

**BUDGET BOOK  
2023/24**



March 2023

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## GENERAL FUND SUMMARY

<b>BUDGET SUMMARY</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
STRATEGY & RESOURCES COMMITTEE	855	2,319	(144)	869
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	5,031	3,723	5,294	4,573
COMMUNITY & WELLBEING COMMITTEE	5,188	4,617	4,953	4,829
LICENSING & PLANNING POLICY COMMITTEE	737	636	950	688
CAPITAL CHARGES	(2,669)	(2,669)	(2,669)	(2,669)
<b>NET BUDGET REQUIREMENT</b>	<b>9,142</b>	<b>8,626</b>	<b>8,384</b>	<b>8,290</b>
<b>FINANCED BY:</b>				
COLLECTION FUND PRECEPT	6,904	7,090	7,090	7,361
REVENUE SUPPORT GRANT, SERVICES GRANT & CSP MINIMUM GUARANTEED FUNDING	0	0	0	333
LOWER TIER & COVID SUPPORT GRANTS	364	64	64	0
RETAINED BUSINESS RATES**	1,652	1,606	1,606	1,653
SURPLUS/(DEFICIT) ON PRIOR YEAR COUNCIL TAX	(6)	47	47	27
SURPLUS/(DEFICIT) ON PRIOR YEAR RETAINED BUSINESS RATES	(302)	(180)	(180)	(1,085)
<b>EXTERNAL FUNDING FOR THE YEAR</b>	<b>8,612</b>	<b>8,626</b>	<b>8,626</b>	<b>8,290</b>
<b>GENERAL FUND RESERVE</b>				
<b>BALANCE BROUGHT FORWARD 1 APRIL</b>	<b>3,383</b>	<b>2,853</b>	<b>2,853</b>	<b>3,096</b>
CONTRIBUTION TO / (FROM) GENERAL RESERVE	(530)	0	243	(0)
<b>BALANCE CARRIED FORWARD 31 MARCH</b>	<b>2,853</b>	<b>2,853</b>	<b>3,096</b>	<b>3,096</b>
<b>GROSS TO NET BUDGET 2023/24</b>				
	<b>Gross</b>	<b>Gross</b>	<b>Reserves</b>	<b>Net</b>
	<b>Expenditure</b>	<b>Income</b>	<b>to/(from)</b>	<b>Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
STRATEGY & RESOURCES COMMITTEE	24,950	(22,334)	(1,747)	869
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	11,384	(6,795)	(16)	4,573
COMMUNITY & WELLBEING COMMITTEE	8,835	(3,952)	(54)	4,829
LICENSING & PLANNING POLICY	1,759	(1,022)	(49)	688
CAPITAL CHARGES	0	(2,669)	0	(2,669)
<b>TOTAL NET REQUIREMENT</b>	<b>46,928</b>	<b>(36,772)</b>	<b>(1,866)</b>	<b>8,290</b>

## STRATEGY AND RESOURCES COMMITTEE

BUDGET SUMMARY	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
ELECTIONS	31	49	49	140
REGISTER OF ELECTORS	65	75	81	90
DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES	566	564	568	632
<b>DEMOCRATIC AND CIVIC</b>	<b>662</b>	<b>688</b>	<b>698</b>	<b>862</b>
CONSULTATION & COMMUNICATION	26	0	25	0
CORPORATE TRAINING	59	59	59	63
CORPORATE MANAGEMENT	490	512	512	630
<b>CORPORATE FUNCTIONS</b>	<b>575</b>	<b>571</b>	<b>596</b>	<b>693</b>
GENERAL EXPENSES	45	1,531	461	1,995
TREASURY MANAGEMENT	15	(12)	(447)	(622)
EXTERNAL AUDIT	66	76	76	191
SUPERANNUATION	481	535	535	482
<b>CORPORATE FINANCIAL MANAGEMENT</b>	<b>607</b>	<b>2,130</b>	<b>625</b>	<b>2,046</b>
BUSINESS RATE COLLECTION	(247)	(437)	(443)	(1,202)
COUNCIL TAX COLLECTION	369	459	429	518
LOCAL COUNCIL TAX SUPPORT	204	295	332	324
HOUSING BENEFIT	486	420	414	492
<b>TAX COLLECTION AND BENEFITS</b>	<b>812</b>	<b>737</b>	<b>732</b>	<b>132</b>
<b>LAND CHARGES</b>	<b>(11)</b>	<b>2</b>	<b>2</b>	<b>19</b>
ESTATES AND PROPERTY MANAGEMENT	(1,204)	(1,735)	(1,923)	(1,907)
INVESTMENT PROPERTIES EEPIC	(894)	(1,220)	(1,220)	(1,410)
<b>LAND AND PROPERTY</b>	<b>(2,098)</b>	<b>(2,955)</b>	<b>(3,143)</b>	<b>(3,317)</b>
<b>LOCAL ECONOMY</b>	<b>2</b>	<b>72</b>	<b>72</b>	<b>74</b>
<b>COMMUNITY CONSULTATION</b>	<b>17</b>	<b>20</b>	<b>20</b>	<b>0</b>
<b>CONTRACTS - BUILDING CONTROL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90</b>
<b>EMPLOYEE AND SUPPORT SERVICES</b>	<b>289</b>	<b>1,054</b>	<b>254</b>	<b>270</b>
<b>TOTAL NET REQUIREMENT</b>	<b>855</b>	<b>2,319</b>	<b>(144)</b>	<b>869</b>

## STRATEGY AND RESOURCES COMMITTEE

<b>GROSS TO NET BUDGET 2023/24</b>				
	<b>Expenditure</b>	<b>Gross</b>	<b>Reserves</b>	<b>Net</b>
	<b>£'000</b>	<b>Income</b>	<b>to/(from)</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
DEMOCRATIC AND CIVIC	863	(1)	0	<b>862</b>
CORPORATE FUNCTIONS	693	0	0	<b>693</b>
CORPORATE FINANCIAL MANAGEMENT	2,399	(855)	502	<b>2,046</b>
TAX COLLECTION AND BENEFITS	16,312	(15,091)	(1,090)	<b>131</b>
LAND CHARGES	121	(102)	0	<b>19</b>
LAND AND PROPERTY	3,775	(5,965)	(1,127)	<b>(3,317)</b>
LOCAL ECONOMY	74	0	0	<b>74</b>
CONTRACTS - BUILDING CONTROL	90	0	0	<b>90</b>
EMPLOYEE AND SUPPORT SERVICES	623	(320)	(32)	<b>271</b>
<b>TOTAL NET REQUIREMENT</b>	<b>24,950</b>	<b>(22,334)</b>	<b>(1,747)</b>	<b>869</b>

# ELECTIONS

Conducting Borough Council, County Council, Parliamentary and Police elections and any referenda that may be called.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	79	0	3	35
PREMISES	20	0	5	13
SUPPLIES AND SERVICES	59	0	4	32
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	47	49	49	60
<b>TOTAL EXPENDITURE</b>	<b>205</b>	<b>49</b>	<b>61</b>	<b>140</b>
GOVERNMENT GRANTS	6	0	(12)	0
CONTRIBS FROM OTHER AGENCIES	(180)	0	0	0
<b>TOTAL INCOME</b>	<b>(174)</b>	<b>0</b>	<b>(12)</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>31</u></b>	<b><u>49</u></b>	<b><u>49</u></b>	<b><u>140</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>49</b>	<b>49</b>
Variation in pay, pension (IAS19) & support service recharges	0	46
Local Election costs	0	45
<b>2022/23 Probable Out-turn</b>	<b><u>49</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>140</u></b>

# REGISTER OF ELECTORS

Preparing, publishing and maintaining the Register of Electors.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	0	0	0	0
SUPPLIES AND SERVICES	25	43	49	38
SUPPORT SERVICES	42	43	43	53
<b>TOTAL EXPENDITURE</b>	<b>67</b>	<b>86</b>	<b>92</b>	<b>91</b>
GOVERNMENT GRANTS	0	(10)	(10)	0
SALES	(2)	(1)	(1)	(1)
<b>TOTAL INCOME</b>	<b>(2)</b>	<b>(11)</b>	<b>(11)</b>	<b>(1)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>65</u></b>	<b><u>75</u></b>	<b><u>81</u></b>	<b><u>90</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>75</b>	<b>75</b>
Variation in pay, pension (IAS19) & support service recharges	0	10
West Ewell by-election costs	6	0
Reduction in government grant income	0	10
Sundry variations	0	(5)
<b>2022/23 Probable Out-turn</b>	<b><u>81</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>90</u></b>

# DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES

Managing the Council, its committees and civic activities and expenses.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
TRANSPORT	4	4	4	4
SUPPLIES AND SERVICES	201	206	210	217
SUPPORT SERVICES	361	354	354	411
<b>TOTAL EXPENDITURE</b>	<b>566</b>	<b>564</b>	<b>568</b>	<b>632</b>
FEES AND CHARGES	0	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>566</u></b>	<b><u>564</u></b>	<b><u>568</u></b>	<b><u>632</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>564</b>	<b>564</b>
Variation in pay, pension (IAS19) & support service recharges	0	57
Increase in member & mayoral allowances	4	11
<b>2022/23 Probable Out-turn</b>	<b><u>568</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>632</u></b>



# CORPORATE TRAINING

Delivering learning and development solutions across the organisation, aimed at maximising individual and corporate performance. Providing career development opportunities for staff.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	28	58	58	58
SUPPORT SERVICES	1	1	1	5
<b>TOTAL EXPENDITURE</b>	<b>29</b>	<b>59</b>	<b>59</b>	<b>63</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	30	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>59</u></b>	<b><u>59</u></b>	<b><u>59</u></b>	<b><u>63</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>59</b>	<b>59</b>
Variation in pay, pension (IAS19) & support service recharges	0	4
<b>2022/23 Probable Out-turn</b>	<b><u>59</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>63</u></b>

# CORPORATE MANAGEMENT

Securing the effective overall management of the Council and the efficient administration of its decision-making processes.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
SUPPLIES AND SERVICES	12	21	21	21
SUPPORT SERVICES	478	491	491	609
<b>TOTAL EXPENDITURE</b>	<b>490</b>	<b>512</b>	<b>512</b>	<b>630</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>490</u></b>	<b><u>512</u></b>	<b><u>512</u></b>	<b><u>630</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>512</b>	<b>512</b>
Variation in pay, pension (IAS19) & support service recharges	0	118
Sundry variation	0	0
<b>2022/23 Probable Out-turn</b>	<b><u>512</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>630</u></b>

## GENERAL EXPENSES

Supports the Council through its banking contract, internal audit and independent tax advice.

Includes centrally held corporate contingencies to mitigate specific financial risks to the Council, such as elevated inflation for 2023/24.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	2	0	0	0
PREMISES	10	246	156	246
SUPPLIES AND SERVICES	706	1,454	649	1,721
SUPPORT SERVICES	(281)	(283)	(283)	(286)
<b>TOTAL EXPENDITURE</b>	<b>437</b>	<b>1,417</b>	<b>522</b>	<b>1,681</b>
GOVERNMENT GRANTS	(810)	(174)	(174)	(135)
FEES AND CHARGES	(14)	0	0	0
<b>TOTAL INCOME</b>	<b>(929)</b>	<b>(174)</b>	<b>(174)</b>	<b>(135)</b>
CONTRIBS TO (FROM) RESERVES	537	287	113	449
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>45</u></b>	<b><u>1,531</u></b>	<b><u>461</u></b>	<b><u>1,995</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>1,531</b>	<b>1,531</b>
Variation in pay, pension (IAS19) & support service recharges	0	(3)
Apportionment of Covid-19 contingency to services via re-basing exercise	(685)	(600)
Apportionment of inflation & corporate provision to services in 2022/23	(165)	(37)
Contingency for inflation in excess of 2% (e.g. energy & contract costs)	0	638
Contingency for loss of on-street parking income	0	250
Reduced forecast use of property contingency	(90)	0
Reduced New Homes Bonus (NHB) income	0	39
Transfer of NHB to reserves	(174)	(39)
Increased revenue contribution to capital programme	0	100
Reduction in corporate projects reserve contribution to balance budget	0	96
Contractual increase in Worldpay banking contract	47	17
Sundry variations	(3)	3
<b>2022/23 Probable Out-turn</b>	<b><u>461</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>1,995</u></b>

# TREASURY MANAGEMENT

Managing the Council's debt, cash flow and investing cash reserves and surpluses.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	59	24	44	44
SUPPORT SERVICES	1	1	1	1
<b>TOTAL EXPENDITURE</b>	<b>60</b>	<b>25</b>	<b>45</b>	<b>45</b>
INTEREST	(78)	(90)	(545)	(720)
<b>TOTAL INCOME</b>	<b>(78)</b>	<b>(90)</b>	<b>(545)</b>	<b>(720)</b>
CONTRIBS TO (FROM) RESERVES	33	53	53	53
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>15</u></b>	<b><u>(12)</u></b>	<b><u>(447)</u></b>	<b><u>(622)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(12)</b>	<b>(12)</b>
Fund manager fees	20	20
Projected change in interest income	(455)	(630)
Sundry Variations		
<b>2022/23 Probable Out-turn</b>	<b><u>(447)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(622)</u></b>

# EXTERNAL AUDIT

Statutory external audit of Council's financial statements.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	92	76	76	191
SUPPORT SERVICES	(1)	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>91</b>	<b>76</b>	<b>76</b>	<b>191</b>
FEES AND CHARGES	(7)	0	0	0
<b>TOTAL INCOME</b>	<b>(25)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>66</u></b>	<b><u>76</u></b>	<b><u>76</u></b>	<b><u>191</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>76</b>	<b>76</b>
Change in statutory external audit fees	0	115
<b>2022/23 Probable Out-turn</b>	<b><u>76</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>191</u></b>

# SUPERANNUATION

Making revenue payments in respect of the Council's pension liabilities as calculated by the scheme actuary.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	(438)	(438)	(438)	(438)
SUPPLIES AND SERVICES	1,647	973	973	920
<b>TOTAL EXPENDITURE</b>	<b>1,209</b>	<b>535</b>	<b>535</b>	<b>482</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>481</u></b>	<b><u>535</u></b>	<b><u>535</u></b>	<b><u>482</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>535</b>	<b>535</b>
Reduction in pension deficit contributions as per actuary		(53)
<b>2022/23 Probable Out-turn</b>	<b><u>535</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>482</u></b>

# BUSINESS RATE COLLECTION

Levying, collection and recovery of Business Rates.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	134	96	90	92
SUPPLIES AND SERVICES	9	12	12	12
SUPPORT SERVICES	34	35	35	41
<b>TOTAL EXPENDITURE</b>	<b>177</b>	<b>143</b>	<b>137</b>	<b>145</b>
GOVERNMENT GRANTS	(81)	(90)	(90)	(90)
CONTRIBS FROM OTHER AGENCIES	(13)	(12)	(13)	(12)
FEES AND CHARGES	(9)	(5)	(5)	(5)
RETAINED RATES	0	0	0	(150)
<b>TOTAL INCOME</b>	<b>(103)</b>	<b>(107)</b>	<b>(108)</b>	<b>(257)</b>
CONTRIBS TO (FROM) RESERVES	(321)	(473)	(472)	(1,090)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(247)</u></b>	<b><u>(437)</u></b>	<b><u>(443)</u></b>	<b><u>(1,202)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(437)</b>	<b>(437)</b>
Variation in pay, pension (IAS19) & support service recharges	(6)	2
Projected benefit from 2023/24 Surrey business rates pool	0	(150)
Increased contribution from business rates equalisation reserve	1	(617)
Sundry variations	(1)	0
<b>2022/23 Probable Out-turn</b>	<b><u>(443)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(1,202)</u></b>

# COUNCIL TAX COLLECTION

## Levying, collection and recovery of Council Tax.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	366	388	376	384
SUPPLIES AND SERVICES	43	51	51	46
SUPPORT SERVICES	193	196	196	234
<b>TOTAL EXPENDITURE</b>	<b>602</b>	<b>635</b>	<b>623</b>	<b>664</b>
GOVERNMENT GRANTS	(35)	(30)	(47)	0
FEES AND CHARGES	(198)	(147)	(147)	(147)
<b>TOTAL INCOME</b>	<b>(233)</b>	<b>(177)</b>	<b>(194)</b>	<b>(147)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>369</u></b>	<b><u>459</u></b>	<b><u>429</u></b>	<b><u>518</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>459</b>	<b>459</b>
Variation in pay, pension (IAS19) & support service recharges	(12)	34
Change in forecast government grant income	(17)	30
Sundry variations	(1)	(5)
<b>2022/23 Probable Out-turn</b>	<b><u>429</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>518</u></b>



# LOCAL COUNCIL TAX SUPPORT

## Administration of local council tax support to residents.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	165	188	225	181
SUPPLIES AND SERVICES	36	34	34	33
SUPPORT SERVICES	90	93	93	110
<b>TOTAL EXPENDITURE</b>	<b>291</b>	<b>315</b>	<b>352</b>	<b>324</b>
GOVERNMENT GRANTS	(87)	(20)	(20)	0
<b>TOTAL INCOME</b>	<b>(87)</b>	<b>(20)</b>	<b>(20)</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>204</u></b>	<b><u>295</u></b>	<b><u>332</u></b>	<b><u>324</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>295</b>	<b>295</b>
Variation in pay, pension (IAS19) & support service recharges	37	10
Change in forecast government grant income	0	20
Sundry variances	0	(1)
<b>2022/23 Probable Out-turn</b>	<b><u>332</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>324</u></b>

# HOUSING BENEFIT

## Administration of housing benefits.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	356	235	289	246
SUPPLIES AND SERVICES	17	53	53	23
BENEFIT PAYMENTS	16,352	16,220	16,220	14,314
SUPPORT SERVICES	473	491	491	596
<b>TOTAL EXPENDITURE</b>	<b>17,198</b>	<b>16,999</b>	<b>17,053</b>	<b>15,179</b>
GOVERNMENT GRANTS	(16,207)	(16,579)	(16,639)	(14,687)
FEES AND CHARGES	(389)	0	0	0
RECHARGES	0	0	0	0
<b>TOTAL INCOME</b>	<b>(16,729)</b>	<b>(16,579)</b>	<b>(16,639)</b>	<b>(14,687)</b>
CONTRIBS TO (FROM) RESERVES	17	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>486</u></b>	<b><u>420</u></b>	<b><u>414</u></b>	<b><u>492</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>420</b>	<b>420</b>
Variation in pay, pension (IAS19) & support service recharges	54	116
Service review saving target	0	(29)
Change in estimated housing benefit payments and recovery	(60)	(14)
Sundry variation	0	(1)
<b>2022/23 Probable Out-turn</b>	<b><u>414</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>492</u></b>

# LAND CHARGES

Producing a Local Authority Search (LLC1 and CON29) that provides information on the land being searched, usually requested when a property is being bought.

<b>BUDGET ANALYSIS</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>Estimate</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
SUPPLIES AND SERVICES	28	25	25	25
SUPPORT SERVICES	76	79	79	96
<b>TOTAL EXPENDITURE</b>	<b>104</b>	<b>104</b>	<b>104</b>	<b>121</b>
GOVERNMENT GRANTS	0	0	0	0
FEES AND CHARGES	(115)	(102)	(102)	(102)
<b>TOTAL INCOME</b>	<b>(115)</b>	<b>(102)</b>	<b>(102)</b>	<b>(102)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(11)</u></b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>19</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>	<b>2</b>	<b>2</b>
Variation in pay, pension (IAS19) & support service recharges	0	17
No Variations	0	0
<b>2022/23 Probable Out-turn</b>	<b><u>2</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>19</u></b>

# ESTATES AND PROPERTY MANAGEMENT

Providing an estates and property management service within the Council.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	0	0	0	0
PREMISES	223	575	888	817
SUPPLIES AND SERVICES	1,076	595	658	579
SUPPORT SERVICES	128	112	130	154
CAPITAL CHARGES	395	403	403	412
<b>TOTAL EXPENDITURE</b>	<b>1,822</b>	<b>1,685</b>	<b>2,079</b>	<b>1,962</b>
CONTRIBS FROM OTHER AGENCIES	(297)	0	(102)	0
FEES AND CHARGES	(28)	(21)	(14)	(15)
RENTS	(5,704)	(2,858)	(4,001)	(2,727)
OTHER INCOME	0	0	0	0
<b>TOTAL INCOME</b>	<b>(6,029)</b>	<b>(2,879)</b>	<b>(4,117)</b>	<b>(2,742)</b>
CONTRIBS TO (FROM) RESERVES	3,003	(541)	115	(1,127)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(1,204)</u></b>	<b><u>(1,735)</u></b>	<b><u>(1,923)</u></b>	<b><u>(1,907)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(1,735)</b>	<b>(1,735)</b>
Variation in pay, pension (IAS19) & support service recharges	18	42
Increase in Premises related expenses -Building maintenance and energy costs	313	242
Grant from Surrey County Council to part-fund maintenance	(102)	0
Change in capital charges	0	9
Supplies and services -£28k service savings review and surveyors fees	63	0
Changes to rental income following rent reviews & re-basing projections	(1,143)	131
Sundry variations	7	(10)
Change in contributions to/from reserves	656	(586)
Sundry variations	0	0
<b>2022/23 Probable Out-turn</b>	<b><u>(1,923)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(1,907)</u></b>

# INVESTMENT PROPERTIES EEPIC

Managing the Council's property company including debt repayments and dividend income.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn*	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	1,113	1,113	1,113	1,113
CAPITAL CHARGES	666	683	683	700
<b>TOTAL EXPENDITURE</b>	<b>1,779</b>	<b>1,796</b>	<b>1,796</b>	<b>1,813</b>
CONTRIBS FROM OTHER AGENCIES	(123)	(121)	(121)	(128)
FEES AND CHARGES	0	0	0	0
RENTS	0	0	0	0
INTEREST & DIVIDEND	(2,412)	(2,409)	(2,409)	(3,095)
<b>TOTAL INCOME</b>	<b>(2,535)</b>	<b>(2,530)</b>	<b>(2,530)</b>	<b>(3,223)</b>
CONTRIBS TO (FROM) RESERVES	(138)	(486)	(486)	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(894)</u></b>	<b><u>(1,220)</u></b>	<b><u>(1,220)</u></b>	<b><u>(1,410)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(1,220)</b>	<b>(1,220)</b>
Change in contributions to/(from) Property Income Reserve		486
Increase in Minimum Revenue Provision	0	17
Increase in EEPIC dividend	0	(686)
Sundry variations	0	(7)
<b>2022/23 Probable Out-turn</b>	<b><u>(1,220)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(1,410)</u></b>

# ECONOMIC DEVELOPMENT

Promoting economic development in the Borough directly and by complementing the work of other agencies.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
PREMISES	77	8	8	8
SUPPLIES AND SERVICES	1,418	52	52	52
SUPPORT SERVICES	12	12	12	14
<b>TOTAL EXPENDITURE</b>	<b>1,526</b>	<b>72</b>	<b>72</b>	<b>74</b>
GOVERNMENT GRANTS	(1,570)	0	0	0
CONTRIBS FROM OTHER AGENCIES	(43)	0	0	0
<b>TOTAL INCOME</b>	<b>(1,613)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	89	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>2</u></b>	<b><u>72</u></b>	<b><u>72</u></b>	<b><u>74</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>72</b>	<b>72</b>
Variation in pay, pension (IAS19) & support service recharges	0	2
<b>2022/23 Probable Out-turn</b>	<b><u>72</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>74</u></b>

# COMMUNITY CONSULTATION

Includes engagement with the community through the Residents Survey.  
Budgets transferred to communications team within Central Support Services.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	1	4	4	0
SUPPORT SERVICES	16	16	16	0
<b>TOTAL EXPENDITURE</b>	<b>17</b>	<b>20</b>	<b>20</b>	<b>0</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>17</u></b>	<b><u>20</u></b>	<b><u>20</u></b>	<b><u>0</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>20</b>	<b>20</b>
Variation in pay, pension (IAS19) & support service recharges	0	(16)
Removal of Residents survey	0	(4)
<b>2022/23 Probable Out-turn</b>	<b><u>20</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>0</u></b>

# BUILDING CONTROL CONTRACT

This budget is for the building control contract with Elmbridge Building Control Services.

<b>BUDGET ANALYSIS</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	0	0	0	90
SUPPORT SERVICES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>90</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>	<b>0</b>	<b>0</b>
Transfer of building control contract from E&SC Committee	0	90
<b>2022/23 Probable Out-turn</b>	<b><u>0</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>90</u></b>



# CENTRAL SUPPORT SERVICES

These budgets include HR, Corporate Assurance, Financial Services, IT, Legal, Customer Services & Communications, Programme Officer team - central services which must be apportioned out to other services, in accordance with CIPFA accounting standards.

Budgets for the internal accounting recharges are still being finalised at the draft budget book stage, but will be reflected in the final budget book. The internal accounting recharges have no impact on a Committee's discretionary expenditure budgets, and nil impact on the General Fund overall.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	3,969	4,135	4,218	4,490
SUPPLIES AND SERVICES	1,035	1,200	1,146	1,235
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICE RECHARGES	(4,734)	(4,673)	(4,673)	(5,742)
CAPITAL CHARGES	135	135	135	135
<b>TOTAL EXPENDITURE</b>	<b>405</b>	<b>797</b>	<b>826</b>	<b>118</b>
CONTRIBS FROM OTHER AGENCIES	0	0	(5)	(28)
FEES AND CHARGES	(20)	(57)	(58)	(57)
RENTS	0	(2)	(11)	(1)
<b>TOTAL INCOME</b>	<b>(20)</b>	<b>(59)</b>	<b>(74)</b>	<b>(86)</b>
CONTRIBS TO (FROM) RESERVES	(48)	(32)	(88)	(32)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>337</u></b>	<b><u>706</u></b>	<b><u>664</u></b>	<b><u>0</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>706</b>	<b>706</b>
Variation in pay, pension (IAS19) & support service recharges	83	(820)
Programme Officer team	0	106
Changes in supplies and services costs (legal services model)	(54)	35
Changes in contributions from reserves	(56)	0
Sharing of Information Governance Officer	(5)	(28)
Sundry variations	(10)	1
<b>2022/23 Probable Out-turn</b>	<b><u>664</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>0</u></b>

## OPERATIONAL SUPPORT SERVICES

Central support budgets for Revenue & Benefits , which are then apportioned between council tax collection, business rates collection and housing benefits administration.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	7	6	8	6
SUPPLIES AND SERVICES	(7)	(15)	(15)	(6)
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>(9)</b>	<b>(7)</b>	<b>0</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>0</u></b>	<b><u>(9)</u></b>	<b><u>(7)</u></b>	<b><u>0</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(9)</b>	<b>(9)</b>
Variation in Employee costs	2	0
Sundry variations	0	9
<b>2022/23 Probable Out-turn</b>	<b><u>(7)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>0</u></b>

## SALARY CONTROL

BUDGET ANALYSIS	2022/23 Estimate * £'000	Budgeted Staff FTE*	2023/24 Estimate * £'000	Budgeted Staff FTE*
CHIEF EXECUTIVE'S GROUP	487	7.4	490	6.5
COMMUNICATIONS	0	0.0	140	3.9
HUMAN RESOURCES	248	6.0	264	6.1
FINANCIAL SERVICES	510	11.7	535	12.6
REVENUES & BENEFITS	719	21.3	692	25.1
ICT	451	12.1	585	13.3
LEGAL & DEMOCRATIC SERVICES	273	6.0	313	8.0
PROPERTY & VENUES	301	5.8	278	4.8
CUSTOMER SERVICES & BUSINESS SUPPORT	693	25.3	623	20.4
HOUSING & ENVIRONMENTAL SERVICES	1,647	52.2	1,684	52.2
OPERATIONAL SERVICES	3,359	132.4	3,432	131.7
PLACE DEVELOPMENT	996	25.3	996	25.0
CORPORATE ASSURANCE	287	8.4	388	8.9
<b>GENERAL FUND TOTAL</b>	<b>9,971</b>	<b>313.8</b>	<b>10,420</b>	<b>318.4</b>
Employers NI & Pension Contributions	2,751		2,657	
Agency Budget	392		402	
Casuals Budget	79		65	
Overtime Budgets	84		84	
<b>Total Direct Employee Budgets</b>	<b>13,279</b>		<b>13,628</b>	

\*Figures are based on a snapshot of the Establishment at November 2021 and November 2022

# SALARIES PROVISIONS

Central budget for pay inflation, pay progression and the vacancy provision.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	485	(251)	195
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>485</b>	<b>(251)</b>	<b>195</b>
GOVERNMENT GRANTS	0	(98)	(98)	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>(98)</b>	<b>(98)</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>0</u></b>	<b><u>387</u></b>	<b><u>(349)</u></b>	<b><u>195</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>387</b>	<b>387</b>
Pay award and NI funding apportioned to services	(485)	(290)
Vacancy provision	(251)	0
Gov Services Grant replaced for 2023/24	0	98
<b>2022/23 Probable Out-turn</b>	<b><u>(349)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>195</u></b>

# TOWN HALL

## Town Hall operating income and expenditure.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	133	117	129	112
PREMISES	496	422	417	439
TRANSPORT	3	3	3	0
SUPPLIES AND SERVICES	78	123	117	125
THIRD PARTY PAYMENTS	0	0	0	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICE RECHARGES	(598)	(576)	(601)	(590)
CAPITAL CHARGES	206	206	206	206
<b>TOTAL EXPENDITURE</b>	<b>318</b>	<b>295</b>	<b>271</b>	<b>292</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	(208)	(165)	(165)	(112)
RENTS	(174)	(172)	(172)	(122)
<b>TOTAL INCOME</b>	<b>(382)</b>	<b>(337)</b>	<b>(337)</b>	<b>(234)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(65)</u></b>	<b><u>(43)</u></b>	<b><u>(67)</u></b>	<b><u>57</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(43)</b>	<b>(43)</b>
Variation in pay, pension (IAS19) & support service recharges	(13)	(19)
Increased Premises costs	0	17
Reduced rental income from SCC	0	50
Reduced service charge income from SCC	0	53
Sundry variations	(11)	(1)
<b>2022/23 Probable Out-turn</b>	<b><u>(67)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>57</u></b>

# LONGMEAD DEPOT

## Longmead Depot operating income and expenditure.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	93	87	87	92
SUPPLIES AND SERVICES	3	3	3	3
SUPPORT SERVICE RECHARGES	(135)	(135)	(135)	(135)
CAPITAL CHARGES	58	58	58	58
<b>TOTAL EXPENDITURE</b>	<b>19</b>	<b>13</b>	<b>13</b>	<b>18</b>
<b>TOTAL INCOME</b>	<b>(2)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>17</u></b>	<b><u>13</u></b>	<b><u>13</u></b>	<b><u>18</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>13</b>	<b>13</b>
Sundry variations	0	5
<b>2022/23 Probable Out-turn</b>	<b><u>13</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>18</u></b>

## ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

BUDGET SUMMARY	2021/22 Actual £'000	2022/23 Original Estimate £'000	2022/23 Probable Out-turn £'000	2023/24 Estimate £'000
<b>CONTRACT MANAGEMENT</b>	<b>219</b>	<b>124</b>	<b>314</b>	<b>87</b>
CAR PARKS	(838)	(2,210)	(1,180)	(1,732)
ON STREET PARKING	0	(5)	24	0
<b>CAR PARKING</b>	<b>(838)</b>	<b>(2,215)</b>	<b>(1,156)</b>	<b>(1,732)</b>
COUNTRYSIDE, PARKS & OPEN SPACES	1,928	2,046	2,132	2,186
ALLOTMENTS	22	15	15	16
<b>PARKS &amp; OPEN SPACES</b>	<b>1,950</b>	<b>2,061</b>	<b>2,147</b>	<b>2,202</b>
BOROUGH CLEANSING	960	876	897	929
GRAFFITI REMOVAL	36	38	38	42
LAND DRAINAGE	82	81	80	86
DOMESTIC & TRADE WASTE COLLECTION	1,906	2,050	2,161	2,163
MARKETS	(40)	(37)	(35)	(41)
HIGHWAYS	403	333	335	354
CEMETERY	(204)	(267)	(229)	(281)
CLOSED CHURCHYARDS	24	24	24	25
<b>ENVIRONMENTAL SERVICES</b>	<b>3,167</b>	<b>3,098</b>	<b>3,273</b>	<b>3,277</b>
<b>COMMUNITY SAFETY</b>	<b>94</b>	<b>93</b>	<b>98</b>	<b>91</b>
<b>ENVIRONMENTAL HEALTH</b>	<b>439</b>	<b>562</b>	<b>618</b>	<b>648</b>
<b>TOTAL NET REQUIREMENT</b>	<b>5,031</b>	<b>3,723</b>	<b>5,294</b>	<b>4,573</b>

## ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

<b>GROSS TO NET BUDGET 2023/24</b>				
	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net £'000</b>
CONTRACT MANAGEMENT	97	(22)	12	<b>87</b>
CAR PARKING	2,425	(4,158)	1	<b>(1,732)</b>
PARKS & OPEN SPACES	2,608	(373)	(33)	<b>2,202</b>
ENVIRONMENTAL SERVICES	5,484	(2,223)	16	<b>3,277</b>
COMMUNITY SAFETY	103	0	(12)	<b>91</b>
ENVIRONMENTAL HEALTH	667	(19)	0	<b>648</b>
<b>TOTAL NET REQUIREMENT</b>	<b>11,384</b>	<b>(6,795)</b>	<b>(16)</b>	<b>4,573</b>



# CONTRACT MANAGEMENT

This budget includes the Council's grounds maintenance teams, which are then apportioned to relevant services.

The budget also includes provisions for managing the following external contracts;

- Vehicle fleet, used across services including refuse collection, countryside/parks maintenance and street cleansing.
- Tree maintenance across the Borough

<b>BUDGET ANALYSIS</b>				
	<b>2021/22</b>	<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
EMPLOYEES	1,206	1,056	1,196	1,143
PREMISES	(1,168)	(1,097)	(1,101)	(1,045)
TRANSPORT	189	180	180	174
SUPPLIES AND SERVICES	169	125	168	(48)
SUPPORT SERVICES	(68)	(176)	(194)	(202)
CAPITAL CHARGES	75	75	75	75
<b>TOTAL EXPENDITURE</b>	<b>403</b>	<b>163</b>	<b>324</b>	<b>97</b>
FEES AND CHARGES	(196)	(22)	(21)	(22)
<b>TOTAL INCOME</b>	<b>(196)</b>	<b>(22)</b>	<b>(21)</b>	<b>(22)</b>
CONTRIBS TO (FROM) RESERVES	12	(17)	12	12
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>219</u></b>	<b><u>124</u></b>	<b><u>314</u></b>	<b><u>87</u></b>
<b>BUDGET VARIATIONS</b>			<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>			<b>124</b>	<b>124</b>
Variation in pay, pension (IAS19) & support service recharges			39	109
Claim relating to possible subsidence			19	0
Cost of Building Control staff due to delayed transfer of service			83	0
Transfer of building control contract to S&R			0	(90)
Additional legal costs of Building Control contract			24	0
Increased cost of new tree maintenance contract			65	65
Transport contract saving			0	(19)
Tree maintenance contract recharge to services			(68)	(68)
Reduced grounds maintenance recharge due to verge cutting transferring to Surrey County Council				(63)
Removal of historic reserve drawdown budget			29	29
Sundry variations			(1)	
<b>2022/23 Probable Out-turn</b>			<b><u>314</u></b>	
<b>2023/24 Original Estimate</b>				<b><u>87</u></b>

# CAR PARKS

Providing off-street public car parking in the Borough.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	187	256	235	493
PREMISES	1,058	826	829	838
TRANSPORT	3	8	12	8
SUPPLIES AND SERVICES	287	246	306	0
SUPPORT SERVICES	307	366	366	462
CAPITAL CHARGES	624	624	624	624
<b>TOTAL EXPENDITURE</b>	<b>2,466</b>	<b>2,326</b>	<b>2,372</b>	<b>2,425</b>
SALES	(47)	(30)	(30)	(30)
FEES AND CHARGES	(3,006)	(4,473)	(3,475)	(4,087)
RENTS	(230)	(24)	(38)	(30)
RECHARGES	(9)	(10)	(10)	(11)
<b>INCOME</b>	<b>(3,304)</b>	<b>(4,537)</b>	<b>(3,553)</b>	<b>(4,158)</b>
CONTRIBS TO (FROM) RESERVES	0	1	1	1
<b>NET EXPENDITURE / (INCOME)</b>	<b>(838)</b>	<b>(2,210)</b>	<b>(1,180)</b>	<b>(1,732)</b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(2,210)</b>	<b>(2,210)</b>
Variation in pay, pension (IAS19) & support service recharges	29	132
Vacancies	(50)	0
Increased credit card/RingGo processing costs	60	0
Increased staff costs due to end of contract with SCC	0	201
Increased share of supplies and services due to end of contract with SCC	0	38
Savings target from reduced costs due to end of contract with SCC	0	(290)
Inflation on contracts	0	16
Reduction in income target following rebasing exercise	781	781
Increase in fees and charges income	0	(402)
Adverse variance of income	203	0
Sundry variances	7	2
<b>2022/23 Probable Out-turn</b>	<b>(1,180)</b>	
<b>2023/24 Original Estimate</b>		<b>(1,732)</b>

## ON STREET PARKING

Up to 2022/23, the Council operated on-street parking enforcement across the Borough on behalf of Surrey County Council.

From 2023/24, this responsibility has been taken back by Surrey County Council.

<b>BUDGET ANALYSIS</b>				
	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	231	218	201	0
TRANSPORT	10	8	8	0
SUPPLIES AND SERVICES	27	44	44	0
SUPPORT SERVICES	115	72	72	0
CAPITAL CHARGES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>383</b>	<b>342</b>	<b>325</b>	<b>0</b>
GOVERNMENT GRANTS	0	0	0	0
CONTRIBUTION TO SCC	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	(383)	(347)	(301)	0
<b>INCOME</b>	<b>(383)</b>	<b>(347)</b>	<b>(301)</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>0</u></b>	<b><u>(5)</u></b>	<b><u>24</u></b>	<b><u>0</u></b>

<b>BUDGET VARIATIONS</b>	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(5)</b>	<b>(5)</b>
Saving resulting from vacancy	(17)	0
Reduction in costs due to end of contract with SCC		(342)
Adverse variance of income	46	
Reduction in income due to end of contract with SCC		347
<b>2022/23 Probable Out-turn</b>	<b><u>24</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>0</u></b>

## COUNTRYSIDE, PARKS & OPEN SPACES

To manage and protect safe use of the Borough's countryside, parks and open spaces, including Hook Road Arena.

To protect and enhance biodiversity whilst at the same time meeting the need to provide good/safe public access.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	387	502	525	525
PREMISES	1,117	1,106	1,170	1,182
TRANSPORT	39	44	44	45
SUPPLIES AND SERVICES	125	131	132	131
SUPPORT SERVICES	235	245	244	296
CAPITAL CHARGES	374	374	374	374
<b>TOTAL EXPENDITURE</b>	<b>2,277</b>	<b>2,402</b>	<b>2,489</b>	<b>2,553</b>
CONTRIBS FROM OTHER AGENCIES	(40)	(40)	(40)	(40)
SALES	0	(2)	(2)	(2)
FEES AND CHARGES	(223)	(241)	(241)	(252)
RENTS	(58)	(40)	(40)	(40)
<b>TOTAL INCOME</b>	<b>(321)</b>	<b>(323)</b>	<b>(323)</b>	<b>(334)</b>
CONTRIBS TO (FROM) RESERVES	(28)	(33)	(34)	(33)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>1,928</u></b>	<b><u>2,046</u></b>	<b><u>2,132</u></b>	<b><u>2,186</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>2,046</b>	<b>2,046</b>
Variation in pay, pension (IAS19) & support service recharges	22	74
Increased maintenance costs	0	12
Increase in tree maintenance contract	64	64
Income from increased tariffs	0	(11)
Sundry variances	0	1
<b>2022/23 Probable Out-turn</b>	<b><u>2,132</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>2,186</u></b>

# ALLOTMENTS

Managing allotments, whilst supporting the needs of allotment holders.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	19	10	10	10
PREMISES	16	18	18	18
SUPPORT SERVICES	21	22	22	27
<b>TOTAL EXPENDITURE</b>	<b>56</b>	<b>50</b>	<b>50</b>	<b>55</b>
RENTS	(34)	(35)	(35)	(39)
<b>TOTAL INCOME</b>	<b>(34)</b>	<b>(35)</b>	<b>(35)</b>	<b>(39)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>22</u></b>	<b><u>15</u></b>	<b><u>15</u></b>	<b><u>16</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>15</b>	<b>15</b>
Variation in pay, pension (IAS19) & support service recharges	0	5
Increased income from tariffs/volumes	0	(4)
<b>2022/23 Probable Out-turn</b>	<b><u>15</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>16</u></b>

# BOROUGH CLEANSING

To provide an efficient and effective cleansing service for all adopted public highways and other Council owned land. To ensure that all areas are kept clean in accordance with the standards specified by the Environmental Protection Act 1990 as amended by the Cleaner Neighbourhoods.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	742	645	666	666
TRANSPORT	192	201	201	218
SUPPLIES AND SERVICES	(143)	(139)	(139)	(139)
RECHARGES TO SERVICES	0	0	0	0
SUPPORT SERVICES	91	93	93	108
CAPITAL CHARGES	77	77	77	77
<b>TOTAL EXPENDITURE</b>	<b>959</b>	<b>877</b>	<b>898</b>	<b>930</b>
FEES AND CHARGES	0	(3)	(3)	(3)
<b>INCOME</b>	<b>0</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>
CONTRIBS TO (FROM) RESERVES	1	2	2	2
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>960</u></b>	<b><u>876</u></b>	<b><u>897</u></b>	<b><u>929</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>876</b>	<b>876</b>
Variation in pay, pension (IAS19) & support service recharges	21	36
Increased rental cost of new street sweepers	0	17
Sundry Variances	0	0
<b>2022/23 Probable Out-turn</b>	<b><u>897</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>929</u></b>

# GRAFFITI REMOVAL

Removal of graffiti and fly posting within the Borough.

<b>BUDGET ANALYSIS</b>	<b>2021/22 Actual £'000</b>	<b>2022/23 Original Estimate £'000</b>	<b>2022/23 Probable Out-turn £'000</b>	<b>2023/24 Estimate £'000</b>
EMPLOYEES	10	10	11	11
SUPPLIES AND SERVICES	5	6	5	6
SUPPORT SERVICES	12	12	12	15
<b>TOTAL EXPENDITURE</b>	<b>36</b>	<b>38</b>	<b>38</b>	<b>42</b>
FEES AND CHARGES	0	0	0	0
<b>INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>36</u></b>	<b><u>38</u></b>	<b><u>38</u></b>	<b><u>42</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>	<b>38</b>	<b>38</b>
Variation in pay, pension (IAS19) & support service recharges	1	4
Sundry variances	(1)	0
<b>2022/23 Probable Out-turn</b>	<b><u>38</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>42</u></b>

# DOMESTIC & TRADE WASTE COLLECTION

Managing and developing the Council's integrated domestic recycling and waste function. Managing the Council's trade recycling and waste collection service.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	1,407	1,395	1,461	1,463
SUPPLIES AND SERVICES	388	393	393	365
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	573	609	609	736
CAPITAL CHARGES	173	173	173	173
<b>TOTAL EXPENDITURE</b>	<b>3,455</b>	<b>3,501</b>	<b>3,613</b>	<b>3,677</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	(225)	(124)	(124)	(124)
FEES AND CHARGES	(1,338)	(1,341)	(1,341)	(1,404)
<b>INCOME</b>	<b>(1,563)</b>	<b>(1,465)</b>	<b>(1,465)</b>	<b>(1,528)</b>
CONTRIBS TO (FROM) RESERVES	14	14	13	14
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>1,906</u></b>	<b><u>2,050</u></b>	<b><u>2,161</u></b>	<b><u>2,163</u></b>
<b>BUDGET VARIATIONS</b>			<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>			<b>2,050</b>	<b>2,050</b>
Variation in pay, pension (IAS19) & support service recharges			69	195
Reduced gate fees for trade waste			0	(28)
Cost of hire to cover impounded vehicle			46	0
Increased transport recharge			0	9
Increase in trade waste income			0	(38)
Reduction in civic waste income			0	19
Increase in garden waste income			0	(43)
Sundry variances			(4)	(1)
<b>2022/23 Probable Out-turn</b>			<b><u>2,161</u></b>	
<b>2023/24 Original Estimate</b>				<b><u>2,163</u></b>



# MARKETS

Managing markets across the Borough.

<b>BUDGET ANALYSIS</b>				
	<b>2021/22</b>	<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	6	4	7	6
PREMISES	20	15	14	15
SUPPLIES AND SERVICES	52	57	57	57
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	4	4	4	5
<b>TOTAL EXPENDITURE</b>	<b>82</b>	<b>80</b>	<b>82</b>	<b>83</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	(123)	(116)	(116)	(123)
RENTS	(2)	(1)	(1)	(1)
<b>INCOME</b>	<b>(125)</b>	<b>(117)</b>	<b>(117)</b>	<b>(124)</b>
CONTRIBS TO (FROM) RESERVES	3	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(40)</u></b>	<b><u>(37)</u></b>	<b><u>(35)</u></b>	<b><u>(41)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>	<b>(37)</b>	<b>(37)</b>
Variation in employees and support services	3	3
Increase in income	0	(7)
Sundry Variances	(1)	0
<b>2022/23 Probable Out-turn</b>	<b><u>(35)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(41)</u></b>

# LAND DRAINAGE

Maintaining the watercourses that run through EEBC to ensure that they are free of rubbish and debris. Ensuring banks are cut and cleared and culverts/gates are kept clear to minimise the risk of local flooding.

<b>BUDGET ANALYSIS</b>				
	<b>2021/22</b>	<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
PREMISES	62	61	60	61
SUPPORT SERVICES	20	20	20	25
<b>TOTAL EXPENDITURE</b>	<b>82</b>	<b>81</b>	<b>80</b>	<b>86</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>82</u></b>	<b><u>81</u></b>	<b><u>80</u></b>	<b><u>86</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>	<b>81</b>	<b>81</b>
Variation in pay, pension (IAS19) & support service recharges	0	5
Sundry variances	(1)	0
<b>2022/23 Probable Out-turn</b>	<b><u>80</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>86</u></b>

# HIGHWAYS

Improving the visual appearance of the environment.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	30	21	23	23
PREMISES	361	300	300	237
SUPPLIES AND SERVICES	20	18	18	18
SUPPORT SERVICES	84	85	85	105
<b>TOTAL EXPENDITURE</b>	<b>495</b>	<b>424</b>	<b>426</b>	<b>383</b>
CONTRIBS FROM OTHER AGENCIES	(71)	(63)	(63)	0
SALES	0	(1)	(1)	(1)
FEES AND CHARGES	(21)	(27)	(27)	(28)
<b>INCOME</b>	<b>(92)</b>	<b>(91)</b>	<b>(91)</b>	<b>(29)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>403</u></b>	<b><u>333</u></b>	<b><u>335</u></b>	<b><u>354</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>333</b>	<b>333</b>
Variation in pay, pension (IAS19) & support service recharges	2	22
Loss of income from SCC for verge cutting	0	63
Saving as a result of verge cutting transferring to SCC	0	(63)
Sundry Variances	0	(1)
<b>2022/23 Probable Out-turn</b>	<b><u>335</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>354</u></b>

# CEMETERY

Maintaining the cemetery and administering interments, memorials, inscriptions and planting. This forms the burial service operated by the Council.

<b>BUDGET ANALYSIS</b>				
	<b>2021/22 Actual</b>	<b>2022/23 Original Estimate</b>	<b>2022/23 Probable Out-turn</b>	<b>2023/24 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	68	58	60	60
PREMISES	154	137	144	145
SUPPLIES AND SERVICES	12	13	13	13
SUPPORT SERVICES	33	34	34	40
<b>TOTAL EXPENDITURE</b>	<b>267</b>	<b>242</b>	<b>251</b>	<b>258</b>
FEES AND CHARGES	(471)	(509)	(480)	(539)
<b>TOTAL INCOME</b>	<b>(471)</b>	<b>(509)</b>	<b>(480)</b>	<b>(539)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(204)</u></b>	<b><u>(267)</u></b>	<b><u>(229)</u></b>	<b><u>(281)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>	<b>(267)</b>	<b>(267)</b>
Variation in pay, pension (IAS19) & support service recharges	2	7
Increase in business rates	7	8
Removal of Princess Balustrades costs	0	(18)
Removal of Princess Balustrades income	0	18
Adverse variance in income	32	0
Sundry variances	(3)	2
Increased fees and charges income budget	0	(31)
<b>2022/23 Probable Out-turn</b>	<b><u>(229)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(281)</u></b>

# CLOSED CHURCHYARDS

Maintaining the grounds and boundaries of the churchyards of the parish churches of St. Martin's Epsom and St. Mary's Ewell to a satisfactory standard.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	3	3	3	3
PREMISES	19	19	19	19
SUPPORT SERVICES	2	2	2	3
<b>TOTAL EXPENDITURE</b>	<b>24</b>	<b>24</b>	<b>24</b>	<b>25</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>24</u></b>	<b><u>24</u></b>	<b><u>24</u></b>	<b><u>25</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>24</b>	<b>24</b>
Variation in pay, pension (IAS19) & support service recharges	0	1
<b>2022/23 Probable Out-turn</b>	<b><u>24</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>25</u></b>

# COMMUNITY SAFETY

Enhancing Community Safety in the Borough.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	45	46	48	48
PREMISES	34	32	35	32
TRANSPORT	4	4	4	4
SUPPLIES AND SERVICES	9	8	13	8
SUPPORT SERVICES	10	10	10	11
CAPITAL CHARGES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>102</b>	<b>100</b>	<b>110</b>	<b>103</b>
CONTRIBS FROM OTHER AGENCIES	(3)	0	0	0
<b>INCOME</b>	<b>(3)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	(5)	(7)	(12)	(12)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>94</u></b>	<b><u>93</u></b>	<b><u>98</u></b>	<b><u>91</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>93</b>	<b>93</b>
Variation in pay, pension (IAS19) & support service recharges	2	3
Net increase in CCTV running costs	3	0
Sundry variations	5	(5)
<b>2022/23 Probable Out-turn</b>	<b><u>98</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>91</u></b>

# ENVIRONMENTAL HEALTH

Meeting the statutory duties for enforcement of legislative requirements and licensing on business and individuals and delivering business compliance support to enhance public protection and public health in a cost effective and responsible manner.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	355	333	401	372
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	35	33	38	33
SUPPORT SERVICES	211	218	218	262
<b>TOTAL EXPENDITURE</b>	<b>601</b>	<b>584</b>	<b>657</b>	<b>667</b>
CONTRIBS FROM OTHER LAs	(137)	0	(17)	0
FEES AND CHARGES	(23)	(22)	(22)	(19)
<b>TOTAL INCOME</b>	<b>(162)</b>	<b>(22)</b>	<b>(39)</b>	<b>(19)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>439</u></b>	<b><u>562</u></b>	<b><u>618</u></b>	<b><u>648</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>562</b>	<b>562</b>
Variation in pay, pension (IAS19) & support service recharges	51	83
Additional staff funded by SCC grant	17	0
Sundry variances	0	3
Grant from SCC	(17)	0
<b>2022/23 Probable Out-turn</b>	<b><u>618</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>648</u></b>

## COMMUNITY AND WELLBEING COMMITTEE

BUDGET SUMMARY	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
HOUSING ADVISORY SERVICE	68	70	70	84
HOMELESSNESS	1,574	1,557	1,814	1,579
HOUSING NEEDS REGISTER	159	171	175	186
TEMPORARY ACCOMMODATION PROPERTIES	(42)	(45)	(45)	(40)
PRIVATE SECTOR HOUSING	44	62	64	44
<b>HOUSING</b>	<b>1,803</b>	<b>1,815</b>	<b>2,078</b>	<b>1,853</b>
MEALS AT HOME	11	5	22	6
ROUTE CALL	328	374	410	413
CONCESSIONARY FARES	0	0	0	0
COMMUNITY ALARM	(51)	(39)	(35)	(20)
DISABLED FACILITIES GRANT	80	102	109	91
<b>COMMUNITY SERVICES</b>	<b>368</b>	<b>442</b>	<b>506</b>	<b>490</b>
<b>SUPPORT FOR VOLUNTARY ORGS</b>	<b>257</b>	<b>239</b>	<b>239</b>	<b>246</b>
<b>HEALTH AND WELLBEING</b>	<b>65</b>	<b>223</b>	<b>195</b>	<b>217</b>
<b>COMMUNITY CENTRE</b>	<b>586</b>	<b>441</b>	<b>451</b>	<b>447</b>
EPSOM PLAYHOUSE	577	373	342	338
RAINBOW LEISURE CENTRE	132	37	38	46
BOURNE HALL	559	447	502	545
MUSEUM	219	216	217	223
EWELL COURT HOUSE	131	19	19	36
SPORTS & LEISURE DEVELOPMENT	128	0	0	0
<b>SPORTS LEISURE &amp; CULTURAL</b>	<b>1,746</b>	<b>1,092</b>	<b>1,118</b>	<b>1,188</b>
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	103	107	107	113
EPSOM & WALTON DOWNS CONSERVATORS	260	260	260	275
<b>PRECEPTING/LEVYING BODIES</b>	<b>363</b>	<b>367</b>	<b>367</b>	<b>388</b>
<b>TOTAL NET REQUIREMENT</b>	<b>5,188</b>	<b>4,617</b>	<b>4,953</b>	<b>4,829</b>



**GROSS TO NET BUDGET 2023/24**

	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net £'000</b>
HOUSING	2,697	(799)	(45)	<b>1,853</b>
COMMUNITY SERVICES	1,041	(532)	(19)	<b>490</b>
SUPPORT FOR VOLUNTARY ORGANISATIONS	253	(7)	0	<b>246</b>
HEALTH AND WELLBEING	360	(132)	(11)	<b>217</b>
COMMUNITY CENTRES	639	(194)	2	<b>447</b>
SPORTS LEISURE & CULTURAL	3,457	(2,288)	19	<b>1,188</b>
PRECEPTING/LEVYING BODIES	388	0	0	<b>388</b>
<b>TOTAL NET REQUIREMENT</b>	<b>8,835</b>	<b>(3,952)</b>	<b>(54)</b>	<b>4,829</b>

# HOUSING ADVISORY SERVICE

Providing a housing advice service free of charge to households with housing problems or queries as required under s179 of Part VII of the 1996 Housing Act, as amended by subsequent Homelessness Acts.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	4	4	4	4
SUPPORT SERVICES	64	66	66	80
<b>TOTAL EXPENDITURE</b>	<b>68</b>	<b>70</b>	<b>70</b>	<b>84</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>68</u></b>	<b><u>70</u></b>	<b><u>70</u></b>	<b><u>84</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>70</b>	<b>70</b>
Variation in pay, pension (IAS19) & support service recharges	0	14
<b>2022/23 Probable Out-turn</b>	<b><u>70</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>84</u></b>

# HOMELESSNESS

## Discharging the Council's duties in supporting the homeless under the Homelessness Reduction Act.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	456	458	468	516
PREMISES	347	193	214	193
SUPPLIES AND SERVICES	2,501	1,912	2,189	1,925
THIRD PARTY PAYMENTS	3	0	0	0
TRANSFER PAYMENTS	(817)	(31)	(404)	(421)
SUPPORT SERVICES	65	65	66	78
<b>TOTAL EXPENDITURE</b>	<b>2,555</b>	<b>2,597</b>	<b>2,533</b>	<b>2,291</b>
GOVERNMENT GRANTS	(802)	(472)	(494)	(559)
CONTRIBS FROM OTHER AGENCIES	(61)	(20)	(50)	(21)
RENTS	(60)	(477)	(104)	(87)
<b>TOTAL INCOME</b>	<b>(923)</b>	<b>(969)</b>	<b>(648)</b>	<b>(667)</b>
CONTRIBS TO (FROM) RESERVES	(56)	(71)	(71)	(45)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>1,574</u></b>	<b><u>1,557</u></b>	<b><u>1,814</u></b>	<b><u>1,579</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>1,557</b>	<b>1,557</b>
Variation in pay, pension (IAS19) & support service recharges	11	71
Budget increase to 70 households through re-basing exercise	243	243
Additional expenditure on TA in excess of 70 households	55	0
Savings target to restore budget to 58 households	0	(243)
Government grant income	(22)	(87)
Re-classification of HB income to transfer payments (net nil accounting req'mt)	0	0
Domestic abuse grant income	(30)	0
Movement in contribution from reserves	0	26
Sundry variations	0	12
<b>2021/22 Probable Out-turn</b>	<b><u>1,814</u></b>	
<b>2022/23 Original Estimate</b>		<b><u>1,579</u></b>

# HOUSING NEEDS REGISTER

Operating a Housing Needs Register for the Borough, which complies with the requirements of the Part 6 of 1996 Housing Act, as amended and extended by subsequent Homelessness Acts, reflecting local need and prioritising applicants fairly according to housing need.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	102	111	115	115
SUPPLIES AND SERVICES	5	7	7	7
SUPPORT SERVICES	52	53	53	64
<b>TOTAL EXPENDITURE</b>	<b>159</b>	<b>171</b>	<b>175</b>	<b>186</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>159</u></b>	<b><u>171</u></b>	<b><u>175</u></b>	<b><u>186</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>171</b>	<b>171</b>
Variation in pay, pension (IAS19) & support service recharges	4	15
<b>2022/23 Probable Out-turn</b>	<b><u>175</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>186</u></b>

# TEMPORARY ACCOMMODATION PROPERTIES

Council owned properties rented out for temporary accommodation.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
PREMISES	114	81	81	84
SUPPLIES AND SERVICES	18	2	2	2
TRANSFER PAYMENTS	(59)	(29)	(29)	(23)
CAPITAL CHARGES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>73</b>	<b>54</b>	<b>54</b>	<b>63</b>
RENTS	(104)	(99)	(99)	(103)
<b>TOTAL INCOME</b>	<b>(104)</b>	<b>(99)</b>	<b>(99)</b>	<b>(103)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(42)</u></b>	<b><u>(45)</u></b>	<b><u>(45)</u></b>	<b><u>(40)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(45)</b>	<b>(45)</b>
Premises costs	0	3
Movement in projected income	0	2
<b>2022/23 Probable Out-turn</b>	<b><u>(45)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(40)</u></b>

# PRIVATE SECTOR HOUSING

Providing a service that improves people's health by ensuring satisfactory living conditions in private sector housing through exercising statutory duties to require repair and improvement of sub-standard, privately-rented housing and helping to provide assistance where they are owned in keeping with national guidance.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	54	64	67	67
SUPPLIES AND SERVICES	0	1	1	1
SUPPORT SERVICES	4	4	4	5
<b>TOTAL EXPENDITURE</b>	<b>58</b>	<b>69</b>	<b>72</b>	<b>73</b>
FEES AND CHARGES	(14)	(7)	(8)	(29)
<b>TOTAL INCOME</b>	<b>(14)</b>	<b>(7)</b>	<b>(8)</b>	<b>(29)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>44</u></b>	<b><u>62</u></b>	<b><u>64</u></b>	<b><u>44</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>62</b>	<b>62</b>
Variation in pay, pension (IAS19) & support service recharges	3	4
Increased projected income from HMO licences	(1)	(22)
<b>2022/23 Probable Out-turn</b>	<b><u>64</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>44</u></b>

# MEALS AT HOME

Providing a hot and frozen lunchtime meal service to vulnerable residents within the Borough. To provide an evening tea meal and an optional sandwich service.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	55	62	62	65
TRANSPORT	10	10	10	10
SUPPLIES AND SERVICES	64	63	55	62
SUPPORT SERVICES	31	32	32	39
<b>TOTAL EXPENDITURE</b>	<b>160</b>	<b>167</b>	<b>159</b>	<b>176</b>
CONTRIBS FROM OTHER AGENCIES	(19)	(19)	(19)	(19)
SALES	(122)	(136)	(112)	(144)
FEES AND CHARGES	(2)	(3)	(2)	(3)
RECHARGES	(6)	(4)	(4)	(4)
<b>TOTAL INCOME</b>	<b>(149)</b>	<b>(162)</b>	<b>(137)</b>	<b>(170)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>11</u></b>	<b><u>5</u></b>	<b><u>22</u></b>	<b><u>6</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>5</b>	<b>5</b>
Variation in pay, pension (IAS19) & support service recharges	0	10
Reduced income net of cost of food	17	0
Increased income from changes to tariffs/volumes	0	(8)
Sundry Variations	0	(1)
<b>2022/23 Probable Out-turn</b>	<b><u>22</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>6</u></b>

# ROUTE CALL

Working to provide and develop a range of transport and mobility services for residents who need it.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	196	244	253	253
SUPPLIES AND SERVICES	6	8	8	8
SUPPORT SERVICES	121	126	126	152
CAPITAL CHARGES	26	26	26	26
<b>TOTAL EXPENDITURE</b>	<b>405</b>	<b>471</b>	<b>480</b>	<b>506</b>
GOVERNMENT GRANTS	(7)	(6)	(6)	(6)
CONTRIBS FROM OTHER AGENCIES	(44)	(38)	(38)	(38)
FEES AND CHARGES	(28)	(55)	(28)	(51)
<b>TOTAL INCOME</b>	<b>(79)</b>	<b>(99)</b>	<b>(72)</b>	<b>(95)</b>
CONTRIBS TO (FROM) RESERVES	2	2	2	2
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>328</u></b>	<b><u>374</u></b>	<b><u>410</u></b>	<b><u>413</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>374</b>	<b>374</b>
Variation in pay, pension (IAS19) & support service recharges	9	35
Reduced fare income from lower volumes	27	4
<b>2022/23 Probable Out-turn</b>	<b><u>410</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>413</u></b>



# COMMUNITY ALARM

Promoting and operating a personal alarm service for residents.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	228	55	59	59
SUPPLIES AND SERVICES	79	45	45	46
SUPPORT SERVICES	62	64	64	78
<b>TOTAL EXPENDITURE</b>	<b>378</b>	<b>172</b>	<b>176</b>	<b>191</b>
CONTRIBS FROM OTHER AGENCIES	(204)	0	0	0
SALES	(14)	(8)	(13)	(8)
FEES AND CHARGES	(220)	(207)	(207)	(207)
<b>TOTAL INCOME</b>	<b>(438)</b>	<b>(215)</b>	<b>(220)</b>	<b>(215)</b>
CONTRIBS TO (FROM) RESERVES	9	4	9	4
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(51)</u></b>	<b><u>(39)</u></b>	<b><u>(35)</u></b>	<b><u>(20)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>(39)</b>	<b>(39)</b>
Variation in pay, pension (IAS19) & support service recharges	4	18
Increased sales volumes	(5)	0
Contribution from reserves	5	0
Sundry variations	0	1
<b>2022/23 Probable Out-turn</b>	<b><u>(35)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(20)</u></b>

# DISABLED FACILITIES GRANT

Provide and administer Disabled Facilities Grants and the Handyman services.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	121	162	169	159
SUPPLIES AND SERVICES	1	0	0	0
SUPPORT SERVICES	9	9	9	9
<b>TOTAL EXPENDITURE</b>	<b>131</b>	<b>171</b>	<b>178</b>	<b>168</b>
CONTRIBS FROM OTHER AGENCIES	(35)	(35)	(35)	(37)
FEEs AND CHARGES	(16)	0	0	(15)
RECHARGES	0	0	0	0
<b>TOTAL INCOME</b>	<b>(51)</b>	<b>(35)</b>	<b>(35)</b>	<b>(52)</b>
CONTRIBS TO (FROM) RESERVES	0	(34)	(34)	(25)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>80</u></b>	<b><u>102</u></b>	<b><u>109</u></b>	<b><u>91</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>102</b>	<b>102</b>
Variation in pay, pension (IAS19) & support service recharges	7	(3)
Change to contribution from reserves	0	9
Fee income	0	(17)
<b>2022/23 Probable Out-turn</b>	<b><u>109</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>91</u></b>

# COMMUNITY CENTRE

Operating the Community & Wellbeing Centre which provides a range of services to the community.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	224	270	227	229
PREMISES	94	86	88	90
SUPPLIES AND SERVICES	16	21	6	17
SUPPORT SERVICES	182	125	127	155
CAPITAL CHARGES	148	148	148	148
<b>TOTAL EXPENDITURE</b>	<b>664</b>	<b>650</b>	<b>596</b>	<b>639</b>
CONTRIBS FROM OTHER AGENCIES	(11)	(40)	(47)	0
SALES	(33)	(62)	(34)	(45)
FEES AND CHARGES	(36)	(109)	(64)	(149)
<b>TOTAL INCOME</b>	<b>(80)</b>	<b>(211)</b>	<b>(145)</b>	<b>(194)</b>
CONTRIBS TO (FROM) RESERVES	2	2	0	2
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>586</u></b>	<b><u>441</u></b>	<b><u>451</u></b>	<b><u>447</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>441</b>	<b>441</b>
Variation in pay, pension (IAS19) & support service recharges	(41)	(11)
Reduced income (offset by reduced staffing costs)	66	17
Reduced supplies costs	(15)	(4)
Sundry variations	0	4
<b>2022/23 Probable Out-turn</b>	<b><u>451</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>447</u></b>

# HEALTH AND WELLBEING

Includes health and wellbeing services, sports and leisure development.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	69	243	219	230
PREMISES	7	0	0	0
SUPPLIES AND SERVICES	48	59	51	67
SUPPORT SERVICES	0	56	55	63
<b>TOTAL EXPENDITURE</b>	<b>124</b>	<b>358</b>	<b>325</b>	<b>360</b>
GOVERNMENT GRANTS	(52)	0	0	0
CONTRIBS FROM OTHER AGENCIES	0	(130)	(130)	(130)
FEES AND CHARGES	0	0	0	(2)
<b>TOTAL INCOME</b>	<b>(52)</b>	<b>(130)</b>	<b>(130)</b>	<b>(132)</b>
CONTRIBS TO (FROM) RESERVES	(7)	(5)	0	(11)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>65</u></b>	<b><u>223</u></b>	<b><u>195</u></b>	<b><u>217</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>223</b>	<b>223</b>
Variation in pay, pension (IAS19) & support service recharges	(25)	(6)
Sundry variations	(3)	0
<b>2022/23 Probable Out-turn</b>	<b><u>195</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>217</u></b>

# SUPPORT FOR VOLUNTARY ORGANISATIONS

Support for local voluntary sector and volunteering activity.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	21	0	0	0
PREMISES	123	123	123	123
SUPPLIES AND SERVICES	82	84	84	84
SUPPORT SERVICES	38	39	39	46
<b>TOTAL EXPENDITURE</b>	<b>264</b>	<b>246</b>	<b>246</b>	<b>253</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(4)	(4)	(4)	(4)
RENTS	(3)	(3)	(3)	(3)
<b>TOTAL INCOME</b>	<b>(7)</b>	<b>(7)</b>	<b>(7)</b>	<b>(7)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>257</u></b>	<b><u>239</u></b>	<b><u>239</u></b>	<b><u>246</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>239</b>	<b>239</b>
Variation in pay, pension (IAS19) & support service recharges	0	7
<b>2022/23 Probable Out-turn</b>	<b><u>239</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>246</u></b>

# EPSOM PLAYHOUSE

## Managing Epsom Playhouse and the Myers Studio.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	355	393	363	363
PREMISES	228	181	181	190
SUPPLIES AND SERVICES	733	857	965	827
SUPPORT SERVICES	195	198	198	241
CAPITAL CHARGES	79	79	79	79
<b>TOTAL EXPENDITURE</b>	<b>1,590</b>	<b>1,708</b>	<b>1,786</b>	<b>1,700</b>
SALES	(817)	(900)	(901)	(925)
FEES AND CHARGES	(201)	(449)	(557)	(451)
<b>TOTAL INCOME</b>	<b>(1,015)</b>	<b>(1,349)</b>	<b>(1,458)</b>	<b>(1,376)</b>
CONTRIBS TO (FROM) RESERVES	3	14	14	14
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>577</u></b>	<b><u>373</u></b>	<b><u>342</u></b>	<b><u>338</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>373</b>	<b>373</b>
Variation in pay, pension (IAS19) & support service recharges	(30)	13
Savings target	0	(30)
Increased premises costs	0	9
Increased input cost of higher sales	108	0
Increased ticket sale and letting income	(108)	(27)
Sundry variations	(1)	0
<b>2022/23 Probable Out-turn</b>	<b><u>342</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>338</u></b>

# RAINBOW LEISURE CENTRE

To monitor and manage the Rainbow Leisure Centre Contract.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	0	0	0	0
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	(1)	0	0	50
SUPPORT SERVICES	8	8	9	10
CAPITAL CHARGES	367	367	367	367
<b>TOTAL EXPENDITURE</b>	<b>374</b>	<b>375</b>	<b>376</b>	<b>427</b>
CONTRACT INCOME	(242)	(338)	(338)	(381)
<b>TOTAL INCOME</b>	<b>(242)</b>	<b>(338)</b>	<b>(338)</b>	<b>(381)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>132</u></b>	<b><u>37</u></b>	<b><u>38</u></b>	<b><u>46</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>37</b>	<b>37</b>
Variation in pay, pension (IAS19) & support service recharges	1	2
Provision for specialist contract re-tendering support	0	50
Increased contract income (linked to RPI)	0	(43)
<b>2022/23 Probable Out-turn</b>	<b><u>38</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>46</u></b>

# BOURNE HALL

Providing a balance of community, cultural and commercial activities at Bourne Hall.

BUDGET ANALYSIS	2021/22 Actual £'000	2022/23 Original Estimate £'000	2022/23 Probable Out-turn £'000	2023/24 Estimate £'000
EMPLOYEES	226	284	267	283
PREMISES	254	262	262	273
SUPPLIES AND SERVICES	16	6	(3)	7
SUPPORT SERVICES	70	73	73	115
CAPITAL CHARGES	241	241	241	241
<b>TOTAL EXPENDITURE</b>	<b>807</b>	<b>866</b>	<b>840</b>	<b>919</b>
CONTRIBS FROM OTHER AGENCIES	(107)	(101)	(101)	(101)
SALES	(23)	(76)	(62)	(81)
FEES AND CHARGES	(119)	(247)	(180)	(197)
RECHARGES	0	0	0	0
<b>TOTAL INCOME</b>	<b>(249)</b>	<b>(424)</b>	<b>(343)</b>	<b>(379)</b>
CONTRIBS TO (FROM) RESERVES	1	5	5	5
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>559</u></b>	<b><u>447</u></b>	<b><u>502</u></b>	<b><u>545</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>447</b>	<b>447</b>
Provision for inflation (excl. employee & support services)	0	42
Rebasing of income budgets due to Covid	60	60
Additional maintenance costs	0	11
Additional income from increased fees and charges	0	(15)
Sundry variations	(5)	0
<b>2022/23 Probable Out-turn</b>	<b><u>502</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>545</u></b>



# MUSEUM

To provide a museum service through which residents and visitors of all ages and backgrounds can learn about the history of Epsom & Ewell.

<b>BUDGET ANALYSIS</b>	<b>2021/22 Actual £'000</b>	<b>2022/23 Original Estimate £'000</b>	<b>2022/23 Probable Out-turn £'000</b>	<b>2023/24 Estimate £'000</b>
EMPLOYEES	59	59	61	61
SUPPLIES AND SERVICES	15	16	15	16
SUPPORT SERVICES	145	145	145	150
<b>TOTAL EXPENDITURE</b>	<b>219</b>	<b>220</b>	<b>221</b>	<b>227</b>
FEES AND CHARGES	0	(4)	(4)	(4)
<b>TOTAL INCOME</b>	<b>0</b>	<b>(4)</b>	<b>(4)</b>	<b>(4)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>219</u></b>	<b><u>216</u></b>	<b><u>217</u></b>	<b><u>223</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>	<b>216</b>	<b>216</b>
Variation in pay, pension (IAS19) & support service recharges	1	7
<b>2022/23 Probable Out-turn</b>	<b><u>217</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>223</u></b>

# EWELL COURT HOUSE

To manage the use of Ewell Court House.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	18	14	14	0
PREMISES	117	75	75	83
SUPPLIES AND SERVICES	13	12	12	4
SUPPORT SERVICES	54	55	55	67
CAPITAL CHARGES	30	30	30	30
<b>TOTAL EXPENDITURE</b>	<b>232</b>	<b>186</b>	<b>186</b>	<b>184</b>
CONTRIBS FROM OTHER AGENCIES	(10)	(4)	(4)	(4)
FEES AND CHARGES	(26)	(80)	(80)	(51)
RENTS	(63)	(83)	(83)	(93)
<b>TOTAL INCOME</b>	<b>(99)</b>	<b>(167)</b>	<b>(167)</b>	<b>(148)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>131</u></b>	<b><u>19</u></b>	<b><u>19</u></b>	<b><u>36</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>19</b>	<b>19</b>
Variation in pay, pension (IAS19) & support service recharges	0	(2)
Building maintenance and operational costs	0	1
Increase in utility costs	0	8
Reduced equipment and operational costs	0	(8)
Changes to letting income and service charges	0	18
<b>2022/23 Probable Out-turn</b>	<b><u>19</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>36</u></b>

## PRECEPTING/LEVYING BODIES

The Council's share of costs for operating Nonsuch Park & Mansion House and Epsom & Walton Downs.

BUDGET ANALYSIS	2021/22 Actual £'000	2022/23 Original Estimate £'000	2022/23 Probable Out-turn £'000	2023/24 Estimate £'000
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	103	107	107	113
EPSOM & WALTON DOWNS CONSERVATORS	260	260	260	275
<b>TOTAL EXPENDITURE</b>	<b>363</b>	<b>367</b>	<b>367</b>	<b>388</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>363</u></b>	<b><u>367</u></b>	<b><u>367</u></b>	<b><u>388</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>367</b>	<b>367</b>
Increased contributions to precepting bodies	0	21
<b>2022/23 Probable Out-turn</b>	<b><u>367</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>388</u></b>

## LICENSING & PLANNING POLICY COMMITTEE

BUDGET SUMMARY	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
DEVELOPMENT CONTROL	628	420	699	500
PLANNING POLICY	282	331	454	340
<b>PLANNING POLICY &amp; DEVELOPMENT MANAGEMENT</b>	<b>910</b>	<b>751</b>	<b>1,153</b>	<b>840</b>
LICENSING	(173)	(115)	(204)	(152)
<b>LICENSING</b>	<b>(173)</b>	<b>(115)</b>	<b>(204)</b>	<b>(152)</b>
<b>TOTAL NET REQUIREMENT</b>	<b>737</b>	<b>636</b>	<b>950</b>	<b>688</b>

GROSS TO NET BUDGET 2023/24	Gross	Gross	Reserves	Net
	£'000	Income £'000	to/(from) £'000	£'000
DEVELOPMENT CONTROL	1,160	(660)	0	500
PLANNING POLICY	389	0	(49)	340
LICENSING	210	(362)	0	(152)
<b>TOTAL NET REQUIREMENT</b>	<b>1,759</b>	<b>(1,022)</b>	<b>(49)</b>	<b>688</b>

# DEVELOPMENT CONTROL

Dealing with planning applications and related functions.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	706	657	724	693
SUPPLIES AND SERVICES	160	16	16	17
SUPPORT SERVICES	364	372	372	450
<b>TOTAL EXPENDITURE</b>	<b>1,230</b>	<b>1,045</b>	<b>1,112</b>	<b>1,160</b>
CONTRIBS FROM OTHER AGENCIES	(2,084)	0	0	0
SALES	(5)	(4)	(4)	(4)
FEES AND CHARGES	(400)	(621)	(409)	(656)
<b>INCOME</b>	<b>(2,624)</b>	<b>(625)</b>	<b>(413)</b>	<b>(660)</b>
CONTRIBS TO (FROM) RESERVES	2,022	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>628</u></b>	<b><u>420</u></b>	<b><u>699</u></b>	<b><u>500</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>420</b>	<b>420</b>
Variation in pay, pension (IAS19) & support service recharges	29	77
Reduced income mainly from large applications	212	0
Additional support staff	38	38
Increase in fees and charges income	0	(35)
Sundry Variances	0	0
<b>2022/23 Probable Out-turn</b>	<b><u>699</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>500</u></b>

# PLANNING POLICY

Producing planning policy for development in the Borough and providing associated advice.

BUDGET ANALYSIS	2021/22	2022/23	2022/23	2023/24
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	338	325	448	341
SUPPLIES AND SERVICES	39	8	8	(7)
SUPPORT SERVICES	46	47	47	55
<b>TOTAL EXPENDITURE</b>	<b>423</b>	<b>380</b>	<b>503</b>	<b>389</b>
GOVERNMENT GRANTS	(10)	0	0	0
<b>INCOME</b>	<b>(10)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	(131)	(49)	(49)	(49)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>282</u></b>	<b><u>331</u></b>	<b><u>454</u></b>	<b><u>340</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2022/23 Original Estimate</b>	<b>331</b>	<b>331</b>
Variation in pay, pension (IAS19) & support service recharges	16	25
Grant income target for Environment & Sustainability Project Officer	0	(15)
Agreed additional staff to support local plan	107	0
Sundry variances	0	(1)
<b>2022/23 Probable Out-turn</b>	<b><u>454</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>340</u></b>

# LICENSING

Managing the licensing function within the Council, in keeping with statutory obligations.

<b>BUDGET ANALYSIS</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	134	158	167	170
SUPPLIES AND SERVICES	4	4	4	5
SUPPORT SERVICES	30	31	31	35
<b>TOTAL EXPENDITURE</b>	<b>168</b>	<b>193</b>	<b>202</b>	<b>210</b>
GOVERNMENT GRANTS	(13)	0	(3)	0
FEES AND CHARGES	(341)	(308)	(403)	(362)
<b>TOTAL INCOME</b>	<b>(354)</b>	<b>(308)</b>	<b>(406)</b>	<b>(362)</b>
CONTRIBS TO (FROM) RESERVES	13	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(173)</u></b>	<b><u>(115)</u></b>	<b><u>(204)</u></b>	<b><u>(152)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2022/23 Original Estimate</b>	<b>(115)</b>	<b>(115)</b>
Variation in pay, pension (IAS19) & support service recharges	9	18
One-off government grant	(3)	0
Increase in fees and charges income	(95)	(54)
Sundry Variations	0	(1)
<b>2022/23 Probable Out-turn</b>	<b><u>(204)</u></b>	
<b>2023/24 Original Estimate</b>		<b><u>(152)</u></b>

# **CAPITAL PROGRAMME**

## **2023/24 to 2027/28**



### Summary Indicative 5-Year Capital Programme

	Proposed Budget 2023/24 £'000	Indicative Forecast 2024/25 £'000	Indicative Forecast 2025/26 £'000	Indicative Forecast 2026/27 £'000	Indicative Forecast 2027/28 £'000	Deferred from prior years £'000	Total 2023/24- 2027/28 £'000
Strategy and Resources Committee*	250	250	290	250	250	845	2,135
Environment & Safe Communities Committee	451	135	175	40	40	1,685	2,526
Community & Wellbeing Committee	1,013	785	885	855	870	1,494	5,902
<b>Total</b>	<b>1,714</b>	<b>1,170</b>	<b>1,350</b>	<b>1,145</b>	<b>1,160</b>	<b>4,024</b>	<b>10,563</b>

\*The £250k over 5 years has been provisionally set aside for the ICT programme of works until the ICT Strategy is formally adopted. This is to recognise that the Council will need to invest in IT systems.

### Financing of Indicative Capital Programme

	Proposed Budget 2023/24 £'000	Indicative Forecast 2024/25 £'000	Indicative Forecast 2025/26 £'000	Indicative Forecast 2026/27 £'000	Indicative Forecast 2027/28 £'000	Deferred from prior years £'000	Total 2023/24- 2027/28 £'000
Capital Receipts	348	0	0	0	0	2,909	3,257
Planned Revenue Contribution	500	385	565	360	375	1,115	3,300
Disabled Facilities Grants	785	785	785	785	785	0	3,925
Revenue Reserves	0	0	0	0	0	0	0
Community Infrastructure Levy Receipts	0	0	0	0	0	0	0
S106 Receipts	81	0	0	0	0	0	81
<b>Total</b>	<b>1,714</b>	<b>1,170</b>	<b>1,350</b>	<b>1,145</b>	<b>1,160</b>	<b>4,024</b>	<b>10,563</b>

Budgets for 2024/25 to 2027/28 are indicative forecasts, based on the Council's Asset Management Plan. These budgets will be subject to future capital bids being produced and approval each year through the Council's capital programme setting process.

**Indicative 5-Year Capital Programme**

	<b>Proposed Budget 2023/24 £'000</b>	<b>Indicative Forecast 2024/25 £'000</b>	<b>Indicative Forecast 2025/26 £'000</b>	<b>Indicative Forecast 2026/27 £'000</b>	<b>Indicative Forecast 2027/28 £'000</b>	<b>Deferred from prior years £'000</b>	<b>Total 2023/24- 2027/28 £'000</b>
<b>Strategy and Resources Committee</b>							
Provisional ICT budget	250	250	250	250	250	0	1,250
Cox Lane Centre	0	0	0	0	0	80	80
Longmead Depot	0	0	40	0	0	40	80
Town Hall	0	0	0	0	0	725	725
<b>Total Strategy &amp; Resources Committee</b>	<b>250</b>	<b>250</b>	<b>290</b>	<b>250</b>	<b>250</b>	<b>845</b>	<b>2,135</b>
<b>Environment &amp; Safe Communities Committee</b>							
Alexandra Recreation Ground Main Pavilion	170	0	0	0	0	0	170
Ashley Centre Multi Storey Car Park	50	0	0	0	0	1,185	1,235
Auriol Pavilion	0	55	0	0	0	0	55
Cemetery Public Conveniences	0	0	0	0	0	25	25
Court Recreation Astro Turf	81	0	0	0	0	0	81
Gibraltar Recreation Ground Pavilion	0	0	0	40	0	0	40
Poole Road Pavilion - Harrier Centre	150	0	155	0	0	0	305
Horton Country Park Public Conveniences	0	0	0	0	0	30	30
Hook Road Multi Storey Car Park	0	80	20	0	40	445	585
<b>Total Environment &amp; Safe Communities Committee</b>	<b>451</b>	<b>135</b>	<b>175</b>	<b>40</b>	<b>40</b>	<b>1,685</b>	<b>2,526</b>
<b>Community &amp; Wellbeing Committee</b>							
Disabled Facilities Grant Programme	785	785	785	785	785	0	3,925
Bourne Hall	98	0	0	0	0	970	1,068
Ewell Court House	0	0	0	0	85	50	135
Epsom Playhouse	130	0	100	70	0	375	675
Wellbeing Centre	0	0	0	0	0	99	99
<b>Total Community &amp; Wellbeing Committee</b>	<b>1,013</b>	<b>785</b>	<b>885</b>	<b>855</b>	<b>870</b>	<b>1,494</b>	<b>5,902</b>
<b>Total 5-Year Indicative Capital Programme</b>	<b>1,714</b>	<b>1,170</b>	<b>1,350</b>	<b>1,145</b>	<b>1,160</b>	<b>4,024</b>	<b>10,563</b>

Budgets for 2024/25 to 2027/28 are indicative forecasts, based on the Council's Asset Management Plan. These budgets will be subject to future capital bids being produced and approval each year through the Council's capital programme setting process.