

**BUDGET BOOK**  
**2026/27**



February 2026

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## GENERAL FUND SUMMARY

<b>BUDGET SUMMARY</b>	<b>2024/25 Actual</b>	<b>2025/26 Original Estimate</b>	<b>2025/26 Probable Out-turn</b>	<b>2026/27 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
STRATEGY & RESOURCES COMMITTEE	(1,892)	1,330	206	1,134
ENVIRONMENT COMMITTEE	4,995	3,803	3,985	4,227
COMMUNITY & WELLBEING COMMITTEE	6,718	5,798	7,282	7,161
LICENSING & PLANNING POLICY COMMITTEE	1,267	1,279	1,248	1,287
CAPITAL CHARGES	(1,941)	(1,941)	(1,941)	(1,941)
<b>NET BUDGET REQUIREMENT</b>	<b>9,147</b>	<b>10,269</b>	<b>10,780</b>	<b>11,868</b>
<b>FINANCED BY:</b>				
COUNCIL TAX COLLECTION FUND PRECEPT	7,636	7,884	7,884	8,175
REVENUE SUPPORT GRANT, SERVICES GRANT & CSP MINIMUM GUARANTEED FUNDING	207	409	409	1,688
RETAINED BUSINESS RATES	1,749	1,804	1,804	2,554
COMPENSATION FOR UNDERINDEXING THE BUSINESS RATES MULTIPLIER*	292	305	305	0
SURPLUS/(DEFICIT) ON PRIOR YEAR COUNCIL TAX	58	38	38	(38)
SURPLUS/(DEFICIT) ON PRIOR YEAR RETAINED BUSINESS RATES	(1,037)	(171)	(171)	(511)
<b>EXTERNAL FUNDING FOR THE YEAR</b>	<b>8,905</b>	<b>10,269</b>	<b>10,269</b>	<b>11,868</b>
<b>GENERAL FUND RESERVE</b>				
<b>BALANCE BROUGHT FORWARD 1 APRIL</b>	<b>2,997</b>	<b>2,755</b>	<b>2,755</b>	<b>1,555</b>
CONTRIBUTION TO / (FROM) GENERAL RESERVE	(242)	0	(510)	0
CONTRIBUTION TO / (FROM) CORP PROJECTS RESERVE	0	0	510	0
TRANSFERS TO / (FROM) STRATEGIC RESERVES	0	(1,200)	(1,200)	0
<b>BALANCE CARRIED FORWARD 31 MARCH</b>	<b>2,755</b>	<b>1,555</b>	<b>1,555</b>	<b>1,555</b>
<b>GROSS TO NET BUDGET 2026/27</b>				
	<b>Gross Expenditure</b>	<b>Gross Income</b>	<b>Reserves to/(from)</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
STRATEGY & RESOURCES COMMITTEE	24,697	(23,439)	(124)	<b>1,134</b>
ENVIRONMENT COMMITTEE	12,789	(8,572)	10	<b>4,227</b>
COMMUNITY & WELLBEING COMMITTEE	11,505	(4,346)	2	<b>7,161</b>
LICENSING & PLANNING POLICY	2,708	(1,320)	(101)	<b>1,287</b>
CAPITAL CHARGES	0	(1,941)	0	<b>(1,941)</b>
<b>TOTAL NET REQUIREMENT</b>	<b>51,699</b>	<b>(39,618)</b>	<b>(213)</b>	<b>11,868</b>

\* Compensation for under-indexing the business rates multiplier has been included within the Retained Business Rates figure on the line above for 2026/27.

## STRATEGY AND RESOURCES COMMITTEE

<b>BUDGET SUMMARY</b>				
	<b>2024/25</b>	<b>2025/26</b>	<b>2025/26</b>	<b>2026/27</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
ELECTIONS	25	13	13	14
REGISTER OF ELECTORS	79	92	92	95
DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES	624	660	673	702
<b>DEMOCRATIC AND CIVIC</b>	<b>728</b>	<b>765</b>	<b>778</b>	<b>811</b>
CORPORATE TRAINING	76	86	86	87
CORPORATE MANAGEMENT	762	744	744	756
<b>CORPORATE FUNCTIONS</b>	<b>838</b>	<b>830</b>	<b>830</b>	<b>843</b>
GENERAL EXPENSES	(64)	1,315	717	1,362
TREASURY MANAGEMENT	(1,308)	(855)	(955)	(740)
EXTERNAL AUDIT	341	194	194	194
SUPERANNUATION	353	293	293	293
<b>CORPORATE FINANCIAL MANAGEMENT</b>	<b>(678)</b>	<b>947</b>	<b>249</b>	<b>1,109</b>
BUSINESS RATE COLLECTION	(801)	55	63	29
COUNCIL TAX COLLECTION	768	766	791	810
LOCAL COUNCIL TAX SUPPORT	336	351	360	368
HOUSING BENEFIT	76	87	99	193
<b>TAX COLLECTION AND BENEFITS</b>	<b>379</b>	<b>1,259</b>	<b>1,313</b>	<b>1,400</b>
<b>LAND CHARGES</b>	<b>18</b>	<b>22</b>	<b>22</b>	<b>27</b>
ESTATES AND PROPERTY MANAGEMENT	(2,017)	(1,675)	(1,797)	(2,229)
INVESTMENT PROPERTIES EEPIC	(1,447)	(1,462)	(1,463)	(1,471)
<b>LAND AND PROPERTY</b>	<b>(3,464)</b>	<b>(3,137)</b>	<b>(3,260)</b>	<b>(3,700)</b>
<b>LOCAL ECONOMY</b>	<b>23</b>	<b>74</b>	<b>74</b>	<b>74</b>
<b>COMMUNITY SAFETY</b>	<b>94</b>	<b>117</b>	<b>120</b>	<b>99</b>
<b>CONTRACTS - BUILDING CONTROL</b>	<b>101</b>	<b>106</b>	<b>106</b>	<b>106</b>
<b>EMPLOYEE AND SUPPORT SERVICES</b>	<b>69</b>	<b>347</b>	<b>(27)</b>	<b>365</b>
<b>TOTAL NET REQUIREMENT</b>	<b>(1,892)</b>	<b>1,330</b>	<b>206</b>	<b>1,134</b>

## STRATEGY AND RESOURCES COMMITTEE

<b>GROSS TO NET BUDGET 2026/27</b>				
	<b>Expenditure</b>	<b>Gross</b>	<b>Reserves</b>	<b>Net</b>
	<b>£'000</b>	<b>Income</b>	<b>to/(from)</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
DEMOCRATIC AND CIVIC	987	(176)	0	<b>811</b>
CORPORATE FUNCTIONS	843	0	0	<b>843</b>
CORPORATE FINANCIAL MANAGEMENT	1,921	(875)	63	<b>1,109</b>
TAX COLLECTION AND BENEFITS	16,554	(14,984)	(170)	<b>1,400</b>
LAND CHARGES	129	(102)	0	<b>27</b>
LAND AND PROPERTY	3,433	(7,133)	0	<b>(3,700)</b>
LOCAL ECONOMY	74	0	0	<b>74</b>
COMMUNITY SAFETY	138	(23)	(16)	<b>99</b>
CONTRACTS - BUILDING CONTROL	106	0	0	<b>106</b>
EMPLOYEE AND SUPPORT SERVICES	512	(146)	(1)	<b>365</b>
<b>TOTAL NET REQUIREMENT</b>	<b>24,697</b>	<b>(23,439)</b>	<b>(124)</b>	<b>1,134</b>

# REGISTER OF ELECTORS

Preparing, publishing and maintaining the Register of Electors.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	5	3	3	3
SUPPLIES AND SERVICES	29	35	35	35
SUPPORT SERVICES	53	55	55	58
<b>TOTAL EXPENDITURE</b>	<b>87</b>	<b>93</b>	<b>93</b>	<b>96</b>
GOVERNMENT GRANTS	(6)	0	0	0
SALES	(2)	(1)	(1)	(1)
<b>TOTAL INCOME</b>	<b>(8)</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>79</u></b>	<b><u>92</u></b>	<b><u>92</u></b>	<b><u>95</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>92</b>	<b>92</b>
Variation in pay, pension (IAS19) & support service recharges	0	3
<b>2025/26 Probable Out-turn</b>	<b><u>92</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>95</u></b>

# ELECTIONS

Conducting Borough Council, County Council, Parliamentary and Police elections and any referenda that may be called.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	195	65	65	65
PREMISES	58	30	30	30
TRANSPORT	3	0	0	0
SUPPLIES AND SERVICES	201	80	80	80
SUPPORT SERVICES	13	13	13	14
<b>TOTAL EXPENDITURE</b>	<b>470</b>	<b>188</b>	<b>188</b>	<b>189</b>
GOVERNMENT GRANTS	(432)	0	0	0
CONTRIBS FROM OTHER AGENCIES	(13)	(175)	(175)	(175)
<b>TOTAL INCOME</b>	<b>(445)</b>	<b>(175)</b>	<b>(175)</b>	<b>(175)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>25</u></b>	<b><u>13</u></b>	<b><u>13</u></b>	<b><u>14</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>13</b>	<b>13</b>
Increased support services charges	0	1
<b>2025/26 Probable Out-turn</b>	<b><u>13</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>14</u></b>

# DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES

Managing the Council, its committees and civic activities and expenses.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
TRANSPORT	4	5	5	5
SUPPLIES AND SERVICES	288	312	325	335
SUPPORT SERVICES	332	343	343	362
<b>TOTAL EXPENDITURE</b>	<b>624</b>	<b>660</b>	<b>673</b>	<b>702</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>624</u></b>	<b><u>660</u></b>	<b><u>673</u></b>	<b><u>702</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>660</b>	<b>660</b>
Variation in pay, pension (IAS19) & support service recharges	0	19
Increase in member & mayoral allowances	13	23
<b>2025/26 Probable Out-turn</b>	<b><u>673</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>702</u></b>

# CORPORATE TRAINING

Delivering learning and development solutions across the organisation, aimed at maximising individual and corporate performance. Providing career development opportunities for staff.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	59	58	76	77
SUPPLIES AND SERVICES	7	18	0	0
SUPPORT SERVICES	10	10	10	10
<b>TOTAL EXPENDITURE</b>	<b>76</b>	<b>86</b>	<b>86</b>	<b>87</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>76</u></b>	<b><u>86</u></b>	<b><u>86</u></b>	<b><u>87</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>86</b>	<b>86</b>
Variation in employee costs and support service recharges	18	19
Efficiency savings	(18)	(18)
<b>2025/26 Probable Out-turn</b>	<b><u>86</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>87</u></b>

# CORPORATE MANAGEMENT

Securing the effective overall management of the Council and the efficient administration of its decision-making processes.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	12	18	18	18
SUPPORT SERVICES	750	726	726	738
<b>TOTAL EXPENDITURE</b>	<b>762</b>	<b>744</b>	<b>744</b>	<b>756</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>762</u></b>	<b><u>744</u></b>	<b><u>744</u></b>	<b><u>756</u></b>

BUDGET VARIATIONS	£'000	£'000
2025/26 Original Estimate	744	744
Variation in support service recharges	0	12
<b>2025/26 Probable Out-turn</b>	<b><u>744</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>756</u></b>

# GENERAL EXPENSES

Supports the Council through its banking contract, internal audit and independent tax advice.

Includes centrally held corporate contingencies to mitigate specific financial risks to the Council, such as elevated inflation, the revenue contribution to support the capital programme and New Homes Bonus.

<b>BUDGET ANALYSIS</b>	<b>2024/25 Actual</b>	<b>2025/26 Original Estimate</b>	<b>2025/26 Probable Out-turn</b>	<b>2026/27 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
PREMISES	0	100	72	100
SUPPLIES AND SERVICES	430	1,055	447	1,591
SUPPORT SERVICES	(311)	(360)	(322)	(349)
<b>TOTAL EXPENDITURE</b>	<b>119</b>	<b>795</b>	<b>197</b>	<b>1,342</b>
GOVERNMENT GRANTS	(506)	(6)	(6)	0
<b>TOTAL INCOME</b>	<b>(506)</b>	<b>(6)</b>	<b>(6)</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	323	526	526	20
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(64)</u></b>	<b><u>1,315</u></b>	<b><u>717</u></b>	<b><u>1,362</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2025/26 Original Estimate</b>	<b>1,315</b>	<b>1,315</b>
Variation in support service recharges	38	16
Apportionment of inflation to services in 2024/25	(170)	0
Use of contingencies to offset adverse forecast at Q2	(400)	0
Removal of budgeted revenue contribution to capital	0	(500)
Inflationary increase of insurance premiums recharged	(38)	(16)
Allocation of property maintenance contingency in 2025/26	(28)	0
Reduced New Homes Bonus (NHB) income	0	6
Removal of New Burdens Grant funding	0	(6)
Increase to inflationary and corporate contingencies	0	590
<b>2025/26 Probable Out-turn</b>	<b><u>717</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>1,405</u></b>

# TREASURY MANAGEMENT

Managing the Council's debt, cash flow and investing cash reserves and surpluses.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	69	91	91	91
SUPPORT SERVICES	1	1	1	1
<b>TOTAL EXPENDITURE</b>	<b>70</b>	<b>92</b>	<b>92</b>	<b>92</b>
INTEREST	(1,557)	(1,000)	(1,100)	(875)
<b>TOTAL INCOME</b>	<b>(1,557)</b>	<b>(1,000)</b>	<b>(1,100)</b>	<b>(875)</b>
CONTRIBS TO (FROM) RESERVES	179	53	53	43
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(1,308)</u></b>	<b><u>(855)</u></b>	<b><u>(955)</u></b>	<b><u>(740)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>(855)</b>	<b>(855)</b>
Increased interest from investments	(100)	0
Reduction in interest credited to non-EEBC cash balances	0	(10)
Projected change in interest income, net of fund manager fees	0	125
<b>2025/26 Probable Out-turn</b>	<b><u>(955)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(740)</u></b>

# EXTERNAL AUDIT

Statutory external audit of Council's financial statements.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	342	194	194	194
SUPPORT SERVICES	(1)	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>341</b>	<b>194</b>	<b>194</b>	<b>194</b>
GOVERNMENT GRANTS	0	0	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>341</u></b>	<b><u>194</u></b>	<b><u>194</u></b>	<b><u>194</u></b>

BUDGET VARIATIONS	£'000	£'000
2025/26 Original Estimate	194	194
No changes	0	0
<b>2025/26 Probable Out-turn</b>	<b><u>194</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>194</u></b>

# SUPERANNUATION

Making revenue payments in respect of the Council's pension liabilities as calculated by the scheme actuary.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	(509)	(509)	(509)	(509)
SUPPLIES AND SERVICES	862	802	802	802
<b>TOTAL EXPENDITURE</b>	<b>353</b>	<b>293</b>	<b>293</b>	<b>293</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>353</u></b>	<b><u>293</u></b>	<b><u>293</u></b>	<b><u>293</u></b>

BUDGET VARIATIONS	£'000	£'000
2025/26 Original Estimate	293	293
No changes	0	0
2025/26 Probable Out-turn	<u>293</u>	
2026/27 Original Estimate		<u>293</u>

# BUSINESS RATE COLLECTION

Levying, collection and recovery of Business Rates.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	144	144	152	152
SUPPLIES AND SERVICES	7	13	13	13
SUPPORT SERVICES	130	134	134	141
<b>TOTAL EXPENDITURE</b>	<b>281</b>	<b>291</b>	<b>299</b>	<b>306</b>
GOVERNMENT GRANTS	(79)	(80)	(80)	(80)
CONTRIBS FROM OTHER AGENCIES	(21)	(21)	(21)	(21)
FEES AND CHARGES	(9)	(6)	(6)	(6)
RETAINED RATES	0	0	0	0
<b>TOTAL INCOME</b>	<b>(109)</b>	<b>(107)</b>	<b>(107)</b>	<b>(107)</b>
CONTRIBS TO (FROM) RESERVES	(973)	(129)	(129)	(170)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(801)</u></b>	<b><u>55</u></b>	<b><u>63</u></b>	<b><u>29</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>55</b>	<b>55</b>
Variation in pay, pension (IAS19) & support service recharges	8	15
Change in contribution from business rates equalisation reserve	0	(41)
<b>2025/26 Probable Out-turn</b>	<b><u>63</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>29</u></b>

# COUNCIL TAX COLLECTION

Levying, collection and recovery of Council Tax.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	474	501	526	526
SUPPLIES AND SERVICES	74	50	50	50
SUPPORT SERVICES	354	366	366	385
<b>TOTAL EXPENDITURE</b>	<b>902</b>	<b>917</b>	<b>942</b>	<b>961</b>
GOVERNMENT GRANTS	(5)	0	0	0
CONTRIBS FROM OTHER AGENCIES	(5)	(9)	(9)	(9)
FEES AND CHARGES	(124)	(142)	(142)	(142)
<b>TOTAL INCOME</b>	<b>(134)</b>	<b>(151)</b>	<b>(151)</b>	<b>(151)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>768</u></b>	<b><u>766</u></b>	<b><u>791</u></b>	<b><u>810</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>766</b>	<b>766</b>
Variation in pay, pension (IAS19) & support service recharges	25	44
<b>2025/26 Probable Out-turn</b>	<b><u>791</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>810</u></b>

# LOCAL COUNCIL TAX SUPPORT

Administration of local council tax support to residents.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	174	180	183	183
SUPPLIES AND SERVICES	26	35	37	37
SUPPORT SERVICES	136	140	140	148
<b>TOTAL EXPENDITURE</b>	<b>336</b>	<b>355</b>	<b>360</b>	<b>368</b>
GOVERNMENT GRANTS	0	(4)	0	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>(4)</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>336</u></b>	<b><u>351</u></b>	<b><u>360</u></b>	<b><u>368</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>351</b>	<b>351</b>
Variation in pay, pension (IAS19) & support service recharges	3	11
Sundry variances	6	6
<b>2025/26 Probable Out-turn</b>	<b><u>360</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>368</u></b>

# HOUSING BENEFIT

## Administration of housing benefits.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	236	236	248	248
SUPPLIES AND SERVICES	(133)	70	70	70
BENEFIT PAYMENTS	15,004	14,314	14,314	14,399
SUPPORT SERVICES	185	193	193	202
<b>TOTAL EXPENDITURE</b>	<b>15,292</b>	<b>14,813</b>	<b>14,825</b>	<b>14,919</b>
GOVERNMENT GRANTS	(14,486)	(14,726)	(14,726)	(14,726)
CONTRIBS FROM OTHER AGENCIES	(133)	0	0	0
FEES AND CHARGES	(673)	0	0	0
RECHARGES	(4)	0	0	0
<b>TOTAL INCOME</b>	<b>(15,296)</b>	<b>(14,726)</b>	<b>(14,726)</b>	<b>(14,726)</b>
CONTRIBS TO (FROM) RESERVES	80	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>76</u></b>	<b><u>87</u></b>	<b><u>99</u></b>	<b><u>193</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>87</b>	<b>87</b>
Variation in pay, pension (IAS19) & support service recharges	12	21
Change in estimated housing benefit payments and recovery	0	85
<b>2025/26 Probable Out-turn</b>	<b><u>99</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>193</u></b>

# LAND CHARGES

Producing a Local Authority Search (CON29) that provides information on the land being searched, usually requested when a property is being bought.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
SUPPLIES AND SERVICES	29	25	25	25
SUPPORT SERVICES	95	99	98	104
<b>TOTAL EXPENDITURE</b>	<b>124</b>	<b>124</b>	<b>124</b>	<b>129</b>
GOVERNMENT GRANTS	0	0	0	0
FEES AND CHARGES	(106)	(102)	(102)	(102)
<b>TOTAL INCOME</b>	<b>(106)</b>	<b>(102)</b>	<b>(102)</b>	<b>(102)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>18</u></b>	<b><u>22</u></b>	<b><u>22</u></b>	<b><u>27</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>22</b>	<b>22</b>
Variation in pay, pension (IAS19) & support service recharges	0	5
<b>2025/26 Probable Out-turn</b>	<b><u>22</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>27</u></b>

# ESTATES AND PROPERTY MANAGEMENT

Providing an estates and property management service within the Council.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	47	0	0	0
PREMISES	415	723	965	441
SUPPLIES AND SERVICES	1,160	588	588	582
SUPPORT SERVICES	145	149	149	158
CAPITAL CHARGES	367	376	376	385
<b>TOTAL EXPENDITURE</b>	<b>2,134</b>	<b>1,836</b>	<b>2,078</b>	<b>1,566</b>
FEES AND CHARGES	(32)	(49)	(49)	(54)
RENTS	(3,637)	(3,662)	(3,720)	(3,741)
<b>TOTAL INCOME</b>	<b>(3,669)</b>	<b>(3,711)</b>	<b>(3,770)</b>	<b>(3,795)</b>
CONTRIBS TO (FROM) RESERVES	(482)	200	(105)	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(2,017)</u></b>	<b><u>(1,675)</u></b>	<b><u>(1,797)</u></b>	<b><u>(2,229)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>(1,675)</b>	<b>(1,675)</b>
Variation in pay, pension (IAS19) & support service recharges	0	9
Removal of budgeted contribution to planned maintenance reserve	0	(200)
Increased rental income from rent reviews	(58)	(79)
Property cleaning costs recharged	(47)	(52)
Premises efficiency savings in 2026/27	0	(230)
Use of planned maintenance reserve to fund 2025/26 work	(305)	0
Property maintenance works in 2025/26	305	0
Increase in Minimum Revenue Provision	0	9
Sundry variations	(17)	(11)
<b>2025/26 Probable Out-turn</b>	<b><u>(1,797)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(2,229)</u></b>

# INVESTMENT PROPERTIES EEPIC

Managing the Council's property company including debt repayments and dividend income.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	1,113	1,113	1,113	1,113
CAPITAL CHARGES	717	735	735	754
<b>TOTAL EXPENDITURE</b>	<b>1,830</b>	<b>1,848</b>	<b>1,848</b>	<b>1,867</b>
CONTRIBS FROM OTHER AGENCIES	(148)	(149)	(149)	(149)
INTEREST & DIVIDEND	(2,429)	(3,161)	(3,162)	(3,189)
<b>TOTAL INCOME</b>	<b>(2,577)</b>	<b>(3,310)</b>	<b>(3,311)</b>	<b>(3,338)</b>
CONTRIBS TO (FROM) RESERVES	(700)	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(1,447)</u></b>	<b><u>(1,462)</u></b>	<b><u>(1,463)</u></b>	<b><u>(1,471)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>(1,462)</b>	<b>(1,462)</b>
Increase in Minimum Revenue Provision	0	19
Increase in EEPIC dividend	(1)	(28)
<b>2025/26 Probable Out-turn</b>	<b><u>(1,463)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(1,471)</u></b>

# ECONOMIC DEVELOPMENT

Promoting economic development in the Borough directly and by complementing the work of other agencies.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	8	8	8	8
SUPPLIES AND SERVICES	2	52	52	52
SUPPORT SERVICES	13	14	14	14
<b>TOTAL EXPENDITURE</b>	<b>23</b>	<b>74</b>	<b>74</b>	<b>74</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>23</u></b>	<b><u>74</u></b>	<b><u>74</u></b>	<b><u>74</u></b>

BUDGET VARIATIONS	£'000	£'000
2025/26 Original Estimate	74	74
No variations	0	0
2025/26 Probable Out-turn	<u>74</u>	
2026/27 Original Estimate		<u>74</u>

# COMMUNITY SAFETY

Enhancing Community Safety in the Borough. From 2024/25 this budget has moved to this Committee from Environment Committee, as the Crime & Disorder responsibilities now sit within a separate committee and not within Environment.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	49	50	53	53
PREMISES	37	35	35	35
TRANSPORT	4	4	4	4
SUPPLIES AND SERVICES	13	10	10	14
SUPPORT SERVICES	29	30	30	32
<b>TOTAL EXPENDITURE</b>	<b>132</b>	<b>129</b>	<b>133</b>	<b>138</b>
CONTRIBS FROM OTHER AGENCIES	(23)	0		(23)
FEES AND CHARGES	(3)	0	0	0
<b>INCOME</b>	<b>(26)</b>	<b>0</b>	<b>0</b>	<b>(23)</b>
CONTRIBS TO (FROM) RESERVES	(12)	(12)	(12)	(16)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>94</u></b>	<b><u>117</u></b>	<b><u>120</u></b>	<b><u>99</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>117</b>	<b>117</b>
Variation in pay, pension (IAS19) & support service recharges	3	5
Funding from Surrey Police for CCTV usage	0	(23)
<b>2025/26 Probable Out-turn</b>	<b><u>120</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>99</u></b>

# BUILDING CONTROL CONTRACT

This budget is for the building control contract with Elmbridge Building Control Services.

BUDGET ANALYSIS	2024/25 Actual £'000	2025/26 Original Estimate £'000	2025/26 Probable Out-turn £'000	2026/27 Estimate £'000
SUPPLIES AND SERVICES	101	106	106	106
<b>TOTAL EXPENDITURE</b>	<b>101</b>	<b>106</b>	<b>106</b>	<b>106</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>101</u></b>	<b><u>106</u></b>	<b><u>106</u></b>	<b><u>106</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>106</b>	<b>106</b>
No changes	0	0
<b>2025/26 Probable Out-turn</b>	<b><u>106</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>106</u></b>

# CENTRAL SUPPORT SERVICES

These budgets include HR, Corporate Assurance, Financial Services, IT, Legal, Customer Services & Communications, Programme Officer team - central services which must be apportioned out to other services, in accordance with CIPFA accounting standards.

Budgets for the internal accounting recharges are still being finalised at the draft budget book stage, but will be reflected in the final budget book. The internal accounting recharges have no impact on a Committee's discretionary expenditure budgets, and nil impact on the General Fund overall.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	4,459	4,613	4,851	4,861
PREMISES	4	3	3	4
TRANSPORT	1	1	0	1
SUPPLIES AND SERVICES	1,483	1,476	1,550	1,571
SUPPORT SERVICE RECHARGES	(6,101)	(6,296)	(6,297)	(6,640)
CAPITAL CHARGES	231	231	231	231
<b>TOTAL EXPENDITURE</b>	<b>77</b>	<b>28</b>	<b>338</b>	<b>28</b>
GOVERNMENT GRANTS	(21)	(13)	(13)	(13)
FEES AND CHARGES	(7)	(13)	(12)	(13)
RENTS	(1)	(1)	(1)	(1)
<b>TOTAL INCOME</b>	<b>(29)</b>	<b>(27)</b>	<b>(26)</b>	<b>(27)</b>
CONTRIBS TO (FROM) RESERVES	(2)	(1)	(1)	(1)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>46</u></b>	<b><u>0</u></b>	<b><u>311</u></b>	<b><u>0</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>0</b>	<b>0</b>
Variation in pay, pension (IAS19) & support service recharges	237	(95)
Programme management office costs	50	50
Implementation of 2024/25 efficiency saving	20	20
Increased civil contingency costs	4	10
Increased ICT revenue costs	0	10
Sundry variations	0	5
<b>2025/26 Probable Out-turn</b>	<b><u>311</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>0</u></b>

# TOWN HALL

## Town Hall operating income and expenditure.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	96	109	114	114
PREMISES	560	559	589	566
SUPPLIES AND SERVICES	92	119	106	109
SUPPORT SERVICE RECHARGES	(801)	(814)	(814)	(827)
CAPITAL CHARGES	113	113	113	113
<b>TOTAL EXPENDITURE</b>	<b>60</b>	<b>86</b>	<b>108</b>	<b>75</b>
FEES AND CHARGES	(53)	(54)	(54)	(54)
RENTS	(48)	(65)	(65)	(65)
<b>TOTAL INCOME</b>	<b>(101)</b>	<b>(119)</b>	<b>(119)</b>	<b>(119)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(42)</u></b>	<b><u>(33)</u></b>	<b><u>(11)</u></b>	<b><u>(44)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>(33)</b>	<b>(33)</b>
Variation in pay, pension (IAS19) & support service recharges	5	(8)
Increased premises costs in cleaning	25	35
Removal of historic car park permit budget	(14)	(14)
Increased business rates on the Town Hall	5	5
Electricity efficiency savings	0	(25)
Gas efficiency savings	0	(8)
Sundry variations	1	4
<b>2025/26 Probable Out-turn</b>	<b><u>(11)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(44)</u></b>

# LONGMEAD DEPOT

## Longmead Depot operating income and expenditure.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	191	116	123	125
SUPPLIES AND SERVICES	3	4	4	3
SUPPORT SERVICE RECHARGES	(135)	(134)	(134)	(142)
CAPITAL CHARGES	14	14	14	14
<b>TOTAL EXPENDITURE</b>	<b>73</b>	<b>0</b>	<b>7</b>	<b>0</b>
FEES AND CHARGES	(3)	0	0	0
RENTS	(5)	0	0	0
<b>TOTAL INCOME</b>	<b>(8)</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>65</u></b>	<b><u>0</u></b>	<b><u>7</u></b>	<b><u>0</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>0</b>	<b>0</b>
Variation in pay, pension (IAS19) & support service recharges	0	(8)
Increased premises costs	7	8
<b>2025/26 Probable Out-turn</b>	<b><u>7</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>0</u></b>

# SALARIES PROVISIONS

Central budget for pay inflation, pay progression and the vacancy provision.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	505	(209)	409
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>505</b>	<b>(209)</b>	<b>409</b>
GOVERNMENT GRANTS	0	(125)	(125)	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>(125)</b>	<b>(125)</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>0</u></b>	<b><u>380</u></b>	<b><u>(334)</u></b>	<b><u>409</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>380</b>	<b>380</b>
Pay award for 2025/26 apportioned to services	(714)	0
Removal of government grant to support increased NI costs	0	125
Reduced provision for pay award for 2026/27	0	(96)
<b>2025/26 Probable Out-turn</b>	<b><u>(334)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>409</u></b>

## SALARY CONTROL

BUDGET ANALYSIS	2025/26 Estimate * £'000	Budgeted Staff FTE*	2026/27 Estimate * £'000	Budgeted Staff FTE*
CHIEF EXECUTIVE'S GROUP	477	6.3	515	5.5
COMMUNICATIONS	165	4.0	165	4.0
HUMAN RESOURCES	246	6.2	266	6.2
FINANCIAL SERVICES	564	12.0	501	11.0
REVENUES & BENEFITS	771	21.3	805	21.3
ICT	556	12.8	574	13.8
LEGAL & DEMOCRATIC SERVICES	320	8.0	336	8.0
PROPERTY	288	4.8	299	4.8
CUSTOMER SERVICES & BUSINESS SUPPORT	544	18.2	569	18.2
HOUSING & ENVIRONMENTAL SERVICES	1,823	49.2	1,969	53.1
OPERATIONAL SERVICES	2,826	95.5	3,049	97.4
VENUES & COMMUNITY SERVICES	991	35.9	1,085	38.2
PLACE DEVELOPMENT	1,238	28.1	1,068	24.4
PROGRAMME MANAGEMENT	-	-	137	2.9
CORPORATE ASSURANCE	217	7.5	306	6.6
<b>GENERAL FUND TOTAL</b>	<b>11,026</b>	<b>309.6</b>	<b>11,644</b>	<b>315.4</b>
Employers NI & Pension Contributions	3,206		3,537	
Agency Budget	494		718	
Casuals Budget	85		85	
Overtime Budgets	80		80	
<b>Total Direct Employee Budgets</b>	<b>14,891</b>		<b>16,064</b>	

\*Figures are based on a snapshot of the Establishment at November 2024 and November 2025

## ENVIRONMENT COMMITTEE

<b>BUDGET SUMMARY</b>	<b>2024/25 Actual £'000</b>	<b>2025/26 Original Estimate £'000</b>	<b>2025/26 Probable Out-turn £'000</b>	<b>2026/27 Estimate £'000</b>
<b>CONTRACT MANAGEMENT</b>	<b>(25)</b>	<b>0</b>	<b>84</b>	<b>0</b>
<b>CAR PARKING</b>	<b>(2,463)</b>	<b>(2,615)</b>	<b>(2,616)</b>	<b>(2,656)</b>
COUNTRYSIDE, PARKS & OPEN SPACES	2,571	2,399	2,471	2,562
ALLOTMENTS	16	15	15	16
<b>PARKS &amp; OPEN SPACES</b>	<b>2,587</b>	<b>2,414</b>	<b>2,486</b>	<b>2,578</b>
BOROUGH CLEANSING	1,180	1,270	1,303	1,325
GRAFFITI REMOVAL	50	49	50	52
LAND DRAINAGE	82	87	86	88
DOMESTIC & TRADE WASTE COLLECTION	2,650	1,813	1,703	1,868
MARKETS	(27)	(34)	(33)	(39)
HIGHWAYS	375	374	373	395
CEMETERY	(115)	(262)	(228)	(187)
CLOSED CHURCHYARDS	27	33	28	29
<b>ENVIRONMENTAL SERVICES</b>	<b>4,222</b>	<b>3,330</b>	<b>3,282</b>	<b>3,531</b>
<b>ENVIRONMENTAL HEALTH</b>	<b>674</b>	<b>674</b>	<b>749</b>	<b>774</b>
<b>TOTAL NET REQUIREMENT</b>	<b>4,995</b>	<b>3,803</b>	<b>3,985</b>	<b>4,227</b>

<b>GROSS TO NET BUDGET 2026/27</b>	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net £'000</b>
CONTRACT MANAGEMENT	203	(216)	13	<b>0</b>
CAR PARKING	2,018	(4,675)	1	<b>(2,656)</b>
PARKS & OPEN SPACES	3,055	(455)	(22)	<b>2,578</b>
ENVIRONMENTAL SERVICES	6,730	(3,217)	18	<b>3,531</b>
ENVIRONMENTAL HEALTH	783	(9)	0	<b>774</b>
<b>TOTAL NET REQUIREMENT</b>	<b>12,789</b>	<b>(8,572)</b>	<b>10</b>	<b>4,227</b>

# CONTRACT MANAGEMENT

This budget includes the Council's grounds maintenance teams, which are then apportioned to relevant services.

Since the draft budget book was published, the new contract to undertake verge cutting on behalf of Surrey County Council has been included. The Council is being fully compensated for the costs of this, so the changes below involve increasing the expenditure budget (for the cost of this contract) and increasing the income budget (to cover the costs of this contract).

The budget also includes provisions for managing the following external contracts;

- Vehicle fleet, used across services including refuse collection, countryside/parks maintenance and street cleansing.
- Tree maintenance across the Borough.

<b>BUDGET ANALYSIS</b>				
	<b>2024/25</b>	<b>2025/26</b>	<b>2025/26</b>	<b>2026/27</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	1,209	1,366	1,444	1,444
PREMISES	(1,424)	(1,427)	(1,427)	(1,509)
TRANSPORT	164	204	211	231
SUPPLIES AND SERVICES	103	38	38	38
SUPPORT SERVICES	(64)	(63)	(63)	(80)
CAPITAL CHARGES	79	79	79	79
<b>TOTAL EXPENDITURE</b>	<b>67</b>	<b>197</b>	<b>282</b>	<b>203</b>
CONTRIBS FROM OTHER AGENCIES	(182)	(186)	(186)	(186)
FEES AND CHARGES	1	(24)	(24)	(30)
<b>TOTAL INCOME</b>	<b>(181)</b>	<b>(210)</b>	<b>(210)</b>	<b>(216)</b>
CONTRIBS TO (FROM) RESERVES	89	13	13	13
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(25)</u></b>	<b><u>0</u></b>	<b><u>84</u></b>	<b><u>0</u></b>
<b>BUDGET VARIATIONS</b>			<b>£'000</b>	<b>£'000</b>
<b>2025/26 Original Estimate</b>			<b>0</b>	<b>0</b>
Variation in pay, pension (IAS19) & support service recharges			78	61
Increased vehicle running costs			7	27
Increased recharge to other departments			0	(82)
Sundry variances			(1)	(6)
<b>2025/26 Probable Out-turn</b>			<b><u>84</u></b>	
<b>2026/27 Original Estimate</b>				<b><u>0</u></b>

# CAR PARKS

Providing off-street public car parking in the Borough.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	395	399	377	377
PREMISES	673	961	1,013	960
TRANSPORT	12	14	14	14
SUPPLIES AND SERVICES	319	523	215	216
SUPPORT SERVICES	281	223	291	307
CAPITAL CHARGES	144	144	144	144
<b>TOTAL EXPENDITURE</b>	<b>1,824</b>	<b>2,264</b>	<b>2,054</b>	<b>2,018</b>
SALES	(131)	(56)	(4)	(4)
FEES AND CHARGES	(4,453)	(4,788)	(4,599)	(4,634)
RENTS	(43)	(26)	(26)	(27)
RECHARGES	(10)	(10)	(10)	(10)
<b>INCOME</b>	<b>(4,637)</b>	<b>(4,880)</b>	<b>(4,639)</b>	<b>(4,675)</b>
CONTRIBS TO (FROM) RESERVES	350	1	(31)	1
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(2,463)</u></b>	<b><u>(2,615)</u></b>	<b><u>(2,616)</u></b>	<b><u>(2,656)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>(2,615)</b>	<b>(2,615)</b>
Variation in pay, pension (IAS19) & support service recharges	46	62
Various expenditure efficiency savings	(29)	(28)
Removal of historic structural budget adjustment	(68)	(68)
Removal of RingGo convenience fees income	120	120
Removal of RingGo convenience fees expenditure	(90)	(90)
Electricity efficiency savings	0	(26)
Increase in premises costs	20	25
Increase in fees and charges income for 25/26	0	(34)
Allocation of reserve funding for emergency fencing	(32)	0
Emergency fencing for Ashley Centre car park	32	0
Sundry variances	0	(2)
<b>2025/26 Probable Out-turn</b>	<b><u>(2,616)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(2,656)</u></b>

## COUNTRYSIDE, PARKS & OPEN SPACES

To manage and protect safe use of the Borough's countryside, parks and open spaces, including Hook Road Arena.

To protect and enhance biodiversity whilst at the same time meeting the need to provide good/safe public access.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	708	598	651	651
PREMISES	1,576	1,493	1,512	1,572
TRANSPORT	52	45	45	46
SUPPLIES AND SERVICES	158	141	141	141
SUPPORT SERVICES	331	348	348	366
CAPITAL CHARGES	218	218	218	218
<b>TOTAL EXPENDITURE</b>	<b>3,043</b>	<b>2,843</b>	<b>2,915</b>	<b>2,994</b>
CONTRIBS FROM OTHER AGENCIES	(15)	(6)	(6)	(24)
SALES	0	0	0	0
FEES AND CHARGES	(338)	(326)	(326)	(325)
RENTS	(71)	(68)	(68)	(61)
<b>TOTAL INCOME</b>	<b>(424)</b>	<b>(400)</b>	<b>(400)</b>	<b>(410)</b>
CONTRIBS TO (FROM) RESERVES	(48)	(44)	(44)	(22)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>2,571</u></b>	<b><u>2,399</u></b>	<b><u>2,471</u></b>	<b><u>2,562</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>2,399</b>	<b>2,399</b>
Variation in pay, pension (IAS19) & support service recharges	53	71
Increase in grounds maintenance recharge	0	61
Increased premises costs	19	18
Reduced contribution from reserves	0	22
Income from increased tariffs	0	(8)
Sundry variances	0	(1)
<b>2025/26 Probable Out-turn</b>	<b><u>2,471</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>2,562</u></b>

# ALLOTMENTS

Managing allotments, whilst supporting the needs of allotment holders.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	11	11	11	11
PREMISES	21	20	20	21
SUPPORT SERVICES	26	27	27	29
<b>TOTAL EXPENDITURE</b>	<b>58</b>	<b>58</b>	<b>58</b>	<b>61</b>
RENTS	(42)	(43)	(43)	(45)
<b>TOTAL INCOME</b>	<b>(42)</b>	<b>(43)</b>	<b>(43)</b>	<b>(45)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>16</u></b>	<b><u>15</u></b>	<b><u>15</u></b>	<b><u>16</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>15</b>	<b>15</b>
Variation in pay, pension (IAS19) & support service recharges	0	2
Increased income from tariffs	0	(2)
Sundry Variations	0	1
<b>2025/26 Probable Out-turn</b>	<b><u>15</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>16</u></b>

# BOROUGH CLEANSING

To provide an efficient and effective cleansing service for all adopted public highways and other Council owned land. To ensure that all areas are kept clean in accordance with the standards specified by the Environmental Protection Act 1990 as amended by the Cleaner Neighbourhoods.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	642	738	765	765
TRANSPORT	247	222	228	227
SUPPLIES AND SERVICES	(140)	(138)	(138)	(138)
SUPPORT SERVICES	373	388	388	411
CAPITAL CHARGES	58	58	58	58
<b>TOTAL EXPENDITURE</b>	<b>1,180</b>	<b>1,268</b>	<b>1,301</b>	<b>1,323</b>
FEES AND CHARGES	0	0	0	0
<b>INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	2	2	2
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>1,180</u></b>	<b><u>1,270</u></b>	<b><u>1,303</u></b>	<b><u>1,325</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>1,270</b>	<b>1,270</b>
Variation in pay, pension (IAS19) & support service recharges	27	50
Increased vehicle costs	6	5
<b>2025/26 Probable Out-turn</b>	<b><u>1,303</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>1,325</u></b>

# GRAFFITI REMOVAL

Removal of graffiti and fly posting within the Borough.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	13	13	13	13
TRANSPORT	11	12	12	11
SUPPLIES AND SERVICES	7	5	5	7
SUPPORT SERVICES	15	15	16	17
CAPITAL CHARGES	4	4	4	4
<b>TOTAL EXPENDITURE</b>	<b>50</b>	<b>49</b>	<b>50</b>	<b>52</b>
<b>INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>50</u></b>	<b><u>49</u></b>	<b><u>50</u></b>	<b><u>52</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>49</b>	<b>49</b>
Variation in pay, pension (IAS19) & support service recharges	1	2
Sundry variations	0	1
<b>2025/26 Probable Out-turn</b>	<b><u>50</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>52</u></b>

# DOMESTIC & TRADE WASTE COLLECTION

Managing and developing the Council's integrated domestic recycling and waste function. Managing the Council's trade recycling and waste collection service.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	1,772	1,745	1,806	1,892
TRANSPORT	1,029	979	1,008	987
SUPPLIES AND SERVICES	387	403	403	327
SUPPORT SERVICES	759	795	795	840
CAPITAL CHARGES	315	314	314	314
<b>TOTAL EXPENDITURE</b>	<b>4,262</b>	<b>4,236</b>	<b>4,326</b>	<b>4,360</b>
GOVERNMENT GRANTS	(19)	(671)	(871)	(1,078)
SALES	(147)	(209)	(209)	(3)
FEES AND CHARGES	(1,436)	(1,605)	(1,605)	(1,425)
<b>INCOME</b>	<b>(1,602)</b>	<b>(2,485)</b>	<b>(2,685)</b>	<b>(2,506)</b>
CONTRIBS TO (FROM) RESERVES	(10)	62	62	14
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>2,650</u></b>	<b><u>1,813</u></b>	<b><u>1,703</u></b>	<b><u>1,868</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>1,813</b>	<b>1,813</b>
Variation in pay, pension (IAS19) & support service recharges	61	192
Additional Extended Producer Responsibility funding	(200)	(407)
Reduced contribution to reserves	0	(48)
Removal of income from Surrey Environmental Partnership	0	107
Removal of fee paid to Surrey Environmental Partnership	0	(37)
Reduced gate fees for trade waste	0	(44)
Removal of unachievable savings target	0	100
Net increase in transport costs	29	8
Decrease in trade waste income	0	78
Increase in bulky waste income	0	(2)
Decrease in garden waste income	0	105
Sundry variances	0	3
<b>2025/26 Probable Out-turn</b>	<b><u>1,703</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>1,868</u></b>

# MARKETS

## Managing markets across the Borough.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	8	7	8	8
PREMISES	22	21	21	20
SUPPLIES AND SERVICES	56	57	59	57
SUPPORT SERVICES	4	5	5	5
CAPITAL CHARGES	24	24	24	24
<b>TOTAL EXPENDITURE</b>	<b>114</b>	<b>114</b>	<b>117</b>	<b>114</b>
FEES AND CHARGES	(124)	(138)	(138)	(143)
RENTS	(17)	(10)	(10)	(10)
<b>INCOME</b>	<b>(141)</b>	<b>(148)</b>	<b>(148)</b>	<b>(153)</b>
CONTRIBS TO (FROM) RESERVES	0	0	(2)	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(27)</u></b>	<b><u>(34)</u></b>	<b><u>(33)</u></b>	<b><u>(39)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>(34)</b>	<b>(34)</b>
Variation in employees and support services	1	1
Small works to marketplace	2	0
Use of reserves to fund small works	(2)	0
Increase in income	0	(4)
Sundry Variances	0	(2)
<b>2025/26 Probable Out-turn</b>	<b><u>(33)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(39)</u></b>

# LAND DRAINAGE

Maintaining the watercourses that run through EEBC to ensure that they are free of rubbish and debris. Ensuring banks are cut and cleared and culverts/gates are kept clear to minimise the risk of local flooding.

<b>BUDGET ANALYSIS</b>				
	<b>2024/25</b>	<b>2025/26</b>	<b>2025/26</b>	<b>2026/27</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
PREMISES	57	61	60	60
SUPPORT SERVICES	25	26	26	28
<b>TOTAL EXPENDITURE</b>	<b>82</b>	<b>87</b>	<b>86</b>	<b>88</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>82</u></b>	<b><u>87</u></b>	<b><u>86</u></b>	<b><u>88</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2025/26 Original Estimate</b>	<b>87</b>	<b>87</b>
Variation in pay, pension (IAS19) & support service recharges	0	2
Sundry variances	(1)	(1)
<b>2025/26 Probable Out-turn</b>	<b><u>86</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>88</u></b>

# HIGHWAYS

Improving the visual appearance of the environment.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	24	24	23	23
PREMISES	295	297	297	310
SUPPLIES AND SERVICES	19	18	18	21
SUPPORT SERVICES	52	54	54	57
CAPITAL CHARGES	11	11	11	11
<b>TOTAL EXPENDITURE</b>	<b>401</b>	<b>404</b>	<b>403</b>	<b>422</b>
SALES	0	(1)	(1)	0
FEEES AND CHARGES	(26)	(29)	(29)	(27)
<b>INCOME</b>	<b>(26)</b>	<b>(30)</b>	<b>(30)</b>	<b>(27)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>375</u></b>	<b><u>374</u></b>	<b><u>373</u></b>	<b><u>395</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>374</b>	<b>374</b>
Variation in pay, pension (IAS19) & support service recharges	(1)	2
Increased grounds maintenance recharge	0	13
Reduction in Street Naming and Numbering income	0	2
Sundry Variances	0	4
<b>2025/26 Probable Out-turn</b>	<b><u>373</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>395</u></b>

# CEMETERY

Maintaining the cemetery and administering interments, memorials, inscriptions and planting. This forms the burial service operated by the Council.

<b>BUDGET ANALYSIS</b>	<b>2024/25 Actual £'000</b>	<b>2025/26 Original Estimate £'000</b>	<b>2025/26 Probable Out-turn £'000</b>	<b>2026/27 Estimate £'000</b>
EMPLOYEES	106	68	76	76
PREMISES	193	189	194	202
SUPPLIES AND SERVICES	13	13	13	13
SUPPORT SERVICES	45	46	46	49
<b>TOTAL EXPENDITURE</b>	<b>357</b>	<b>316</b>	<b>329</b>	<b>340</b>
FEES AND CHARGES	(438)	(581)	(560)	(530)
<b>TOTAL INCOME</b>	<b>(438)</b>	<b>(581)</b>	<b>(560)</b>	<b>(530)</b>
CONTRIBS TO (FROM) RESERVES	(34)	3	3	3
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(115)</u></b>	<b><u>(262)</u></b>	<b><u>(228)</u></b>	<b><u>(187)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2025/26 Original Estimate</b>	<b>(262)</b>	<b>(262)</b>
Variation in pay, pension (IAS19) & support service recharges	8	11
Adverse forecast of income for 2025/26	20	0
Increased grounds maintenance recharge	0	7
Inflationary increase in cleaning and maintenance costs	5	6
Reduced fees and charges income budget	0	53
Sundry variances	1	(2)
<b>2025/26 Probable Out-turn</b>	<b><u>(228)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(187)</u></b>

## CLOSED CHURCHYARDS

Maintaining the grounds and boundaries of the churchyards of the parish churches of St. Martin's Epsom and St. Mary's Ewell to a satisfactory standard.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	3	7	2	2
PREMISES	22	24	24	25
SUPPORT SERVICES	2	2	2	2
<b>TOTAL EXPENDITURE</b>	<b>27</b>	<b>33</b>	<b>28</b>	<b>29</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>27</u></b>	<b><u>33</u></b>	<b><u>28</u></b>	<b><u>29</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>33</b>	<b>33</b>
Variation in pay, pension (IAS19) & support service recharges	(5)	(5)
Increased grounds maintenance recharge	0	1
<b>2025/26 Probable Out-turn</b>	<b><u>28</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>29</u></b>

# ENVIRONMENTAL HEALTH

Meeting the statutory duties for enforcement of legislative requirements and licensing on business and individuals and delivering business compliance support to enhance public protection and public health in a cost effective and responsible manner.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	364	347	422	421
SUPPLIES AND SERVICES	22	25	25	32
SUPPORT SERVICES	302	312	312	329
<b>TOTAL EXPENDITURE</b>	<b>689</b>	<b>684</b>	<b>759</b>	<b>783</b>
FEES AND CHARGES	(15)	(10)	(10)	(9)
<b>TOTAL INCOME</b>	<b>(15)</b>	<b>(10)</b>	<b>(10)</b>	<b>(9)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>674</u></b>	<b><u>674</u></b>	<b><u>749</u></b>	<b><u>774</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>674</b>	<b>674</b>
Variation in pay, pension (IAS19) & support service recharges	75	91
Air quality survey costs	0	8
Sundry variances	0	1
<b>2025/26 Probable Out-turn</b>	<b><u>749</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>774</u></b>

## COMMUNITY AND WELLBEING COMMITTEE

BUDGET SUMMARY	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
HOUSING ADVISORY SERVICE	62	44	44	60
HOMELESSNESS	2,994	2,299	3,637	3,692
HOUSING NEEDS REGISTER	203	208	216	220
TEMPORARY ACCOMMODATION PROPERTIES	(25)	(9)	(11)	(96)
PRIVATE SECTOR HOUSING	96	109	114	115
<b>HOUSING</b>	<b>3,330</b>	<b>2,651</b>	<b>4,000</b>	<b>3,991</b>
MEALS AT HOME	60	7	27	18
ROUTE CALL	377	350	360	376
COMMUNITY ALARM	(46)	(21)	(18)	(21)
DISABLED FACILITIES GRANT	86	141	153	155
<b>COMMUNITY SERVICES</b>	<b>477</b>	<b>477</b>	<b>522</b>	<b>528</b>
<b>SUPPORT FOR VOLUNTARY ORGS</b>	<b>242</b>	<b>233</b>	<b>233</b>	<b>219</b>
<b>HEALTH AND WELLBEING</b>	<b>304</b>	<b>321</b>	<b>339</b>	<b>345</b>
<b>COMMUNITY CENTRE</b>	<b>415</b>	<b>438</b>	<b>457</b>	<b>477</b>
EPSOM PLAYHOUSE	496	360	383	396
RAINBOW LEISURE CENTRE	2	32	(10)	(79)
BOURNE HALL	709	608	681	595
MUSEUM	234	232	242	243
EWELL COURT HOUSE	106	31	20	19
<b>SPORTS LEISURE &amp; CULTURAL</b>	<b>1,547</b>	<b>1,263</b>	<b>1,316</b>	<b>1,174</b>
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	111	114	114	118
EPSOM & WALTON DOWNS CONSERVATORS	292	301	301	309
<b>PRECEPTING/LEVYING BODIES</b>	<b>403</b>	<b>415</b>	<b>415</b>	<b>427</b>
<b>TOTAL NET REQUIREMENT</b>	<b>6,718</b>	<b>5,798</b>	<b>7,282</b>	<b>7,161</b>

**GROSS TO NET BUDGET 2026/27**

	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net £'000</b>
HOUSING	4,855	(877)	13	<b>3,991</b>
COMMUNITY SERVICES	1,119	(572)	(19)	<b>528</b>
SUPPORT FOR VOLUNTARY ORGANISATIONS	225	(6)	0	<b>219</b>
HEALTH AND WELLBEING	365	(12)	(8)	<b>345</b>
COMMUNITY CENTRES	569	(94)	2	<b>477</b>
SPORTS LEISURE & CULTURAL	3,945	(2,785)	14	<b>1,174</b>
PRECEPTING/LEVYING BODIES	427	0	0	<b>427</b>
<b>TOTAL NET REQUIREMENT</b>	<b>11,505</b>	<b>(4,346)</b>	<b>2</b>	<b>7,161</b>

# HOUSING ADVISORY SERVICE

Providing a housing advice service free of charge to households with housing problems or queries as required under s179 of Part VII of the 1996 Housing Act, as amended by subsequent Homelessness Acts.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
SUPPLIES AND SERVICES	21	2	2	16
SUPPORT SERVICES	41	42	42	44
<b>TOTAL EXPENDITURE</b>	<b>62</b>	<b>44</b>	<b>44</b>	<b>60</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>62</u></b>	<b><u>44</u></b>	<b><u>44</u></b>	<b><u>60</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>44</b>	<b>44</b>
Variation in pay, pension (IAS19) & support service recharges	0	2
Increase in budget for investigations	0	14
<b>2025/26 Probable Out-turn</b>	<b><u>44</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>60</u></b>

# HOMELESSNESS

## Discharging the Council's duties in supporting the homeless under the Homelessness Reduction Act.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	623	630	687	767
PREMISES	528	223	223	460
SUPPLIES AND SERVICES	3,245	2,823	4,104	3,994
THIRD PARTY PAYMENTS	3	0	2	0
TRANSFER PAYMENTS	(22)	(646)	(646)	(1,024)
SUPPORT SERVICES	205	219	219	229
<b>TOTAL EXPENDITURE</b>	<b>4,582</b>	<b>3,249</b>	<b>4,589</b>	<b>4,426</b>
GOVERNMENT GRANTS	(845)	(867)	(867)	(520)
CONTRIBS FROM OTHER AGENCIES	(366)	(52)	(54)	(54)
RENTS	(176)	(124)	(124)	(173)
<b>TOTAL INCOME</b>	<b>(1,387)</b>	<b>(1,043)</b>	<b>(1,045)</b>	<b>(747)</b>
CONTRIBS TO (FROM) RESERVES	(201)	93	93	13
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>2,994</u></b>	<b><u>2,299</u></b>	<b><u>3,637</u></b>	<b><u>3,692</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>2,299</b>	<b>2,299</b>
Variation in pay, pension (IAS19) & support service recharges	57	147
Inflationary increase to temporary accommodation costs	127	1,091
Net adverse position on Temporary Accommodation	1,175	0
Inflationary increase to Private Sector Landlord rents	0	50
Increased costs of rent deposit scheme	0	188
Increased costs of registered providers temporary accommodation	0	69
Reduced Homelessness Prevention Grant	0	347
Increased rental income from temporary accommodation	0	(49)
Increased housing benefit for TA households	0	(378)
Reduced contribution to reserves	0	(80)
Sundry variations	(21)	8
<b>2025/26 Probable Out-turn</b>	<b><u>3,637</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>3,692</u></b>

# HOUSING NEEDS REGISTER

Operating a Housing Needs Register for the Borough, which complies with the requirements of the Part 6 of 1996 Housing Act, as amended and extended by subsequent Homelessness Acts, reflecting local need and prioritising applicants fairly according to housing need.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	125	127	135	136
SUPPLIES AND SERVICES	5	6	6	6
SUPPORT SERVICES	73	75	75	78
<b>TOTAL EXPENDITURE</b>	<b>203</b>	<b>208</b>	<b>216</b>	<b>220</b>
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>203</u></b>	<b><u>208</u></b>	<b><u>216</u></b>	<b><u>220</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>208</b>	<b>208</b>
Variation in pay, pension (IAS19) & support service recharges	8	12
<b>2025/26 Probable Out-turn</b>	<b><u>216</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>220</u></b>

# TEMPORARY ACCOMMODATION PROPERTIES

Council owned properties rented out for temporary accommodation.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	33	25	31	31
PREMISES	144	84	84	84
SUPPLIES AND SERVICES	9	4	4	4
TRANSFER PAYMENTS	(131)	(59)	(67)	(146)
CAPITAL CHARGES	42	42	42	42
<b>TOTAL EXPENDITURE</b>	<b>97</b>	<b>96</b>	<b>94</b>	<b>15</b>
FEES AND CHARGES	(2)	(4)	(4)	(4)
RENTS	(120)	(101)	(101)	(107)
<b>TOTAL INCOME</b>	<b>(122)</b>	<b>(105)</b>	<b>(105)</b>	<b>(111)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(25)</u></b>	<b><u>(9)</u></b>	<b><u>(11)</u></b>	<b><u>(96)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>(9)</b>	<b>(9)</b>
Variation in pay & pension (IAS19)	6	6
Increased rental income	0	(6)
Increased housing benefit income	(8)	(87)
<b>2025/26 Probable Out-turn</b>	<b><u>(11)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(96)</u></b>

# PRIVATE SECTOR HOUSING

Providing a service that improves people's health by ensuring satisfactory living conditions in private sector housing through exercising statutory duties to require repair and improvement of sub-standard, privately-rented housing and helping to provide assistance where they are owned in keeping with national guidance.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	84	86	91	91
SUPPLIES AND SERVICES	0	1	1	1
SUPPORT SERVICES	40	41	41	42
<b>TOTAL EXPENDITURE</b>	<b>124</b>	<b>128</b>	<b>133</b>	<b>134</b>
FEES AND CHARGES	(28)	(19)	(19)	(19)
<b>TOTAL INCOME</b>	<b>(28)</b>	<b>(19)</b>	<b>(19)</b>	<b>(19)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>96</u></b>	<b><u>109</u></b>	<b><u>114</u></b>	<b><u>115</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>109</b>	<b>109</b>
Variation in pay, pension (IAS19) & support service recharges	5	6
<b>2025/26 Probable Out-turn</b>	<b><u>114</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>115</u></b>

## MEALS AT HOME

Providing a hot and frozen lunchtime meal service to vulnerable residents within the Borough. To provide an evening tea meal and an optional sandwich service.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	74	80	85	85
TRANSPORT	19	11	11	8
SUPPLIES AND SERVICES	61	57	58	58
SUPPORT SERVICES	41	42	42	44
<b>TOTAL EXPENDITURE</b>	<b>195</b>	<b>190</b>	<b>196</b>	<b>195</b>
CONTRIBS FROM OTHER AGENCIES	(23)	(52)	(53)	(53)
SALES	(104)	(123)	(108)	(118)
FEES AND CHARGES	(1)	(3)	(3)	(1)
RECHARGES	(7)	(5)	(5)	(5)
<b>TOTAL INCOME</b>	<b>(135)</b>	<b>(183)</b>	<b>(169)</b>	<b>(177)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>60</u></b>	<b><u>7</u></b>	<b><u>27</u></b>	<b><u>18</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>7</b>	<b>7</b>
Variation in pay, pension (IAS19) & support service recharges	5	7
Reduction in income	0	7
Adverse position on income	15	0
Revised grant income	0	(1)
Reduced transport costs	0	(3)
Sundry variances	0	1
<b>2025/26 Probable Out-turn</b>	<b><u>27</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>18</u></b>

# ROUTE CALL

Working to provide and develop a range of transport and mobility services for residents who need it.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	182	151	159	159
TRANSPORT	65	62	64	76
SUPPLIES AND SERVICES	12	8	8	8
SUPPORT SERVICES	197	203	203	215
CAPITAL CHARGES	24	24	24	24
<b>TOTAL EXPENDITURE</b>	<b>480</b>	<b>448</b>	<b>458</b>	<b>482</b>
GOVERNMENT GRANTS	(7)	(6)	(6)	(6)
CONTRIBS FROM OTHER AGENCIES	(44)	(38)	(38)	(38)
FEES AND CHARGES	(49)	(56)	(56)	(64)
<b>TOTAL INCOME</b>	<b>(100)</b>	<b>(100)</b>	<b>(100)</b>	<b>(108)</b>
CONTRIBS TO (FROM) RESERVES	(3)	2	2	2
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>377</u></b>	<b><u>350</u></b>	<b><u>360</u></b>	<b><u>376</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>350</b>	<b>350</b>
Variation in pay, pension (IAS19) & support service recharges	8	20
Increased transport insurance	2	3
Increase transport recharge	0	11
Increased income	0	(8)
<b>2025/26 Probable Out-turn</b>	<b><u>360</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>376</u></b>

# COMMUNITY ALARM

Promoting and operating a personal alarm service for residents.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
EMPLOYEES	51	108	111	111
TRANSPORT	22	9	9	9
SUPPLIES AND SERVICES	59	46	46	69
SUPPORT SERVICES	19	20	20	21
<b>TOTAL EXPENDITURE</b>	<b>151</b>	<b>183</b>	<b>186</b>	<b>210</b>
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	(18)	(9)	(9)	(9)
FEES AND CHARGES	(179)	(199)	(199)	(226)
<b>TOTAL INCOME</b>	<b>(197)</b>	<b>(208)</b>	<b>(208)</b>	<b>(235)</b>
CONTRIBS TO (FROM) RESERVES	0	4	4	4
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(46)</u></b>	<b><u>(21)</u></b>	<b><u>(18)</u></b>	<b><u>(21)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>(21)</b>	<b>(21)</b>
Variation in pay, pension (IAS19) & support service recharges	3	4
New SIM charges	0	23
Increase in income	0	(27)
<b>2025/26 Probable Out-turn</b>	<b><u>(18)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(21)</u></b>

# DISABLED FACILITIES GRANT

Provide and administer Disabled Facilities Grants and the Handyman services.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	175	174	186	186
SUPPLIES AND SERVICES	0	0	0	0
SUPPORT SERVICES	14	44	44	46
<b>TOTAL EXPENDITURE</b>	<b>189</b>	<b>218</b>	<b>230</b>	<b>232</b>
CONTRIBS FROM OTHER AGENCIES	(42)	(37)	(37)	(37)
FEES AND CHARGES	(61)	(15)	(15)	(15)
<b>TOTAL INCOME</b>	<b>(103)</b>	<b>(52)</b>	<b>(52)</b>	<b>(52)</b>
CONTRIBS TO (FROM) RESERVES	0	(25)	(25)	(25)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>86</u></b>	<b><u>141</u></b>	<b><u>153</u></b>	<b><u>155</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>141</b>	<b>141</b>
Variation in pay, pension (IAS19) & support service recharges	12	14
<b>2025/26 Probable Out-turn</b>	<b><u>153</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>155</u></b>

# COMMUNITY CENTRE

Operating the Community & Wellbeing Centre which provides a range of services to the community. The reduction in expenditure budgets for 2025/26 is due to the transfer of the Catering Hub to larger facilities at Bourne Hall, not any change to services provided.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	237	210	223	224
PREMISES	109	97	104	100
SUPPLIES AND SERVICES	8	21	20	20
SUPPORT SERVICES	155	160	160	168
CAPITAL CHARGES	57	57	57	57
<b>TOTAL EXPENDITURE</b>	<b>566</b>	<b>545</b>	<b>564</b>	<b>569</b>
CONTRIBS FROM OTHER AGENCIES	(37)	0	0	0
FEES AND CHARGES	(82)	(109)	(109)	(94)
<b>TOTAL INCOME</b>	<b>(119)</b>	<b>(109)</b>	<b>(109)</b>	<b>(94)</b>
CONTRIBS TO (FROM) RESERVES	(32)	2	2	2
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>415</u></b>	<b><u>438</u></b>	<b><u>457</u></b>	<b><u>477</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>438</b>	<b>438</b>
Variation in pay, pension (IAS19) & support service recharges	13	22
Reduction of letting fees income	0	15
Increased cleaning and maintenance costs	7	8
Reduced electricity costs	0	(5)
Sundry variances	(1)	(1)
<b>2025/26 Probable Out-turn</b>	<b><u>457</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>477</u></b>

# HEALTH AND WELLBEING

Includes health and wellbeing services, sports and leisure development.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	221	199	225	217
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	169	31	31	32
SUPPORT SERVICES	107	111	110	116
<b>TOTAL EXPENDITURE</b>	<b>497</b>	<b>341</b>	<b>366</b>	<b>365</b>
GOVERNMENT GRANTS	(160)	0	0	0
CONTRIBS FROM OTHER AGENCIES	(11)	(10)	(10)	(10)
FEES AND CHARGES	0	(2)	(2)	(2)
<b>TOTAL INCOME</b>	<b>(171)</b>	<b>(12)</b>	<b>(12)</b>	<b>(12)</b>
CONTRIBS TO (FROM) RESERVES	(22)	(8)	(15)	(8)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>304</u></b>	<b><u>321</u></b>	<b><u>339</u></b>	<b><u>345</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>321</b>	<b>321</b>
Variation in pay, pension (IAS19) & support service recharges	25	23
Change in reserve contributions	(7)	0
Sundry Variations	0	1
<b>2025/26 Probable Out-turn</b>	<b><u>339</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>345</u></b>

# SUPPORT FOR VOLUNTARY ORGANISATIONS

Support for local voluntary sector and volunteering activity.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
PREMISES	123	111	112	94
SUPPLIES AND SERVICES	83	84	84	84
SUPPORT SERVICES	43	45	45	47
<b>TOTAL EXPENDITURE</b>	<b>249</b>	<b>240</b>	<b>241</b>	<b>225</b>
FEES AND CHARGES	(1)	(1)	(1)	0
RENTS	(6)	(6)	(7)	(6)
<b>TOTAL INCOME</b>	<b>(7)</b>	<b>(7)</b>	<b>(8)</b>	<b>(6)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>242</u></b>	<b><u>233</u></b>	<b><u>233</u></b>	<b><u>219</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>233</b>	<b>233</b>
Variation in pay, pension (IAS19) & support service recharges	1	2
Removal of accommodation support for Relate	0	(17)
Sundry Variations	(1)	1
<b>2025/26 Probable Out-turn</b>	<b><u>233</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>219</u></b>

# EPSOM PLAYHOUSE

Managing Epsom Playhouse, the bar and the Myers Studio.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	426	417	476	476
PREMISES	197	228	234	233
SUPPLIES AND SERVICES	1,243	856	879	954
SUPPORT SERVICES	214	222	222	234
CAPITAL CHARGES	101	101	101	101
<b>TOTAL EXPENDITURE</b>	<b>2,181</b>	<b>1,824</b>	<b>1,912</b>	<b>1,998</b>
SALES	(1,062)	(969)	(1,045)	(1,055)
FEES AND CHARGES	(704)	(509)	(490)	(556)
<b>TOTAL INCOME</b>	<b>(1,766)</b>	<b>(1,478)</b>	<b>(1,535)</b>	<b>(1,611)</b>
CONTRIBS TO (FROM) RESERVES	81	14	7	9
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>496</u></b>	<b><u>360</u></b>	<b><u>383</u></b>	<b><u>396</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>360</b>	<b>360</b>
Variation in pay, pension (IAS19) & support service recharges	59	71
Increased premises costs	22	27
Reduction in gas and electricity costs	(16)	(22)
Increased cost of sales	22	98
Increased ticket sales income	(57)	(117)
Increased fees and charges income	0	(16)
Reduction in contribution to reserves	(7)	(5)
<b>2025/26 Probable Out-turn</b>	<b><u>383</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>396</u></b>

# RAINBOW LEISURE CENTRE

To monitor and manage the Rainbow Leisure Centre Contract.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
SUPPLIES AND SERVICES	55	50	8	8
SUPPORT SERVICES	10	11	11	11
CAPITAL CHARGES	352	352	352	352
<b>TOTAL EXPENDITURE</b>	<b>417</b>	<b>413</b>	<b>371</b>	<b>371</b>
CONTRACT INCOME	(550)	(381)	(381)	(450)
<b>TOTAL INCOME</b>	<b>(550)</b>	<b>(381)</b>	<b>(381)</b>	<b>(450)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>2</u></b>	<b><u>32</u></b>	<b><u>(10)</u></b>	<b><u>(79)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>32</b>	<b>32</b>
Removal of consultancy fees	(42)	(42)
Increased contract income (new provider)	0	(69)
<b>2025/26 Probable Out-turn</b>	<b><u>(10)</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>(79)</u></b>

# BOURNE HALL

Providing a balance of community, cultural and commercial activities at Bourne Hall. The budgets now include those for the Catering Hub which is now operating out of the larger kitchen at Bourne Hall.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	438	435	481	483
PREMISES	467	345	374	344
SUPPLIES AND SERVICES	132	61	66	61
SUPPORT SERVICES	139	149	148	164
CAPITAL CHARGES	117	117	117	117
<b>TOTAL EXPENDITURE</b>	<b>1,293</b>	<b>1,107</b>	<b>1,186</b>	<b>1,169</b>
CONTRIBS FROM OTHER AGENCIES	(241)	(111)	(111)	(174)
SALES	(244)	(151)	(151)	(156)
FEES AND CHARGES	(158)	(242)	(243)	(249)
<b>TOTAL INCOME</b>	<b>(643)</b>	<b>(504)</b>	<b>(505)</b>	<b>(579)</b>
CONTRIBS TO (FROM) RESERVES	59	5	0	5
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>709</u></b>	<b><u>608</u></b>	<b><u>681</u></b>	<b><u>595</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>608</b>	<b>608</b>
Variation in pay, pension (IAS19) & support service recharges	45	63
Increased premises costs	29	36
Reduced gas and electricity charges	0	(37)
Increased rental contribution from Surrey CC for library	0	(63)
Additional equipment costs funded from reserves	5	0
Reduced contribution to reserves	(5)	0
Additional income from fees and charges	0	(12)
Sundry variations	(1)	0
<b>2025/26 Probable Out-turn</b>	<b><u>681</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>595</u></b>

# MUSEUM

To provide a museum service through which residents and visitors of all ages and backgrounds can learn about the history of Epsom & Ewell.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	71	66	75	75
SUPPLIES AND SERVICES	11	12	13	12
SUPPORT SERVICES	157	158	158	160
<b>TOTAL EXPENDITURE</b>	<b>239</b>	<b>236</b>	<b>246</b>	<b>247</b>
SALES	(4)	0	0	0
FEES AND CHARGES	(3)	(4)	(4)	(4)
<b>TOTAL INCOME</b>	<b>(7)</b>	<b>(4)</b>	<b>(4)</b>	<b>(4)</b>
CONTRIBS TO (FROM) RESERVES	2	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>234</u></b>	<b><u>232</u></b>	<b><u>242</u></b>	<b><u>243</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>232</b>	<b>232</b>
Variation in pay, pension (IAS19) & support service recharges	9	11
Sundry Variations	1	0
<b>2025/26 Probable Out-turn</b>	<b><u>242</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>243</u></b>

# EWELL COURT HOUSE

To manage the use of Ewell Court House.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	144	66	53	50
SUPPLIES AND SERVICES	9	6	9	6
SUPPORT SERVICES	64	66	66	70
CAPITAL CHARGES	34	34	34	34
<b>TOTAL EXPENDITURE</b>	<b>251</b>	<b>172</b>	<b>162</b>	<b>160</b>
CONTRIBS FROM OTHER AGENCIES	(6)	(4)	(4)	(4)
FEEES AND CHARGES	(21)	(27)	(28)	(27)
RENTS	(118)	(110)	(110)	(110)
<b>TOTAL INCOME</b>	<b>(145)</b>	<b>(141)</b>	<b>(142)</b>	<b>(141)</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>106</u></b>	<b><u>31</u></b>	<b><u>20</u></b>	<b><u>19</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>31</b>	<b>31</b>
Variation in pay, pension (IAS19) & support service recharges	0	4
Building maintenance and operational costs	(10)	(16)
Changes to letting income and service charges	(1)	0
<b>2025/26 Probable Out-turn</b>	<b><u>20</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>19</u></b>

## PRECEPTING/LEVYING BODIES

The Council's share of costs for operating Nonsuch Park & Mansion House and Epsom & Walton Downs.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	111	114	114	118
EPSOM & WALTON DOWNS CONSERVATORS	292	301	301	309
<b>TOTAL EXPENDITURE</b>	<b>403</b>	<b>415</b>	<b>415</b>	<b>427</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>403</u></b>	<b><u>415</u></b>	<b><u>415</u></b>	<b><u>427</u></b>

BUDGET VARIATIONS	£'000	£'000
2025/26 Original Estimate	415	415
Increased contributions to precepting bodies	0	12
<b>2025/26 Probable Out-turn</b>	<b><u>415</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>427</u></b>

## LICENSING & PLANNING POLICY COMMITTEE

BUDGET SUMMARY	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
DEVELOPMENT CONTROL	763	714	689	720
PLANNING POLICY	561	554	552	550
<b>PLANNING POLICY &amp; DEVELOPMENT MANAGEMENT</b>	<b>1,324</b>	<b>1,268</b>	<b>1,241</b>	<b>1,270</b>
LICENSING	(57)	11	7	17
<b>TOTAL NET REQUIREMENT</b>	<b>1,267</b>	<b>1,279</b>	<b>1,248</b>	<b>1,287</b>

GROSS TO NET BUDGET 2026/27	Gross	Gross	Reserves	Net
		Income	to/(from)	
	£'000	£'000	£'000	£'000
DEVELOPMENT CONTROL	1,368	(639)	(9)	<b>720</b>
PLANNING POLICY	662	(20)	(92)	<b>550</b>
LICENSING	678	(661)	0	<b>17</b>
<b>TOTAL NET REQUIREMENT</b>	<b>2,708</b>	<b>(1,320)</b>	<b>(101)</b>	<b>1,287</b>

# DEVELOPMENT CONTROL

Dealing with planning applications and related functions.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	936	861	913	820
SUPPLIES AND SERVICES	140	26	34	61
SUPPORT SERVICES	448	464	464	487
<b>TOTAL EXPENDITURE</b>	<b>1,524</b>	<b>1,351</b>	<b>1,411</b>	<b>1,368</b>
CONTRIBS FROM OTHER AGENCIES	(925)	0	(20)	0
SALES	(2)	(4)	(4)	(4)
FEES AND CHARGES	(541)	(589)	(596)	(635)
<b>INCOME</b>	<b>(1,468)</b>	<b>(593)</b>	<b>(620)</b>	<b>(639)</b>
CONTRIBS TO (FROM) RESERVES	707	(44)	(103)	(9)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>763</u></b>	<b><u>714</u></b>	<b><u>689</u></b>	<b><u>720</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>714</b>	<b>714</b>
Variation in pay, pension (IAS19) & support service recharges	60	(18)
S106 funding of Tree Officer	(20)	0
Reserve funding of temporary Tree Officer	(24)	0
Reserve funding of temporary admin staff	(34)	0
Additional cost of industry publications	0	9
Increased planning fees and charges	(7)	(46)
New software costs	0	20
Increased advertising costs	0	6
Removal of contribution from reserves	0	35
<b>2025/26 Probable Out-turn</b>	<b><u>689</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>720</u></b>

# PLANNING POLICY

Producing planning policy for development in the Borough and providing associated advice.

In addition to the annual revenue budget below, the Licensing & Planning Policy Committee also manages a Local Plan project budget, as previously approved at Strategy & Resources Committee.

BUDGET ANALYSIS	2024/25	2025/26	2025/26	2026/27
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	533	411	539	395
SUPPLIES AND SERVICES	315	27	27	28
SUPPORT SERVICES	220	228	228	239
<b>TOTAL EXPENDITURE</b>	<b>1,068</b>	<b>666</b>	<b>794</b>	<b>662</b>
GOVERNMENT GRANTS	(741)	(15)	(15)	(15)
CONTRIBS FROM OTHER AGENCIES	0	(5)	(5)	(5)
FEES AND CHARGES	0	0	0	0
<b>INCOME</b>	<b>(741)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>
CONTRIBS TO (FROM) RESERVES	234	(92)	(222)	(92)
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>561</u></b>	<b><u>554</u></b>	<b><u>552</u></b>	<b><u>550</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2025/26 Original Estimate</b>	<b>554</b>	<b>554</b>
Variation in pay, pension (IAS19) & support service recharges	(1)	(5)
Reserve funding of Local Plan staff - funding	(130)	0
Reserve funding of Local Plan staff - expenditure	130	0
Sundry variances	(1)	1
<b>2025/26 Probable Out-turn</b>	<b><u>552</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>550</u></b>

# LICENSING

Managing the licensing function within the Council, in keeping with statutory obligations.

<b>BUDGET ANALYSIS</b>	<b>2024/25 Actual £'000</b>	<b>2025/26 Original Estimate £'000</b>	<b>2025/26 Probable Out-turn £'000</b>	<b>2026/27 Estimate £'000</b>
EMPLOYEES	346	439	435	434
SUPPLIES AND SERVICES	33	43	43	43
SUPPORT SERVICES	185	191	191	201
<b>TOTAL EXPENDITURE</b>	<b>564</b>	<b>673</b>	<b>669</b>	<b>678</b>
GOVERNMENT GRANTS	(9)	0	0	0
FEES AND CHARGES	(670)	(662)	(662)	(661)
<b>TOTAL INCOME</b>	<b>(679)</b>	<b>(662)</b>	<b>(662)</b>	<b>(661)</b>
<b>NET EXPENDITURE / (INCOME)</b>	<b><u>(57)</u></b>	<b><u>11</u></b>	<b><u>7</u></b>	<b><u>17</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2025/26 Original Estimate</b>	<b>11</b>	<b>11</b>
Variation in pay, pension (IAS19) & support service recharges	(4)	5
Reduction in fees and charges income	0	1
<b>2025/26 Probable Out-turn</b>	<b><u>7</u></b>	
<b>2026/27 Original Estimate</b>		<b><u>17</u></b>

**CAPITAL PROGRAMME  
2026/27 to 2030/31**

## Summary Indicative 5-Year Capital Programme

Committee	Approved Budget 2026/27 £'000	Indicative Forecast 2027/28 £'000	Indicative Forecast 2028/29 £'000	Indicative Forecast 2029/30 £'000	Indicative Forecast 2030/31 £'000	Total 2026/27- 2030/31 £'000
Strategy and Resources	0	53	60	60	0	173
Environment	341	353	98	453		1,245
Community & Wellbeing	3,074	1,119	1,329	1,092	974	7,588
Licensing & Planning Policy	0	0	0	0	0	0
<b>Total</b>	<b>3,415</b>	<b>1,525</b>	<b>1,487</b>	<b>1,605</b>	<b>974</b>	<b>9,006</b>

## Financing of Indicative Capital Programme

	Approved Budget 2026/27 £'000	Indicative Forecast 2027/28 £'000	Indicative Forecast 2028/29 £'000	Indicative Forecast 2029/30 £'000	Indicative Forecast 2030/31 £'000	Total 2026/27- 2030/31 £'000
Capital Receipts / Other corporate resources	2,441	551	513	631	0	4,136
Disabled Facilities Grants	974	974	974	974	974	4,870
<b>Total</b>	<b>3,415</b>	<b>1,525</b>	<b>1,487</b>	<b>1,605</b>	<b>974</b>	<b>9,006</b>

Budgets for 2027/28 to 2030/31 are indicative forecasts, based on the Council's Asset Management Plan. These budgets will be subject to future capital proposals being produced and approval each year through the Council's capital programme setting process.

**Indicative 5-Year Capital Programme**

	Approved Budget 2026/27 £'000	Indicative Forecast 2027/28 £'000	Indicative Forecast 2028/29 £'000	Indicative Forecast 2029/30 £'000	Indicative Forecast 2030/31 £'000	Total 2026/27-2030/31 £'000
<b>Strategy and Resources Committee</b>						
Longmead Depot	0	53	0	60	0	113
Town Hall	0	0	60	0	0	60
<b>Total Strategy &amp; Resources Committee</b>	<b>0</b>	<b>53</b>	<b>60</b>	<b>60</b>	<b>0</b>	<b>173</b>
<b>Environment Committee</b>						
Uppermill Pond Bank Replacement	150	0	0	0	0	150
Ashley Centre Multi Storey Car Park	191	240	60	0	0	491
Auriol Pavilion	0	0	0	300	0	300
Hook Road Multi Storey Car Park	0	113	38	38	0	189
Poole Road Pavilion - Harrier Centre	0	0	0	115	0	115
						0
<b>Total Environment Committee</b>	<b>341</b>	<b>353</b>	<b>98</b>	<b>453</b>	<b>0</b>	<b>1,245</b>
<b>Community &amp; Wellbeing Committee</b>						
Disabled Facilities Grant Programme	974	974	974	974	974	4,870
Bourne Hall	1,590	145	250	118	0	2,103
Epsom Playhouse	510	0	0	0	0	510
Ewell Court House	0	0	105	0	0	105
<b>Total Community &amp; Wellbeing Committee</b>	<b>3,074</b>	<b>1,119</b>	<b>1,329</b>	<b>1,092</b>	<b>974</b>	<b>7,588</b>
<b>Total 5-Year Indicative Capital Programme</b>	<b>3,415</b>	<b>1,525</b>	<b>1,487</b>	<b>1,605</b>	<b>974</b>	<b>9,006</b>

Budgets for 2026/27 to 2029/30 are indicative forecasts, based on the Council's Asset Management Plan. These budgets will be subject to future capital proposals being produced and approval each year through the Council's capital programme setting process.