SALES	(2)	(1)	(1)	(1)
TOTAL INCOME	(16)	(1)	(12)	(7)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>90</u>	<u>102</u>	<u>80</u>	<u>84</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	102	102
Variation in pay, pension (IAS19) & support service recharges	(11)	(12)
IER government grant (discretionary)	(11)	(6)
2018/19 Probable Out-turn	<u>80</u>	
2019/20 Original Estimate		<u>84</u>

DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
TRANSPORT	5	3	4	4
SUPPLIES AND SERVICES	177	200	197	201
SUPPORT SERVICES	388	406	380	361
TOTAL EXPENDITURE	570	609	581	565
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE/(INCOME)	<u>570</u>	<u>609</u>	<u>581</u>	<u>565</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	609	609
Variation in pay, pension (IAS19) & support service recharges	(26)	(45)
Sundry variations	(2)	1
2018/19 Probable Out-turn	<u>581</u>	
2019/20 Original Estimate		<u>565</u>

CONSULTATION & COMMUNICATION

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	110	79	(1)	0
SUPPLIES AND SERVICES	20	27	24	24
SUPPORT SERVICES	18	16	24	25
TOTAL EXPENDITURE	149	122	47	49
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>149</u>	<u>122</u>	<u>47</u>	<u>49</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	122	122
Variation in pay, pension (IAS19) & support service recharges	(72)	(70)
Sundry variations	(3)	(3)
2018/19 Probably Out-turn	<u>47</u>	
2019/20 Original Estimate		<u>49</u>

CORPORATE TRAINING

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	39	56	57	67
SUPPORT SERVICES	1	1	1	1
TOTAL EXPENDITURE	40	57	58	68
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>40</u>	<u>57</u>	<u>58</u>	<u>68</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	57	57
Variation in pay, pension (IAS19) & support service recharges	1	11
2018/19 Probable Out-turn	<u>58</u>	
2019/20 Original Estimate		<u>68</u>

CORPORATE MANAGEMENT

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	0	11	11	11
SUPPLIES AND SERVICES	11	12	12	12
SUPPORT SERVICES	522	482	521	479
TOTAL EXPENDITURE	533	505	544	501
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>533</u>	<u>505</u>	<u>544</u>	<u>501</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	505	505
Variation in pay, pension (IAS19) & support service recharges	39	(4)
2018/19 Probable Out-turn	<u>544</u>	
2019/20 Original Estimate		<u>501</u>

GENERAL EXPENSES

BUDGET ANALYSIS				
	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
PREMISES	0	218	100	250
SUPPLIES AND SERVICES	592	846	680	1,011
SUPPORT SERVICES	(331)	(330)	(331)	(325)
TOTAL EXPENDITURE	261	734	449	936
GOVERNMENT GRANTS	(1,573)	(666)	(834)	(444)
FEES AND CHARGES	(361)	0	0	0
TOTAL INCOME	(1,934)	(666)	(834)	(444)
CONTRIBS TO (FROM) RESERVES	1,329	679	843	513
NET EXPENDITURE	<u>(344)</u>	<u>747</u>	<u>458</u>	<u>1,005</u>
BUDGET VARIATIONS			£'000	£'000
2018/19 Original Estimate			747	747
Variation in pay, pension (IAS19) & support service recharges			(1)	5
Property maintenance provision			(92)	50
Corporate provision for increased business rates			(27)	(18)
Impact on services of benefit reforms			(50)	
Decrease for planning contingency			(71)	(27)
Reduced provision for Future40 works			(25)	
Reduction in insurance costs			(20)	
New Homes Bonus income			(168)	
Transfer of NHB to reserves			168	501
Increased training capacity				20
Contingency for SCC funding cuts				20
Increased capacity for business improvement works				20
Contingency for verge maintenance				59
Contingency for Seasonal Environment Action Team				37
Contingency for traveller transit site				20
Reduced revenue contribution to capital				(440)
Sundry variations			(3)	10
2018/19 Probable Out-turn			<u>458</u>	
2019/20 Original Estimate				<u>1,005</u>

TREASURY MANAGEMENT

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	77	54	46	54
SUPPORT SERVICES	1	1	1	1
TOTAL EXPENDITURE	78	55	47	55
INTEREST	(196)	(121)	(122)	(96)
TOTAL INCOME	(196)	(121)	(122)	(96)
CONTRIBS TO (FROM) RESERVES	59	53	53	53
NET EXPENDITURE	<u>(59)</u>	<u>(13)</u>	<u>(22)</u>	<u>12</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(13)	(13)
Fund manager fees	(8)	
Change in interest income		25
Sundry Variations	(1)	
2018/19 Probable Out-turn	<u>(22)</u>	
2019/20 Original Estimate		<u>12</u>

EXTERNAL AUDIT

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	54	47	52	53
TOTAL EXPENDITURE	54	47	52	53
NET EXPENDITURE	<u>54</u>	<u>47</u>	<u>52</u>	<u>53</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	47	47
Change in external audit fees	5	6
2018/19 Probable Out-turn	<u>52</u>	
2019/20 Original Estimate		<u>53</u>

SUPERANNUATION

BUDGET ANALYSIS	2017/18 Actual £'000	2018/19 Original Estimate £'000	2018/19 Probable Out-turn £'000	2019/20 Estimate £'000
EMPLOYEES	(1,946)	(438)	(438)	(438)
SUPPLIES AND SERVICES	827	932	940	940
TOTAL EXPENDITURE	(1,119)	494	502	502
NET EXPENDITURE	<u>(1,119)</u>	<u>494</u>	<u>502</u>	<u>502</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	494	494
As advised by Surrey CC	8	8
2018/19 Probable Out-turn	<u>502</u>	
2019/20 Original Estimate		<u>502</u>

BUSINESS RATE COLLECTION

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	142	93	135	131
SUPPLIES AND SERVICES	30	10	10	12
SUPPORT SERVICES	38	31	33	35
TOTAL EXPENDITURE	210	134	178	178
GOVERNMENT GRANTS	(179)	(100)	(13)	(13)
CONTRIBS FROM OTHER AGENCIES	(83)	(5)	(99)	(90)
FEES AND CHARGES	(8)	0	(5)	(5)
TOTAL INCOME	(270)	(105)	(117)	(108)
CONTRIBS TO (FROM) RESERVES	37	(65)	(65)	(1,844)
NET EXPENDITURE	<u>(23)</u>	<u>(36)</u>	<u>(4)</u>	<u>(1,774)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(36)	(36)
Variation in pay, pension (IAS19) & support service recharges	44	42
BID levy admin income	(12)	
Contribution to business rates equalisation reserve		(1,779)
Sundry Variations		(1)
2018/19 Probable Out-turn	<u>(4)</u>	
2019/20 Original Estimate		<u>(1,774)</u>

COUNCIL TAX COLLECTION

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	516	430	374	349
SUPPLIES AND SERVICES	42	43	54	56
SUPPORT SERVICES	204	174	189	193
TOTAL EXPENDITURE	762	647	617	598
GOVERNMENT GRANTS	(2)	0	0	0
CONTRIBS FROM OTHER AGENCIES	0	(94)	0	0
FEES AND CHARGES	(173)	0	(94)	(147)
TOTAL INCOME	(175)	(94)	(94)	(147)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>587</u>	<u>553</u>	<u>523</u>	<u>451</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	553	553
Variation in pay, pension (IAS19) & support service recharges	(41)	(62)
Channel shift provision removed	12	12
Sundry variations	(1)	1
Court costs recovered		(53)
2018/19 Probable Out-turn	<u>523</u>	
2019/20 Original Estimate		<u>451</u>

LOCAL COUNCIL TAX SUPPORT

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	244	227	256	248
SUPPLIES AND SERVICES	22	60	59	59
SUPPORT SERVICES	120	92	85	91
TOTAL EXPENDITURE	386	379	400	398
GOVERNMENT GRANTS	(55)	(50)	(51)	(50)
TOTAL INCOME	(55)	(50)	(51)	(50)
CONTRIBS TO (FROM) RESERVES	(44)	0	0	0
NET EXPENDITURE	<u>287</u>	<u>329</u>	<u>349</u>	<u>348</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	329	329
Variation in pay, pension (IAS19) & support service recharges	22	20
Sundry variations	(2)	(1)
2018/19 Probable Out-turn	<u>349</u>	
2019/20 Original Estimate		<u>348</u>

HOUSING BENEFIT

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	337	280	318	302
SUPPLIES AND SERVICES	488	93	141	92
BENEFIT PAYMENTS	20,503	18,565	17,802	17,835
SUPPORT SERVICES	439	395	452	476
TOTAL EXPENDITURE	21,767	19,333	18,713	18,705
GOVERNMENT GRANTS	(19,920)	(18,782)	(18,080)	(18,039)
FEES AND CHARGES	(1,147)	0	0	0
RECHARGES	(2)	0	0	0
TOTAL INCOME	(21,069)	(18,782)	(18,080)	(18,039)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>698</u>	<u>551</u>	<u>633</u>	<u>666</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	551	551
Variation in pay, pension (IAS19) & support service recharges	95	103
DWP regulation changes expenses (grant funded)	49	
Change in estimated housing benefit payments and recovery	(61)	13
Sundry variations	(1)	(1)
2018/19 Probable Out-turn	<u>633</u>	
2019/20 Original Estimate		<u>666</u>

LAND CHARGES

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	(110)	36	25	25
SUPPORT SERVICES	63	72	80	76
TOTAL EXPENDITURE	(47)	108	105	101
GOVERNMENT GRANTS	0	0	(15)	0
FEES AND CHARGES	(103)	(120)	(99)	(102)
TOTAL INCOME	(103)	(120)	(114)	(102)
CONTRIBS TO (FROM) RESERVES	80	0	0	0
NET EXPENDITURE	<u>(70)</u>	<u>(12)</u>	<u>(9)</u>	<u>(1)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(12)	(12)
Variation in pay, pension (IAS19) & support service recharges	(8)	4
Reduction in payments to SCC	(11)	(11)
Reduced fees and charges	21	18
Sundry Variations	1	0
2018/19 Probably Out-turn	<u>(9)</u>	
2019/20 Original Estimate		<u>(1)</u>

CONTRACT MANAGEMENT

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	992	1,013	1,080	1,077
PREMISES	(967)	(1,021)	(1,130)	(1,062)
TRANSPORT	327	164	191	158
SUPPLIES AND SERVICES	46	44	150	53
SUPPORT SERVICES	(137)	(172)	(149)	(141)
CAPITAL CHARGES	43	75	75	75
TOTAL EXPENDITURE	304	103	217	160
CONTRIBS FROM OTHER AGENCIES	0	(2)	0	0
FEES AND CHARGES	(42)	0	(32)	(2)
TOTAL INCOME	(42)	(2)	(32)	(2)
CONTRIBS TO (FROM) RESERVES	(161)	(25)	(25)	(25)
NET EXPENDITURE	<u>101</u>	<u>76</u>	<u>160</u>	<u>133</u>
BUDGET VARIATIONS			£'000	£'000
2018/19 Original Estimate			76	76
Variation in pay, pension (IAS19) & support service recharges			90	73
Insurance payouts			(32)	
FM contract consultant fees			99	
Cemetery grounds maintenance in-house & transfer to Env			(97)	(97)
FM contract variations to budget			22	22
Sundry variations			2	
Changes to contract recharge apportionments				59
2018/19 Probable Out-turn			<u>160</u>	
2019/20 Original Estimate				<u>133</u>

ESTATES AND PROPERTY MANAGEMENT

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	0	1	1	1
PREMISES	102	400	409	406
SUPPLIES AND SERVICES	569	560	735	560
SUPPORT SERVICES	133	129	116	109
CAPITAL CHARGES	265	259	312	318
TOTAL EXPENDITURE	1,069	1,349	1,573	1,394
CONTRIBS FROM OTHER AGENCIES	(7)	(23)	0	0
FEES AND CHARGES	(186)	(28)	(28)	(28)
RENTS	(2,626)	(2,535)	(2,773)	(2,822)
TOTAL INCOME	(2,819)	(2,586)	(2,801)	(2,850)
CONTRIBS TO (FROM) RESERVES	254	170	(62)	152
NET EXPENDITURE	<u>(1,496)</u>	<u>(1,067)</u>	<u>(1,290)</u>	<u>(1,304)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(1,067)	(1,067)
Variation in pay, pension (IAS19) & support service recharges	(13)	(20)
The Wells professional fees	159	
Change in Minimum Revenue Provision	53	59
Increased rental income	(238)	(287)
Change in contribution to/from reserves	(232)	(18)
Sundry variations	48	29
2018/19 Probable Out-turn	<u>(1,290)</u>	
2019/20 Original Estimate		<u>(1,304)</u>

INVESTMENT PROPERTIES EEPIC

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn*	
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	474	1,113	1,127	1,113
CAPITAL CHARGES	0	618	618	634
TOTAL EXPENDITURE	474	1,731	1,745	1,747
CONTRIBS FROM OTHER AGENCIES	(140)	(184)	(189)	(193)
FEES AND CHARGES	0	0	(8)	0
RENTS	(20)	0	0	0
INTEREST	(1,188)	(2,854)	(2,854)	(2,883)
TOTAL INCOME	(1,348)	(3,038)	(3,051)	(3,076)
CONTRIBS TO (FROM) RESERVES	875	501	501	511
NET EXPENDITURE	<u>0</u>	<u>(806)</u>	<u>(805)</u>	<u>(818)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(806)	(806)
EEPIC legal expenses	14	
Legal cost recovery	(8)	
Overhead receipts	(5)	
Change to MRP		16
EEPIC dividend payable		(29)
Sundry variations		1
2018/19 Probable Out-turn	<u>(805)</u>	
2019/20 Original Estimate		<u>(818)</u>

ECONOMIC DEVELOPMENT

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	
EMPLOYEES	27	63	40	40
PREMISES	0	0	0	8
SUPPLIES AND SERVICES	54	24	69	21
SUPPORT SERVICES	11	9	11	12
TOTAL EXPENDITURE	92	96	120	80
CONTRIBS TO (FROM) RESERVES	0	0	(20)	0
NET EXPENDITURE	<u>92</u>	<u>96</u>	<u>100</u>	<u>80</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	96	96
Variation in pay, pension (IAS19) & support service recharges	(21)	(20)
Future40 works	45	
Contribution to PDG reserves	(20)	
Sundry variations		4
2018/19 Probable Out-turn	<u>100</u>	
2019/20 Original Estimate		<u>80</u>

COMMUNITY DEVELOPMENT & PARTNERSHIPS

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	56	2	0	0
SUPPLIES AND SERVICES	0	0	0	0
SUPPORT SERVICES	47	38	0	0
TOTAL EXPENDITURE	103	40	0	0
NET EXPENDITURE	<u>103</u>	<u>40</u>	<u>0</u>	<u>0</u>

BUDGET VARIATIONS			
		£'000	£'000
2018/19 Original Estimate		40	40
Variation in pay, pension (IAS19) & support service recharges			
Restructuring - code no longer used		(40)	(40)
2018/19 Probable Out-turn		<u>0</u>	
2019/20 Original Estimate			<u>0</u>

COMMUNITY CONSULTATION

BUDGET ANALYSIS	2017/18 Actual £'000	2018/19 Original Estimate £'000	2018/19 Probable Out-turn £'000	2019/20 Estimate £'000
EMPLOYEES	104	67	0	0
SUPPLIES AND SERVICES	4	10	6	6
SUPPORT SERVICES	9	8	15	16
TOTAL EXPENDITURE	117	85	21	22
NET EXPENDITURE	<u>117</u>	<u>85</u>	<u>21</u>	<u>22</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	85	85
Variation in pay, pension (IAS19) & support service recharges	(60)	(59)
Reduction to resident survey consultation budget	(4)	(4)
2018/19 Probable Out-turn	<u>21</u>	
2019/20 Original Estimate		<u>22</u>

CENTRAL SUPPORT SERVICES

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	3,338	3,339	3,890	3,890
SUPPLIES AND SERVICES	966	908	969	901
THIRD PARTY PAYMENTS	1	4	1	0
SUPPORT SERVICE RECHARGES	(4,472)	(4,124)	(4,658)	(4,725)
CAPITAL CHARGES	282	135	135	135
TOTAL EXPENDITURE	115	262	337	200
CONTRIBS FROM OTHER AGENCIES	(3)	(17)	0	0
FEES AND CHARGES	(127)	(39)	(58)	(58)
RENTS	(2)	0	(2)	(2)
TOTAL INCOME	(132)	(56)	(60)	(60)
CONTRIBS TO (FROM) RESERVES	16	(40)	(124)	(92)
NET EXPENDITURE	<u>(1)</u>	<u>166</u>	<u>153</u>	<u>48</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	166	166
Variation in pay, pension (IAS19) & support service recharges	17	(50)
Changes in supplies and services costs	61	(7)
Increase in third party payments	(3)	(4)
Changes in contributions from reserves	(84)	(52)
Changes to contributions from other agencies	17	17
Changes to fees and charges	(19)	(19)
Change to rents	(2)	(2)
Sundry variations		(1)
2018/19 Probable Out-turn	<u>153</u>	
2019/20 Original Estimate		<u>48</u>

OPERATIONAL SUPPORT SERVICES

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	1	6	6	(3)
SUPPLIES AND SERVICES	26	(8)	(23)	(23)
TOTAL EXPENDITURE	27	(2)	(17)	(26)
NET EXPENDITURE	<u>27</u>	<u>(2)</u>	<u>(17)</u>	<u>(26)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(2)	(2)
Variation in Employee costs	0	(9)
Variation in supplies and services	(15)	(15)
2018/19 Probable Out-turn	<u>(17)</u>	
2019/20 Original Estimate		<u>(26)</u>

SALARY CONTROL

BUDGET ANALYSIS	2019/20 Estimate £'000	Budgeted Staff FTE
CHIEF EXECUTIVE'S GROUP	400	5.5
HUMAN RESOURCES	433	7.9
FINANCIAL SERVICES	620	11.4
REVENUES & BENEFITS	969	27.9
ICT	516	12.0
LEGAL & DEMOCRATIC SERVICES	696	13.7
PROPERTY & VENUES	1,002	29.3
CUSTOMER SERVICES & BUSINESS SUPPORT	687	21.7
HOUSING & ENVIRONMENTAL SERVICES	1,196	27.3
OPERATIONAL SERVICES	4,234	131.3
PLACE DEVELOPMENT	826	15.5
POLICY, PERFORMANCE AND GOV	309	6.9
GENERAL FUND TOTAL	11,888	310.4

SALARIES PROVISIONS

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	(22)	(55)	(315)	44
SUPPLIES AND SERVICES	0	0	0	0
TOTAL EXPENDITURE	(22)	(55)	(315)	44
CONTRIBS FROM OTHER AGENCIES	(100)	0	0	0
TOTAL INCOME	(100)	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(122)</u>	<u>(55)</u>	<u>(315)</u>	<u>44</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(55)	(55)
Changes to pay award and vacancy provision	(260)	99
2018/19 Probable Out-turn	<u>(315)</u>	
2019/20 Original Estimate		<u>44</u>

TOWN HALL

BUDGET ANALYSIS

	2017/18 Actual £'000	2018/19 Original Estimate £'000	2018/19 Probable Out-turn £'000	2019/20 Estimate £'000
EMPLOYEES	149	168	149	135
PREMISES	530	475	490	474
TRANSPORT	9	7	8	6
SUPPLIES AND SERVICES	113	162	162	169
THIRD PARTY PAYMENTS	6	6	6	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICE RECHARGES	(627)	(588)	(608)	(606)
CAPITAL CHARGES	227	206	206	206
TOTAL EXPENDITURE	407	436	413	384
CONTRIBS FROM OTHER AGENCIES	0	(20)	0	0
SALES	0	0	0	0
FEES AND CHARGES	(194)	(188)	(201)	(192)
RENTS	(195)	(187)	(183)	(187)
TOTAL INCOME	(389)	(395)	(384)	(379)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>18</u>	<u>41</u>	<u>29</u>	<u>5</u>

BUDGET VARIATIONS

	£'000	£'000
2018/19 Original Estimate	41	41
Variation in pay, pension (IAS19) & support service recharges	(39)	(51)
Fire safety works	4	
Recharge ad hoc building works	11	
Recovery of postal charges	(11)	
Sundry variations	23	15
2019/20 Original Estimate	<u>29</u>	
2019/20 Original Estimate		<u>5</u>

LONGMEAD DEPOT

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	120	76	78	76
SUPPLIES AND SERVICES	5	4	4	4
SUPPORT SERVICE RECHARGES	(162)	(135)	(135)	(135)
CAPITAL CHARGES	40	58	58	58
TOTAL EXPENDITURE	3	3	5	3
NET EXPENDITURE	<u>3</u>	<u>3</u>	<u>5</u>	<u>3</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	3	3
Ad hoc building maintenance expenses	2	
Sundry variations		
2018/19 Probable Out-turn	<u>5</u>	
2019/20 Original Estimate		<u>3</u>

ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

BUDGET SUMMARY	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
CAR PARKS	(1,461)	(1,988)	(1,809)	(1,888)
ON STREET PARKING	(21)	(1)	(11)	(6)
CAR PARKING	(1,482)	(1,989)	(1,820)	(1,894)
BOROUGH CLEANSING	839	767	773	720
GRAFFITI REMOVAL	59	69	73	75
LAND DRAINAGE	68	69	75	80
DOMESTIC & TRADE WASTE COLLECTION	2,208	1,725	2,017	1,941
MARKETS	17	(21)	(20)	(31)
HIGHWAYS	399	473	469	470
ENVIRONMENTAL SERVICES	3,590	3,082	3,387	3,255
BUILDING CONTROL	133	71	94	73
DEVELOPMENT CONTROL	610	307	294	245
PLANNING POLICY	184	184	235	229
DESIGN & CONSERVATION	45	45	0	0
PLANNING AND BUILDING CONTROL	972	607	623	547
COMMUNITY SAFETY	121	101	61	114
CEMETERY	(132)	(192)	(157)	(217)
CLOSED CHURCHYARDS	21	5	23	23
ENVIRONMENTAL HEALTH	507	428	460	461
LICENSING	(30)	(94)	(103)	(100)
ENVIRONMENTAL HEALTH	366	147	223	167
TOTAL NET REQUIREMENT	3,567	1,948	2,473	2,189

ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

GROSS TO NET BUDGET 2019/20				
	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
CAR PARKING	2,438	(4,333)	1	(1,894)
ENVIRONMENTAL SERVICES	4,346	(1,577)	16	2,785
HIGHWAYS	561	(91)	0	470
PLANNING & BUILDING CONTROL	1,464	(850)	(67)	547
COMMUNITY SAFETY	116	0	(2)	114
ENVIRONMENTAL HEALTH	932	(765)	0	167
TOTAL NET REQUIREMENT	9,857	(7,616)	(52)	2,189

CAR PARKS

BUDGET ANALYSIS				
	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	215	191	183	182
PREMISES	713	702	730	724
TRANSPORT	3	5	7	8
SUPPLIES AND SERVICES	191	145	162	207
THIRD PARTY PAYMENTS	35	35	35	0
SUPPORT SERVICES	246	289	331	352
CAPITAL CHARGES	913	624	624	624
TOTAL EXPENDITURE	2,316	1,991	2,072	2,097
CONTRIBS FROM OTHER AGENCIES	(30)	(4)	0	0
FEES AND CHARGES	(3,710)	(3,948)	(3,849)	(3,951)
RENTS	(29)	(18)	(24)	(21)
RECHARGES	(8)	(9)	(9)	(14)
INCOME	(3,777)	(3,979)	(3,882)	(3,986)
CONTRIBS TO (FROM) RESERVES	0	0	1	1
NET EXPENDITURE	(1,461)	(1,988)	(1,809)	(1,888)

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(1,988)	(1,988)
Variation in pay, pension (IAS19) & support service recharges	34	54
Other increase in Premises costs	28	22
Increase in transport recharge		2
Pay machine chip coins & display tickets		6
Web hosting for pay machines		6
Adverse variance of income	99	
Increase in credit card processing fees	16	15
Sundry variances	2	(5)
2018/19 Probable Out-turn	(1,809)	
2019/20 Original Estimate		(1,888)

ON STREET PARKING

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	192	218	218	218
TRANSPORT	9	6	6	8
SUPPLIES AND SERVICES	83	50	44	43
SUPPORT SERVICES	116	72	72	72
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	400	346	340	341
CONTRIBUTION TO SCC	0	0	55	0
FEES AND CHARGES	(421)	(347)	(406)	(347)
INCOME	(421)	(347)	(351)	(347)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(21)</u>	<u>(1)</u>	<u>(11)</u>	<u>(6)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(1)	(1)
Increase in transport recharge	0	2
Reduced adjudication service budget	(6)	(6)
Increase in income from excess charges	(4)	
Sundry Variances	0	(1)
2018/19 Probable Out-turn	<u>(11)</u>	
2019/20 Original Estimate		<u>(6)</u>

BOROUGH CLEANSING

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	688	496	508	508
TRANSPORT	198	270	249	208
SUPPLIES AND SERVICES	33	49	50	(167)
RECHARGES TO SERVICES	(196)	(197)	(197)	0
SUPPORT SERVICES	83	70	85	92
CAPITAL CHARGES	33	77	77	77
TOTAL EXPENDITURE	839	765	772	718
FEES AND CHARGES	(2)	0	(1)	0
INCOME	(2)	0	(1)	0
CONTRIBS TO (FROM) RESERVES	2	2	2	2
NET EXPENDITURE	<u>839</u>	<u>767</u>	<u>773</u>	<u>720</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	767	767
Variation in pay, pension (IAS19) & support service recharges	27	34
Star chamber saving for 2019/20		(20)
Decrease in transport recharge	(21)	(61)
2018/19 Probable Out-turn	<u>773</u>	
2019/20 Original Estimate		<u>720</u>

GRAFFITI REMOVAL

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	39	46	49	49
TRANSPORT	9	10	8	9
SUPPLIES AND SERVICES	1	5	5	5
SUPPORT SERVICES	10	8	11	12
TOTAL EXPENDITURE	59	69	73	75
FEES AND CHARGES	0	0	0	0
INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>59</u>	<u>69</u>	<u>73</u>	<u>75</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	69	69
Variation in pay, pension (IAS19) & support service recharges	6	7
Decrease in transport recharge	(2)	(1)
2018/19 Probable Out-turn	<u>73</u>	
2019/20 Original Estimate		<u>75</u>

DOMESTIC & TRADE WASTE COLLECTION

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	1,511	1,178	1,264	1,216
TRANSPORT	884	860	859	930
SUPPLIES AND SERVICES	284	224	204	451
THIRD PARTY PAYMENTS	536	446	645	0
SUPPORT SERVICES	559	521	608	616
CAPITAL CHARGES	171	173	173	173
TOTAL EXPENDITURE	3,945	3,402	3,753	3,386
CONTRIBS FROM OTHER AGENCIES	(50)	0	0	0
SALES	(583)	(568)	(592)	(190)
FEES AND CHARGES	(1,104)	(1,123)	(1,158)	(1,269)
INCOME	(1,737)	(1,691)	(1,750)	(1,459)
CONTRIBS TO (FROM) RESERVES	0	14	14	14
NET EXPENDITURE	<u>2,208</u>	<u>1,725</u>	<u>2,017</u>	<u>1,941</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	1,725	1,725
Variation in pay, pension (IAS19) & support service recharges	173	133
Increase in Transport recharge	0	70
Increased gate fees	199	0
Removal of domestic recycling gate fees		(222)
Reduced funding - Surrey Waste Partnership		78
Increased domestic recycling credit	(24)	
Removal of domestic recycling income		310
Increase in trade waste income	(36)	(104)
Increase in civic waste income		(12)
Increase in garden waste income		(40)
In year reduced spend on advertising	(10)	
In year reduced spend on wheeled bins	(10)	
Sundry variations		3
2018/19 Probable Out-turn	<u>2,017</u>	
2019/20 Original Estimate		<u>1,941</u>

MARKETS

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	13	10	10	10
PREMISES	23	24	25	16
SUPPLIES AND SERVICES	3	6	6	57
THIRD PARTY PAYMENTS	51	51	51	0
SUPPORT SERVICES	3	3	4	4
TOTAL EXPENDITURE	93	94	96	87
FEES AND CHARGES	(71)	(110)	(71)	(113)
RENTS	(5)	(5)	(6)	(5)
INCOME	(76)	(115)	(77)	(118)
CONTRIBS TO (FROM) RESERVES	0	0	(39)	0
NET EXPENDITURE	<u>17</u>	<u>(21)</u>	<u>(20)</u>	<u>(31)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(21)	(21)
Variation in employees and support services	1	1
Clocktower office rental ceased		(8)
Increased income		(3)
Sundry Variances		
2018/19 Probable Out-turn	<u>(20)</u>	
2019/20 Original Estimate		<u>(31)</u>

LAND DRAINAGE

BUDGET ANALYSIS				
	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
PREMISES	60	60	60	60
SUPPORT SERVICES	8	9	15	20
TOTAL EXPENDITURE	68	69	75	80
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>68</u>	<u>69</u>	<u>75</u>	<u>80</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	69	69
Variation in pay, pension (IAS19) & support service recharges	6	11
2018/19 Probable Out-turn	<u>75</u>	
2019/20 Original Estimate		<u>80</u>

HIGHWAYS

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	73	87	71	71
PREMISES	364	374	379	379
SUPPLIES AND SERVICES	23	18	18	18
SUPPORT SERVICES	84	85	92	93
TOTAL EXPENDITURE	547	564	560	561
CONTRIBS FROM OTHER AGENCIES	(116)	(83)	(63)	(63)
SALES	0	(1)	(1)	(1)
FEES AND CHARGES	(27)	(7)	(27)	(27)
INCOME	(143)	(91)	(91)	(91)
CONTRIBS TO (FROM) RESERVES	(5)	0	0	0
NET EXPENDITURE	<u>399</u>	<u>473</u>	<u>469</u>	<u>470</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	473	473
Variation in pay, pension (IAS19) & support service recharges	(9)	(8)
Increase in PHS contractor costs	5	5
2018/19 Probable Out-turn	<u>469</u>	
2019/20 Original Estimate		<u>470</u>

BUILDING CONTROL

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	254	225	222	222
SUPPLIES AND SERVICES	0	6	39	8
SUPPORT SERVICES	134	137	153	151
TOTAL EXPENDITURE	388	368	414	381
SALES	0	0	0	0
FEES AND CHARGES	(255)	(297)	(320)	(308)
INCOME	(255)	(297)	(320)	(308)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>133</u>	<u>71</u>	<u>94</u>	<u>73</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	71	71
Variation in pay, pension (IAS19) & support service recharges	13	11
External support cover for service	31	
Protective clothing	2	2
Increased income	(23)	(11)
2018/19 Probable Out-turn	<u>94</u>	
2019/20 Original Estimate		<u>73</u>

DEVELOPMENT CONTROL

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	684	530	408	378
SUPPLIES AND SERVICES	126	42	31	43
SUPPORT SERVICES	304	296	367	366
TOTAL EXPENDITURE	1,120	868	806	787
CONTRIBS FROM OTHER AGENCIES	(1,489)	(5)	0	0
SALES	(3)	(5)	(3)	(3)
FEES AND CHARGES	(424)	(511)	(509)	(539)
INCOME	(1,921)	(521)	(512)	(542)
CONTRIBS TO (FROM) RESERVES	1,411	(40)	0	0
NET EXPENDITURE	<u>610</u>	<u>307</u>	<u>294</u>	<u>245</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	307	307
Variation in pay, pension (IAS19) & support service recharges	(51)	(82)
In year favourable variance of appeal costs	(5)	
In year favourable variance of consultants fees	(7)	
Adverse variance of planning performance agreements	10	
Contribution from CIL reserves	40	40
Increase in fees and charges income		(21)
Sundry Variances		1
2018/19 Probable Out-turn	<u>294</u>	
2019/20 Original Estimate		<u>245</u>

PLANNING POLICY

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	123	113	225	242
SUPPLIES AND SERVICES	26	36	36	8
SUPPORT SERVICES	37	35	41	46
TOTAL EXPENDITURE	186	184	302	296
GOVERNMENT GRANTS	0	0	0	0
INCOME	(2)	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	(67)	(67)
NET EXPENDITURE	<u>184</u>	<u>184</u>	<u>235</u>	<u>229</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	184	184
Variation in pay, pension (IAS19) & support service recharges	118	140
Contribution from CIL	(67)	(67)
Reduction of consultant fees to fund permanent staff	0	(28)
2018/19 Probable Out-turn	<u>235</u>	
2019/20 Original Estimate		<u>229</u>

DESIGN & CONSERVATION

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	41	32	0	0
SUPPLIES AND SERVICES	2	1	0	0
SUPPORT SERVICES	12	12	0	0
TOTAL EXPENDITURE	55	45	0	0
FEES AND CHARGES	(10)	0	0	0
INCOME	(10)	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>45</u>	<u>45</u>	<u>0</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	45	45
Variation in pay, pension (IAS19) & support service recharges	(44)	(44)
Budgets merged with Development Management	(1)	(1)
2018/19 Probable Out-turn	<u>0</u>	
2019/20 Original Estimate		<u>0</u>

COMMUNITY SAFETY

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	
EMPLOYEES	32	27	4	40
PREMISES	78	59	44	59
SUPPLIES AND SERVICES	7	4	4	7
SUPPORT SERVICES	10	9	10	10
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	127	99	62	116
INCOME	(7)	0	0	0
CONTRIBS TO (FROM) RESERVES	1	2	(1)	(2)
NET EXPENDITURE	<u>121</u>	<u>101</u>	<u>61</u>	<u>114</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	101	101
Variation in pay, pension (IAS19) & support service recharges	(22)	14
In year reduction in CCTV costs	(15)	0
Contribution to SafetyNet		3
Contribution from community safety reserve	(3)	(4)
2018/19 Probable Out-turn	<u>61</u>	
2019/20 Original Estimate		<u>114</u>

CEMETERY

BUDGET ANALYSIS				
	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	82	148	68	68
PREMISES	122	39	138	133
TRANSPORT	0	24	0	0
SUPPLIES AND SERVICES	2	10	1	13
THIRD PARTY PAYMENTS	11	11	11	0
SUPPORT SERVICES	32	28	32	34
TOTAL EXPENDITURE	249	260	250	248
CONTRIBS FROM OTHER AGENCIES	0	(1)	(4)	0
FEES AND CHARGES	(381)	(451)	(402)	(465)
RENTS	0	0	(1)	0
TOTAL INCOME	(381)	(452)	(407)	(465)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(132)</u>	<u>(192)</u>	<u>(157)</u>	<u>(217)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(192)	(192)
Variation in pay, pension (IAS19) & support service recharges	(76)	(74)
Reduced income from burial rights/memorials	49	
S106 funded project	5	
Income from S106	(5)	
Increased income budget		(13)
Vandalism	2	
Grounds maintenance works brought in-house	60	60
Sundry items		2
2018/19 Probable Out-turn	<u>(157)</u>	
2019/20 Original Estimate		<u>(217)</u>

CLOSED CHURCHYARDS

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	3	3	3	3
PREMISES	16	0	18	18
SUPPORT SERVICES	2	2	2	2
TOTAL EXPENDITURE	21	5	23	23
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>21</u>	<u>5</u>	<u>23</u>	<u>23</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	5	5
Grounds maintenance works brought in-house	18	18
2018/19 Probable Out-turn	<u>23</u>	
2019/20 Original Estimate		<u>23</u>

ENVIRONMENTAL HEALTH

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	335	244	235	235
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	15	6	9	28
THIRD PARTY PAYMENTS	15	22	27	0
SUPPORT SERVICES	182	170	212	212
TOTAL EXPENDITURE	547	442	483	475
FEES AND CHARGES	(36)	(14)	(23)	(14)
TOTAL INCOME	(37)	(14)	(23)	(14)
CONTRIBS TO (FROM) RESERVES	(3)	0	0	0
NET EXPENDITURE	<u>507</u>	<u>428</u>	<u>460</u>	<u>461</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	428	428
Variation in pay, pension (IAS19) & support service recharges	33	33
Increase in pest control costs	5	0
Increase in pest control income	(9)	0
Sundry variations	3	0
2018/19 Probable Out-turn	<u>460</u>	
2019/20 Original Estimate		<u>461</u>

LICENSING

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	195	150	145	145
SUPPLIES AND SERVICES	6	10	13	10
SUPPORT SERVICES	30	25	29	31
TOTAL EXPENDITURE	231	185	187	186
FEES AND CHARGES	(261)	(279)	(290)	(286)
TOTAL INCOME	(261)	(279)	(290)	(286)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(30)</u>	<u>(94)</u>	<u>(103)</u>	<u>(100)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(94)	(94)
Variation in pay, pension (IAS19) & support service recharges	(1)	1
Increased CRB check costs	3	
Increased CRB check income	(7)	
Increase in fees and charges income	(4)	(7)
2018/19 Probable Out-turn	<u>(103)</u>	
2019/20 Original Estimate		<u>(100)</u>

COMMUNITY AND WELLBEING COMMITTEE

BUDGET SUMMARY	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
	£'000	£'000	£'000	£'000
HOUSING ADVISORY SERVICE	180	134	69	71
HOMELESSNESS	956	1,077	1,128	1,144
GYPSY SITE MANAGEMENT	12	0	0	0
HOUSING STRATEGY & ENABLING	75	90	50	0
HOUSING NEEDS REGISTER	130	91	149	138
TEMPORARY ACCOMMODATION PROPERTIES	(20)	(72)	(67)	(78)
PRIVATE SECTOR HOUSING	67	74	74	74
HOUSING	1,400	1,394	1,403	1,349
MEALS AT HOME	(10)	(20)	3	9
ROUTE CALL	302	294	364	333
COMMUNITY ALARM	(47)	(23)	2	(54)
DISABLED FACILITIES GRANT	106	59	63	67
COMMUNITY SERVICES	351	310	432	355
SUPPORT FOR VOLUNTARY ORGS	180	180	259	261
HEALTH AND WELLBEING	0	0	0	36
COMMUNITY CENTRES	566	441	501	497
COUNTRYSIDE, PARKS & OPEN SPACES	2,194	1,878	1,914	1,831
ALLOTMENTS	30	49	37	34
PARKS & OPEN SPACES	2,224	1,927	1,951	1,865
EBBISHAM CENTRE	440	295	294	0
EPSOM PLAYHOUSE	431	354	402	376
RAINBOW LEISURE CENTRE	3	88	89	89
BOURNE HALL	501	357	394	504
MUSEUM	226	204	212	204
EWELL COURT HOUSE	178	(20)	16	(5)
SPORTS & LEISURE DEVELOPMENT	178	151	157	158
SPORTS LEISURE & CULTURAL	1,957	1,429	1,564	1,326
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	99	101	101	101
EPSOM & WALTON DOWNS CONSERVATORS	228	235	235	244
PRECEPTING/LEVYING BODIES	327	336	336	345
TOTAL NET REQUIREMENT	7,005	6,017	6,446	6,034

GROSS TO NET BUDGET 2019/20

	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
HOUSING	2,082	(685)	(48)	1,349
COMMUNITY SERVICES	1,004	(625)	(24)	355
SUPPORT FOR VOLUNTARY ORGANISATIONS	271	(10)	0	261
HEALTH AND WELLBEING	36	0	0	36
COMMUNITY CENTRES	616	(121)	2	497
PARKS & OPEN SPACES	2,315	(410)	(40)	1,865
SPORTS LEISURE & CULTURAL	3,384	(2,072)	14	1,326
PRECEPTING/LEVYING BODIES	345	0	0	345
TOTAL NET REQUIREMENT	10,053	(3,923)	(96)	6,034

HOUSING ADVISORY SERVICE

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	122	80	4	3
SUPPLIES AND SERVICES	3	4	4	4
SUPPORT SERVICES	54	50	61	64
TOTAL EXPENDITURE	180	134	69	71
NET EXPENDITURE	<u>180</u>	<u>134</u>	<u>69</u>	<u>71</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	134	134
Variation in pay, pension (IAS19) & support service recharges	(65)	(63)
2018/19 Probable Out-turn	<u>69</u>	
2019/20 Original Estimate		<u>71</u>

HOMELESSNESS

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	189	186	283	293
PREMISES	75	165	165	115
SUPPLIES AND SERVICES	1,020	1,294	1,240	1,277
THIRD PARTY PAYMENTS	1	2	2	0
TRANSFER PAYMENTS	2	18	18	18
SUPPORT SERVICES	61	56	65	66
TOTAL EXPENDITURE	1,348	1,721	1,773	1,769
GOVERNMENT GRANTS	(254)	(227)	(228)	(228)
CONTRIBS FROM OTHER AGENCIES	(14)	(14)	(14)	(14)
RENTS	(356)	(355)	(355)	(335)
TOTAL INCOME	(624)	(596)	(597)	(577)
CONTRIBS TO (FROM) RESERVES	232	(48)	(48)	(48)
NET EXPENDITURE	<u>956</u>	<u>1,077</u>	<u>1,128</u>	<u>1,144</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	1,077	1,077
Variation in pay, pension (IAS19) & support service recharges	106	117
Reallocation of management fee budgets	(50)	(42)
Reduction in storage costs	(5)	(7)
Sundry variations		(1)
2018/19 Probable Out-turn	<u>1,128</u>	
2019/20 Original Estimate		<u>1,144</u>

GYPSY SITE MANAGEMENT

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	9	0	0	0
PREMISES	16	1	0	0
SUPPLIES AND SERVICES	0	0	0	0
THIRD PARTY PAYMENTS	1	0	0	0
SUPPORT SERVICES	18	16	0	0
TOTAL EXPENDITURE	44	17	0	0
CONTRIBS FROM OTHER AGENCIES	(10)	(17)	0	0
RENTS	(22)	0	0	0
TOTAL INCOME	(32)	(17)	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE/(INCOME)	<u>12</u>	<u>0</u>	<u>0</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	0	0
Variation in pay, pension (IAS19) & support service recharges	0	0
Residual part year & retained central costs on transfer to Surrey County Council		
2018/19 Probable Out-turn	<u>0</u>	
2019/20 Original Estimate		<u>0</u>

HOUSING STRATEGY & ENABLING

BUDGET ANALYSIS				
	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	39	54	7	0
SUPPLIES AND SERVICES	10	2	2	0
SUPPORT SERVICES	36	34	41	0
TOTAL EXPENDITURE	85	90	50	0
GOVERNMENT GRANTS	(18)	0	0	0
TOTAL INCOME	(18)	0	0	0
CONTRIBS TO (FROM) RESERVES	8	0	0	0
NET EXPENDITURE	<u>75</u>	<u>90</u>	<u>50</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	90	90
Now under Property Services Division in S&R		0
Variation in pay, pension (IAS19) & support service recharges	(40)	(88)
Sundry Variations		(2)
2018/19 Probable Out-turn	<u>50</u>	
2019/20 Original Estimate		<u>0</u>

HOUSING NEEDS REGISTER

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	71	45	96	79
SUPPLIES AND SERVICES	6	7	7	7
SUPPORT SERVICES	53	39	46	52
TOTAL EXPENDITURE	130	91	149	138
TOTAL INCOME	0	0	0	0
NET EXPENDITURE	<u>130</u>	<u>91</u>	<u>149</u>	<u>138</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	91	91
Variation in pay, pension (IAS19) & support service recharges	58	47
Sundry Variations		0
2018/19 Probable Out-turn	<u>149</u>	
2019/20 Original Estimate		<u>138</u>

TEMPORARY ACCOMMODATION PROPERTIES

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
PREMISES	31	6	11	0
SUPPLIES AND SERVICES	8	2	2	2
CAPITAL CHARGES	28	0	0	0
TOTAL EXPENDITURE	67	8	13	2
CONTRIBS FROM OTHER AGENCIES	0	(1)	0	0
RENTS	(87)	(79)	(80)	(80)
TOTAL INCOME	(87)	(80)	(80)	(80)
NET EXPENDITURE	<u>(20)</u>	<u>(72)</u>	<u>(67)</u>	<u>(78)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(72)	(72)
Sundry Variations	5	(6)
2018/19 Probable Out-turn	<u>(67)</u>	
2019/20 Original Estimate		<u>(78)</u>

PRIVATE SECTOR HOUSING

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	73	74	97	86
SUPPLIES AND SERVICES	0	1	1	12
SUPPORT SERVICES	4	4	4	4
TOTAL EXPENDITURE	77	79	102	102
FEES AND CHARGES	(10)	(5)	(28)	(28)
TOTAL INCOME	(10)	(5)	(28)	(28)
NET EXPENDITURE	<u>67</u>	<u>74</u>	<u>74</u>	<u>74</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	74	74
Variation in pay, pension (IAS19) & support service recharges	23	12
Additional provision for supplies & services		11
Increase in number of licences for issue post legislative changes	(23)	(23)
Sundry Variations		0
2018/19 Probable Out-turn	<u>74</u>	
2019/20 Original Estimate		<u>74</u>

MEALS AT HOME

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	62	34	51	51
TRANSPORT	14	14	14	9
SUPPLIES AND SERVICES	65	63	63	63
SUPPORT SERVICES	27	25	31	31
TOTAL EXPENDITURE	168	136	159	154
CONTRIBS FROM OTHER AGENCIES	(36)	(34)	(34)	(19)
SALES	(136)	(116)	(116)	(120)
FEES AND CHARGES	(1)	(2)	(2)	(2)
RECHARGES	(5)	(4)	(4)	(4)
TOTAL INCOME	(178)	(156)	(156)	(145)
NET EXPENDITURE	<u>(10)</u>	<u>(20)</u>	<u>3</u>	<u>9</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(20)	(20)
Variation in pay, pension (IAS19) & support service recharges	23	23
Loss of grant from SCC		15
Reduced transport costs		(5)
Increased income from changes to tariffs/volumes		(4)
Sundry Variations		
2018/19 Probable Out-turn	<u>3</u>	
2019/20 Original Estimate		<u>9</u>

ROUTE CALL

BUDGET ANALYSIS				
	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	217	172	221	221
TRANSPORT	83	98	97	72
SUPPLIES AND SERVICES	18	8	8	8
SUPPORT SERVICES	115	104	119	122
CAPITAL CHARGES	0	26	26	26
TOTAL EXPENDITURE	433	408	471	449
GOVERNMENT GRANTS	(7)	(6)	(6)	(6)
CONTRIBS FROM OTHER AGENCIES	(48)	(38)	(38)	(38)
FEES AND CHARGES	(64)	(72)	(65)	(74)
TOTAL INCOME	(119)	(116)	(109)	(118)
CONTRIBS TO (FROM) RESERVES	(12)	2	2	2
NET EXPENDITURE	<u>302</u>	<u>294</u>	<u>364</u>	<u>333</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	294	294
Variation in pay, pension (IAS19) & support service recharges	64	67
Reduced transport recharges		(26)
Reduced fare income from volumes	6	
Income from increased fare charges		(2)
2018/19 Probable Out-turn	<u>364</u>	
2019/20 Original Estimate		<u>333</u>

COMMUNITY ALARM

BUDGET ANALYSIS				
	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	122	123	117	117
TRANSPORT	0	3	3	8
SUPPLIES AND SERVICES	34	68	35	54
THIRD PARTY PAYMENTS	18	19	19	0
SUPPORT SERVICES	57	50	60	62
TOTAL EXPENDITURE	256	263	234	241
CONTRIBS FROM OTHER AGENCIES	(8)	(45)	(5)	(40)
SALES	(7)	(6)	(8)	(8)
FEES AND CHARGES	(209)	(249)	(228)	(256)
TOTAL INCOME	(224)	(300)	(241)	(304)
CONTRIBS TO (FROM) RESERVES	(79)	14	9	9
NET EXPENDITURE	<u>(47)</u>	<u>(23)</u>	<u>2</u>	<u>(54)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(23)	(23)
Variation in pay, pension (IAS19) & support service recharges	4	6
Lack of referrals from County Adult Social Care	40	0
Delayed launch of Higher Needs Service	28	0
Additional income from increased fees/volumes	(7)	(7)
Reallocation of contingency budgets	(30)	(30)
Sundry variations	(10)	0
2018/19 Probable Out-turn	<u>2</u>	
2019/20 Original Estimate		<u>(54)</u>

DISABLED FACILITIES GRANT

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	123	86	133	133
SUPPLIES AND SERVICES	44	18	18	18
SUPPORT SERVICES	19	16	9	9
TOTAL EXPENDITURE	186	120	160	160
CONTRIBS FROM OTHER AGENCIES	(53)	0	(44)	(35)
FEES AND CHARGES	(51)	(8)	(23)	(23)
RECHARGES	(4)	0	0	0
TOTAL INCOME	(108)	(8)	(67)	(58)
CONTRIBS TO (FROM) RESERVES	28	(53)	(30)	(35)
NET EXPENDITURE	<u>106</u>	<u>59</u>	<u>63</u>	<u>67</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	59	59
Variation in pay, pension (IAS19) & support service recharges	40	40
Part reinstatement of Better Care Funding	(44)	(35)
Reduced contribution from reserves	23	20
Fee income from completed works	(15)	(15)
Sundry Variations	0	(2)
2018/19 Probable Out-turn	<u>63</u>	
2019/20 Original Estimate		<u>67</u>

COMMUNITY CENTRES

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	256	180	193	182
PREMISES	155	69	100	69
SUPPLIES AND SERVICES	40	35	35	35
SUPPORT SERVICES	177	152	161	182
CAPITAL CHARGES	122	148	148	148
TOTAL EXPENDITURE	750	584	637	616
CONTRIBS FROM OTHER AGENCIES	0	(2)	0	0
SALES	(54)	(55)	(55)	(57)
FEES AND CHARGES	(64)	(65)	(60)	(64)
TOTAL INCOME	(118)	(122)	(115)	(121)
CONTRIBS TO (FROM) RESERVES	(66)	(21)	(21)	2
NET EXPENDITURE	<u>566</u>	<u>441</u>	<u>501</u>	<u>497</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	441	441
Variation in pay, pension (IAS19) & support service recharges	22	32
Building maintenance & cleaning charges	31	0
Cessation of staff funding		23
Increased income from changes to tariffs		(4)
Delayed uptake of Extra Care service	7	4
Sundry variations		1
2018/19 Probable Out-turn	<u>501</u>	
2019/20 Original Estimate		<u>497</u>

SUPPORT FOR VOLUNTARY ORGANISATIONS

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	0	0	44	44
PREMISES	112	102	105	105
SUPPLIES AND SERVICES	83	84	84	84
SUPPORT SERVICES	1	1	36	38
TOTAL EXPENDITURE	196	187	269	271
CONTRIBS FROM OTHER AGENCIES	0	(1)	0	0
FEES AND CHARGES	(3)	0	(7)	(7)
RENTS	(4)	(6)	(3)	(3)
TOTAL INCOME	(7)	(7)	(10)	(10)
CONTRIBS TO (FROM) RESERVES	(9)	0	0	0
NET EXPENDITURE	<u>180</u>	<u>180</u>	<u>259</u>	<u>261</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	180	180
Variation in pay, pension (IAS19) & support service recharges	79	81
2018/19 Probable Out-turn	<u>259</u>	
2019/20 Original Estimate		<u>261</u>

HEALTH AND WELLBEING

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	0	0	0	36
TOTAL EXPENDITURE	0	0	0	36
NET EXPENDITURE	<u>0</u>	<u>0</u>	<u>0</u>	<u>36</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	0	0
Variation in pay, pension (IAS19) & support service recharges	0	36
2018/19 Probable Out-turn	<u>0</u>	
2019/20 Original Estimate		<u>36</u>

COUNTRYSIDE, PARKS & OPEN SPACES

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	675	488	501	511
PREMISES	1,182	1,037	1,050	1,034
TRANSPORT	37	41	41	41
SUPPLIES AND SERVICES	32	43	43	53
THIRD PARTY PAYMENTS	88	88	88	0
SUPPORT SERVICES	239	211	214	236
CAPITAL CHARGES	279	374	374	374
TOTAL EXPENDITURE	2,532	2,282	2,311	2,249
CONTRIBS FROM OTHER AGENCIES	(81)	(37)	(36)	(38)
SALES	0	(1)	(1)	(2)
FEES AND CHARGES	(226)	(283)	(277)	(291)
RENTS	(20)	(43)	(43)	(47)
TOTAL INCOME	(327)	(364)	(357)	(378)
CONTRIBS TO (FROM) RESERVES	(11)	(40)	(40)	(40)
NET EXPENDITURE	<u>2,194</u>	<u>1,878</u>	<u>1,914</u>	<u>1,831</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	1,878	1,878
Variation in pay, pension (IAS19) & support service recharges	16	48
Building works and vandalism	10	
Service review savings		(77)
Increased rents from Pavillon leases	0	(4)
Increased income from sporting activities		(8)
Reduced contract costs		(8)
Reduced income at Hook Road Arena	9	2
Sundry variations	1	0
2018/19 Probable Out-turn	<u>1,914</u>	
2019/20 Original Estimate		<u>1,831</u>

ALLOTMENTS

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	33	40	27	27
PREMISES	17	19	19	18
SUPPORT SERVICES	17	19	21	21
TOTAL EXPENDITURE	67	78	67	66
RENTS	(37)	(29)	(30)	(32)
TOTAL INCOME	(37)	(29)	(30)	(32)
NET EXPENDITURE	<u>30</u>	<u>49</u>	<u>37</u>	<u>34</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	49	49
Variation in pay, pension (IAS19) & support service recharges	(11)	(11)
Increased income from tariffs/volumes		(3)
Sundry Variations	(1)	(1)
2018/19 Probable Out-turn	<u>37</u>	
2019/20 Original Estimate		<u>34</u>

EBBISHAM CENTRE

BUDGET ANALYSIS				
	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	204	151	73	0
PREMISES	163	143	2	0
SUPPLIES AND SERVICES	2	(98)	(70)	0
THIRD PARTY PAYMENTS	37	106	0	0
SUPPORT SERVICES	71	60	79	0
CAPITAL CHARGES	229	210	210	0
TOTAL EXPENDITURE	706	572	294	0
CONTRIBS FROM OTHER AGENCIES	(106)	(142)	0	0
FEES AND CHARGES	(133)	(134)	0	0
RENTS	(27)	0	0	0
RECHARGES	0	(1)	0	0
TOTAL INCOME	(266)	(277)	0	0
NET EXPENDITURE	<u>440</u>	<u>295</u>	<u>294</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	295	295
Provision for inflation (excl. employee & support services)	0	0
Variation in pay, pension (IAS19) & support service recharges	(59)	(211)
Net budget changes from service review	58	(84)
2018/19 Probable Out-turn	<u>294</u>	
2019/20 Original Estimate		<u>0</u>

EPSOM PLAYHOUSE

BUDGET ANALYSIS	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	437	326	356	341
PREMISES	178	152	153	151
SUPPLIES AND SERVICES	1,009	804	849	856
SUPPORT SERVICES	155	125	163	188
CAPITAL CHARGES	86	79	79	79
TOTAL EXPENDITURE	1,865	1,486	1,600	1,615
SALES	(912)	(776)	(831)	(844)
FEES AND CHARGES	(525)	(359)	(370)	(409)
TOTAL INCOME	(1,437)	(1,135)	(1,201)	(1,253)
CONTRIBS TO (FROM) RESERVES	3	3	3	14
NET EXPENDITURE	<u>431</u>	<u>354</u>	<u>402</u>	<u>376</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	354	354
Variation in pay, pension (IAS19) & support service recharges	68	78
Income from increases to tariffs	0	(3)
Increased income from bar and lettings	0	(16)
Net income from transaction fee on sales	0	(22)
Net Increased box office income	(15)	(16)
Sundry variations	(5)	1
2018/19 Probable Out-turn	<u>402</u>	
2019/20 Original Estimate		<u>376</u>

RAINBOW LEISURE CENTRE

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	1	1	1
PREMISES	1	1	1	1
SUPPORT SERVICES	8	8	9	9
CAPITAL CHARGES	272	367	367	367
TOTAL EXPENDITURE	281	377	378	378
CONTRACT INCOME	(278)	(289)	(289)	(289)
TOTAL INCOME	(278)	(289)	(289)	(289)
NET EXPENDITURE	<u>3</u>	<u>88</u>	<u>89</u>	<u>89</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	88	88
Variation in pay, pension (IAS19) & support service recharges	1	1
2018/19 Probable Out-turn	<u>89</u>	
2019/20 Original Estimate		<u>89</u>

BOURNE HALL

BUDGET ANALYSIS	2017/18 Actual £'000	2018/19 Original Estimate £'000	2018/19 Probable Out-turn £'000	2019/20 Estimate £'000
EMPLOYEES	319	224	234	293
PREMISES	241	201	205	200
SUPPLIES AND SERVICES	45	55	51	52
SUPPORT SERVICES	3	(12)	15	77
CAPITAL CHARGES	262	241	241	241
TOTAL EXPENDITURE	870	709	746	863
CONTRIBS FROM OTHER AGENCIES	(98)	(87)	(87)	(87)
SALES	(70)	(78)	(78)	(80)
FEES AND CHARGES	(206)	(191)	(191)	(196)
RECHARGES	0	(1)	(1)	(1)
TOTAL INCOME	(374)	(357)	(357)	(364)
CONTRIBS TO (FROM) RESERVES	5	5	5	5
NET EXPENDITURE	<u>501</u>	<u>357</u>	<u>394</u>	<u>504</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	357	357
Variation in pay, pension (IAS19) & support service recharges	37	158
Additional income from increased fees and charges		(8)
Sundry variations		(3)
2018/19 Probable Out-turn	<u>394</u>	
2019/20 Original Estimate		<u>504</u>

MUSEUM

BUDGET ANALYSIS	2017/18 Actual	2018/19 Original Estimate	2018/19 Probable Out-turn	2019/20 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	86	67	68	61
SUPPLIES AND SERVICES	15	15	15	15
SUPPORT SERVICES	129	125	129	131
TOTAL EXPENDITURE	231	207	212	207
SALES	0	0	3	0
FEES AND CHARGES	(5)	(3)	(3)	(3)
TOTAL INCOME	(5)	(3)	0	(3)
NET EXPENDITURE	<u>226</u>	<u>204</u>	<u>212</u>	<u>204</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	204	204
Variation in pay, pension (IAS19) & support service recharges	5	0
Sundry Variations	3	0
2018/19 Probable Out-turn	<u>212</u>	
2019/20 Original Estimate		<u>204</u>

EWELL COURT HOUSE

BUDGET ANALYSIS	2017/18	2018/19	2018/19	2019/20
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	39	21	22	11
PREMISES	52	41	51	40
SUPPLIES AND SERVICES	12	14	14	14
SUPPORT SERVICES	26	24	48	51
CAPITAL CHARGES	187	30	30	30
TOTAL EXPENDITURE	316	130	165	146
CONTRIBS FROM OTHER AGENCIES	(6)	(6)	(4)	(4)
FEEs AND CHARGES	(83)	(90)	(76)	(78)
RENTS	(77)	(54)	(69)	(69)
TOTAL INCOME	(166)	(150)	(149)	(151)
CONTRIBS TO (FROM) RESERVES	28	0	0	0
NET EXPENDITURE	<u>178</u>	<u>(20)</u>	<u>16</u>	<u>(5)</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	(20)	(20)
Variation in pay, pension (IAS19) & support service recharges	25	17
Increased operational expenditure(Utility/Property maintenance)	10	0
Income from increases to tariffs	0	(2)
Reduced income from volumes on room hires	14	14
Increased income from building rents	(15)	(15)
Sundry variations	2	1
2018/19 Probable Out-turn	<u>16</u>	
2019/20 Original Estimate		<u>(5)</u>

SPORTS & LEISURE DEVELOPMENT

BUDGET ANALYSIS				
	2017/18	2018/19	2018/19	2019/20
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	113	86	91	91
SUPPLIES AND SERVICES	32	30	30	30
SUPPORT SERVICES	52	46	53	54
TOTAL EXPENDITURE	197	162	174	175
CONTRIBS FROM OTHER AGENCIES	(7)	(11)	(10)	(10)
FEEs AND CHARGES	(5)	0	(2)	(2)
RECHARGES	(99)	0	0	0
TOTAL INCOME	(111)	(11)	(12)	(12)
CONTRIBS TO (FROM) RESERVES	92	0	(5)	(5)
NET EXPENDITURE	<u>178</u>	<u>151</u>	<u>157</u>	<u>158</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	151	151
Variation in pay, pension (IAS19) & support service recharges	12	13
Sundry variations	(6)	(6)
2018/19 Probable Out-turn	<u>157</u>	
2019/20 Original Estimate		<u>158</u>

PRECEPTING/LEVYING BODIES

BUDGET ANALYSIS	2017/18 Actual £'000	2018/19 Original Estimate £'000	2018/19 Probable Out-turn £'000	2019/20 Estimate £'000
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	99	101	101	101
EPSOM & WALTON DOWNS CONSERVATORS	228	235	235	244
TOTAL EXPENDITURE	327	336	336	345
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>327</u>	<u>336</u>	<u>336</u>	<u>345</u>

BUDGET VARIATIONS	£'000	£'000
2018/19 Original Estimate	336	336
Increased contributions to precepting bodies	0	9
2017/18 Probable Out-turn	<u>336</u>	
2018/19 Original Estimate		<u>345</u>

CAPITAL PROGRAMME

2019/20 to 2021/22

Summary Proposed Capital Programme 2019/20 - 2021/22

	Original Budget 2019/20 £'000	Proposed Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Total Provision 2019/20- 2021/22 £'000
Strategy and Resources Committee	306	0	0	306
Environment & Safe Communities Committee	118	0	0	118
Community & Wellbeing Committee	690	650	650	1,990
Total	1,114	650	650	2,414

Financing of Proposed Capital Programme 2019/20 - 2021/22

	Original Budget 2019/20 £'000	Proposed Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Total Provision 2019/20- 2021/22 £'000
Capital Reserves and Receipts	364	0	0	364
Disabled Facilities Grants	650	650	650	1,950
Revenue Reserves	100	0	0	100
S106 Contribution	0	0	0	0
Total	1,114	650	650	2,414

Strategy and Resources Committee Proposed Capital Programme 2019/20 - 2021/22

	Original Budget 2019/20 £'000	Proposed Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Total Provision 2019/20- 2021/22 £'000
Replacement of CRM and Data Warehouse	306	0	0	306
Total Strategy & Resources	306	0	0	306

Environment & Safe Communities Committee Proposed Capital Programme 2019/20 - 2021/22

	Original Budget 2019/20 £'000	Proposed Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Total Provision 2019/20- 2021/22 £'000
Upgrade of some parking pay & display machines	43	0	0	43
Hope Lodge Extension to Car Park	75	0	0	75
Total Environment Committee	118	0	0	118

Community & Wellbeing Committee Proposed Capital Programme 2019/20 - 2021/22

	Original Budget 2019/20 £'000	Proposed Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Total Provision 2019/20- 2021/22 £'000
Disabled Facilities Grant (DFG) Programme	650	650	650	1,950
Bourne Hall - Refurbishment of toilets	40	0	0	40
Total Community & Wellbeing Committee	690	650	650	1,990